

FINANCIAL TIMES

KENYA Benefitting from some basic skills Page 17

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Tuesday April 11 1989

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World News

Greenpeace claims N-sub may explode on seabed

The environmental group, Greenpeace, claimed that the Soviet nuclear-powered submarine which sank in the Norwegian Sea at the weekend could explode and spread radioactive contamination. Page 2

Kabul residents flee

Thousands of Kabul residents, fearing an imminent offensive by Afghan Mujahideen guerrillas, have fled the capital for the safety of provincial towns and neighbouring countries. Page 4

Filipino base attack

Suspected communist rebels in the Philippines have attacked a small US military base housing US communications equipment, destroying microwave antennas and other equipment. Page 4

Greek deal

The former Greek banker and press baron George Korkotas has released new details of a deal allegedly struck with the Greek Socialist Government four years ago. Page 3

Freighters collide

Fourteen crewmen were missing after one of two Turkish freighters involved in a collision sank in the central Adriatic. Page 3

Chinese PM visit

Li Peng, the Chinese Premier, begins a visit to Japan tomorrow that will be important for the development of his fledgling international stature. Page 22

Indonesian bomb

Homes-made bomb rocked a building housing a British High Commission office in Kuala Lumpur, injuring four people. Page 4

Recruit deal

Japan's opposition and ruling parties reached a deal on a share scandal involving payments to public figures. Prime Minister Noboru Takeshita is to address parliament about his links with the affair. Page 22

Beirut bombardment

Scattered shells hit Christian areas of Beirut amid fears that French ships carrying supplies to Lebanon would be fired on by artillery batteries. An overnight bombardment killed one man and wounded 12. Page 4

Turkish protest

Nearly 600,000 Turkish public and private sector workers started a massive campaign of protest against deadlocks in talks with the Government on new wage pacts.

Austrian party upset

Mr Alois Mock, the Austrian Foreign Minister and head of the Conservative People's Party (OeVP), was fighting for his political life after the party's disastrous results in recent provincial elections. Page 3

Arafat in Poland

Palestinian leader Yasser Arafat arrived in Poland for a two-day visit which is expected to bring agreement on upgrading a PLO diplomatic mission in Warsaw to an embassy.

Bookshops attacked

Two London bookshops were hit by firebombs in separate attacks apparently connected with the row over Salman Rushdie's book *The Satanic Verses*.

Business Summary

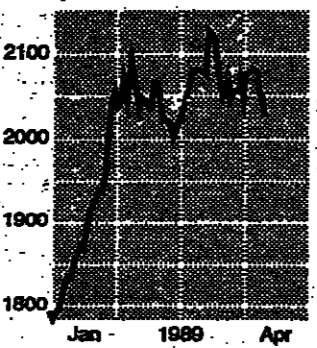
Lomho faces contempt on House of Fraser case

Lomho, the UK international trading conglomerate, faces contempt proceedings by the House of Lords, the UK's highest court, amid speculation it had tried to influence a hearing on the Government's report on House of Fraser take-over. Page 7

DEALINGS in the FT-SE 100

Index again captured some-one-third of business in traded

FT-SE 100 Index



options, on a total of 12,743 contracts, out of the market total of 39,106

UK NEGOTIATORS are trying

to persuade Malaysia to enlarge a package agreement for the supply of British arms, restricting items that were expected to cut out of the deal by the Malaysians. Page 6

TOK of Japan, the world's largest

maker of mounting tapes, has made a \$300m, or 5% per share, agreed bid for Silicon Systems, a California based semiconductor maker. Page 25

CREDFINVEST-Bankverein, Austria's leading bank,

has signed a financing deal worth \$750m to build a luxury hotel in Soviet Georgia. Page 6

PLESSKY, the UK electronics

company, has won a \$85m contract for satellite earth stations. Page 5

ARMED forces in the Italian state

have been accused of God and Man for a 21 per cent fall in net profits last year. Page 24

JORDAN will shortly sign

a treaty with the International Monetary Fund (IMF) to undertake economic reforms. Page 4

THREE of Britain's largest

ITV companies are moving into the television barter business with US partners. Page 8

INTEL, the US microchip

producer, yesterday announced a long expected expansion of its microprocessor product line with the introduction of powerful new chips. Page 26

THE DOUGLAS Aircraft

Division of McDonnell Douglas, which is developing the new MD-11 aircraft, announced delays in delivery. Page 6

WESTMINSTER City Council

has disrupted plans for the \$150m modernisation of the Royal Opera House, London. Page 8

AUSTRALIA is to join the

exclusive and secretive club of 16 Western nations known as CoCom, which restricts trade in militarily sensitive technology. Page 6

IRELAND may face a severe

shortage of petrol following decisions by Shell and Esso to suspend petrol imports. Page 3

POLAND devalued the zloty

by 4.76 per cent. It was the third devaluation this year, and the official rate is now 800 zloties to the US dollar.

PARIBAS, the French investment bank, has completed a \$48m debt-equity swap in Mexico. Page 23

LAMONT Holdings, the Northern Ireland textiles group, announced a 26 per cent increase in pre-tax profits to \$12m. Page 34

Shevardnadze sent to calm ethnic unrest in Georgia

By John Lloyd in Moscow

THE SOVIET leadership yesterday sent Mr Eduard Shevardnadze, Foreign Minister, to Tbilisi, the Georgian capital, as the death toll in six days of ethnic unrest climbed to at least 17 and a general strike in the city closed schools and some businesses.

Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesman, said 10 women and six men were killed when troops broke up a demonstration early on Sunday morning. Some 200 people were injured.

"Among those taken to hospital with serious injuries one or two more women have since died," he added.

Mr Gerasimov specifically denied that shots were fired during the clashes on Sunday. He said that most of the victims had died after being crushed by crowds as the troops moved in.

However, a member of staff at the Gruninform press agency in the state capital said the official figures were "out of date" and indicated that the figure of 30 dead, circulating among opposition groups since Sunday, was closer to the mark.

Other nationalist sources have given a death toll of 45 while the highest estimate came from Mr Karlo Bardanidze, a member of the barely nationalist National Democratic Party. He claimed in a call to the Glasgow dissident journal in Moscow that 150 people had died in the city's hospitals; that troops had opened fire on a demonstration early yesterday morning killing and wounding 40; and that demonstrators had armed themselves with Molotov cocktails.

No other observer has confirmed these claims, although some Tbilisi residents contacted by Western agencies said that soldiers had fired warning shots at demonstrators mounted by students. No independent assessment is possible because the authorities have sealed off the republic.

Journalists cannot travel to the republic, telephone lines are almost impossible to get and official information is meagre, much lower than the relatively more open standards set over the past two years.

Mr Shevardnadze, until mid-1985 the First Secretary of the Georgian Communist Party and a native Georgian, yesterday called off a trip to East Germany to fly to Tbilisi with Mr Georgy Razumovsky, the Central Committee's head of

personnel. They attended a meeting of the Georgian Party Politburo, which described the situation as "extremely tense." Mr Shevardnadze and Mr Razumovsky then met prominent Georgian intellectuals and scientists.

The national television news last night showed pictures of the capital for the first time - with soldiers patrolling in tanks, but with no sign of unrest.

It broadcast part of a speech made to scientists and writers by Mr Dezhnev Pateshvili, the Communist Party boss, who blamed the deaths on nationalist provocateurs and said that the troops deployed against demonstrators early on Sunday morning had been unarmed, and had been ordered merely to clear the square of demonstrators after repeated appeals from leaders of the party, the intelligentsia and the Church.

The latest wave of demonstrations had their immediate root in calls by the ethnic inhabitants of Abkhazia, an autonomous area within Georgia, to secede from the Republic. This provoked counter-demonstrations last week, which took on a nationalist nature. Bubbling cauldron, Page 21

Poll boost for radicals

THE cluster of radical voices in the Soviet Union's new Congress of People's Deputies was yesterday strengthened in run-off elections which brought into the assembly Mr Roy Medvedev, the leading Soviet dissident, John Lloyd writes.

Mr Medvedev, whose critical studies of Stalinism were until recently banned in the Soviet Union, won 52.3 per cent of the vote in his race in Moscow's Voroshilov district against Ms Ksenya Razumova, head of an atomic research laboratory in Moscow.

Supporters of radical reform were given a further boost yesterday with the nomination of Dr Andrei Sakharov to the list of candidates for the Congress from the Academy of Sciences, due to vote in 10 days.

Dr Sakharov had previously been proposed as a candidate, but the Academy's electoral commission had failed to include him and other well-known reformers in its original list. The omission

caused deep controversy in the Academy last month with the result that many of the candidates failed to obtain the qualifying number of votes of the full Academy for election.

Other nominees put forward at yesterday's session include Dr Nikolai Shmelyov, the reform-minded economist, and Prof. Rosal Sagdeyev, the space expert, as well as the more conservative Mr Georgy Ariyakov, a specialist on the US and Canada.

The candidates will be chosen at a general assembly between 19 and 21 April. Mr Medvedev's election added to the number of strikingly independent voices chosen in the main ballot of March 26.

The 64 seats re-balloted on Sunday were in constituencies where none of the candidates had won the 50 per cent of the vote required for election.

An aide of Mr Medvedev said the omission would be to "examine the history and the sociology of the Soviet Union and the Communist Party, and to promote the potential of democratic socialism."

Mr Churichenko, a supporter of Mr Boris Yeltsin, the disgraced Moscow party chief, faced 11 other candidates in the first round.

In Lithuania, a spokesman for the pro-independence Sąjūdis Movement said that five of its eight members standing had been returned in run-off ballots. They will join 31 of their fellows who won the majority of the 42 seats filled in the first round.

Mr Klastutis Zalaskas, Communist Party leader in the capital Vilnius, was also elected. In Leningrad, where the upper echelons of the Communist Party were beaten in the first round, Mr Anatoly Sobchak, a lawyer, won one of the six run-off elections on a platform of direct elections of party leaders (including the General Secretary) and an end to perks.

Gold Fields turns down £3.5bn final offer from Minorco

By Kenneth Gooding, Mining Correspondent, in London

BRITAIN'S biggest bid battle entered its closing phase yesterday when Consolidated Gold Fields rejected a higher and final offer from Minorco, the South African-controlled investment company, valuing the UK diversified mining group at \$3.5bn (\$5.9bn).

Immediately following the offer's announcement, Gold Fields' share price was marked up by 80p to £14.75, compared with the new offer worth £15.50 a share. However, the price then collapsed sharply to £13.35. It later recovered slightly to £12.40, down 55p from Friday's close.

Some analysts suggested that market-makers had panicked and that they had all attempted to hale out at once. This produced what one analyst described as "an avalanche of selling" which saw 3.2m Gold Fields shares traded in a short time.

It also appeared that some speculators decided to take cash in the market because not only was the new bid considered too low to win overwhelming acceptance, but there remained considerable doubt about whether Minorco would be able to persuade a New York court to remove an injunction which prevents it buying any more shares in the target company.

Mr Jeff Ware, an analyst with County NatWest Securities, said last night he had taken a straw poll among 90 of Gold Fields' major institutional shareholders which showed that fewer than half would accept the latest Minorco offer.

"My guess is, however, that that is just about enough to give Minorco (which already owns nearly 30 per cent of Gold Fields) victory. But Minorco will not get the overwhelming majority it needs to put pressure on the Gold Fields board to withdraw the New York action," he added.

Sir Michael Edwards, Minorco's chief executive, said that his company had decided to add another £1.50 cash a share to its previous offer mainly because Gold Fields had produced new information about the expected profits from its wholly owned subsidiary ARC, formerly known as the Amey Roadstone Corporation.

He stressed the latest offer continued on Page 22

G + W move fuels bid speculation

By James Buchan in New York

TAKEOVER speculation swept the US entertainment industry yesterday in response to plans by Gulf+Western to sell its valuable financial services business and concentrate on film and publishing operations.

The planned sale of the New York company's Associates finance business, which could provide over \$50m in proceeds, adds a new twist to the speculation that has gripped the US media and entertainment industry since Time and Warner Communications announced last month they were merging to form a \$150bn worldwide group.

Companies such as Time, McGraw-Hill, Tribune, MCA and CBS rose sharply in value on the stock market yesterday. Wall Street is betting that Mr Martin Davis, Gulf+Western's tough and successful chairman, wants to buy his way into the top flight of the media and entertainment industry alongside Bertelsmann of West Germany. Mr Rupert Murdoch's News Corp and, if its merger succeeds, Time-Warner.

The sale of The Associates would leave Gulf+Western, which last year had sales of \$5.1bn, with a strong film and entertainment business, dominated by Paramount Pictures, and a set of publishing operations grouped round Simon & Schuster.

These divisions have sales of \$3.1bn and operating profits of \$375.5m.

"Jettisoning The Associates and getting the cash is one way of positioning the company so it can acquire or merge its way to becoming one of these worldwide entertainment groups," said Mr David Londoner, an analyst at the New York brokerage Wertheim Schroder.

But there were dissenting voices on Wall Street and Hollywood. Some say that Mr Davis, who has sold more businesses than he has bought since taking over the conglomerate that was Gulf+Western in 1983, will balk at paying the current boom-time prices for film, television and publishing properties.

Mr Jeffrey Logsdon, a well-regarded West Coast analyst, said Mr Davis is more likely to sell or take his company private. "The only thing he's going to end up buying is himself," he said. Gulf+Western stock rose sharply yesterday.

In a statement late on Sunday, Gulf+Western seemed to keep its options open. It said it



Martin Davis of Gulf

would "expand its communications operations globally, both internally through product development and distribution and externally through acquisitions and investments."

The company will be renamed Paramount Communications.

But Gulf+Western also said it would also use the proceeds to buy in its own stock.

The Associates, which was founded in 1918, is the third largest US consumer and commercial finance company.

It has grown steadily throughout the 1980s and now enjoys assets of over \$13bn.

It contributes nearly half of Gulf+Western's profits. But the business has never been highly valued by Wall Street and this has hampered its overall valuation.

Mr Herbert Goodfriend, a financial-services expert at Prudential Bache in New York, said: "These finance businesses have never caught the market's imagination and have very modest appraisals."

He said that The Associates is worth at least twice its book value of \$1.2bn and possibly much more, if overseas insurance and banking companies prove interested.

Industry analysts say that Mr Davis, frustrated by Gulf+Western's low stock-market valuation, was torn between the finance and entertainment sides of the business.

Ultimately, he decided that the opportunities lay with Paramount and publishing.

To continue in our present configuration would place us at a competitive disadvantage. Continued on Page 22

Rolls-Royce in £300m takeover of UK engineering group

By Nick Garnett in London

ROLLS-ROYCE, the UK aero-engine manufacturer, is acquiring Northern Engineering Industries after an agreed all-paper bid which values the UK power station equipment and general engineering group at just over £300m (£510m).

The deal marks the first step in what Sir Francis Tombs, chairman of Rolls-Royce, said yesterday would be a long-term diversification programme. It also ends uncertainty about the position of NEI, which has looked vulnerable to a takeover for some months.

NEI, based in north-east England, will become a separate operating group within Rolls-Royce.

It will keep its board and structure of subsidiary companies and Mr Terry Harrison will remain NEI's chairman. Both he and Mr Bob Hawley, NEI's operations director, will move on to the Rolls-Royce board.

Meanwhile Sir Ralph Robins, Rolls-Royce's managing director, is to become deputy chairman.

There were no plans for redundancies or to sell any of NEI's activities, Sir Francis said. The aim was to develop the company's core operations.

Apart from turbines, boilers, switchgear and complete power stations, NEI's products include mining and rail equipment and cranes.

There was some speculation in the industry yesterday that some of these activities might eventually be sold and NEI become essentially a contractor for small power stations.

Both companies said the deal would strengthen their position in the supply of small power stations, likely to be more important in the UK after electricity privatisation.

Rolls-Royce makes gas turbines for power stations.

The two companies said NEI would benefit from Rolls-Royce's experience in

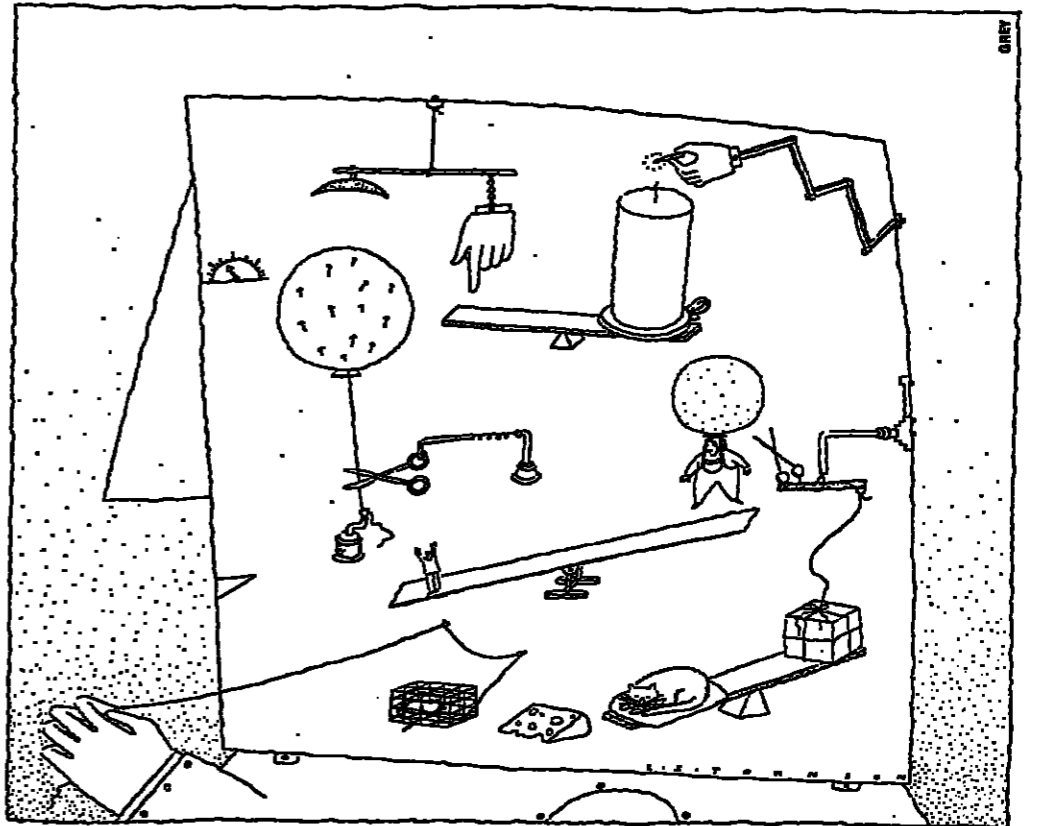
obtaining finance for large purchases, they would offer broader services in nuclear design and construction, and Rolls-Royce research would help NEI's product development.

Mr Harrison said the deal would provide a firmer and broader base that would allow NEI to do things it could not do on its own.

Rolls-Royce and NEI had merger talks at the end of last year after Rolls-Royce had secretly built up a 4.7 per cent stake in the company. Those talks were halted in December after failure to agree a price.

Rolls-Royce made its latest offer on Thursday last week and it was agreed by the NEI board the following day.

The change in the board's position might have been influenced by delays, announced last month, in the UK's power station building programme. Merger of unequals, Page 20; Lex, Page 22



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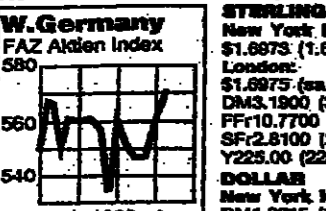
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MARKETS



INTEREST RATES US Interbank Federal Funds 9 1/2% (9m) 3-month Treasury Bill: yield: 9.05% (15.102) Long Bond: (97 1/2) yield: 9.1% (9.08)

London 3-month Interbank: close 13 1/4% (19 1/2)

STERLING

New York lunchtime \$1.0875 (1.0880) London: \$1.0875 (earns) DM3.1500 (3.1525) SF2.5100 (2.5050) Y225.00 (224.75)

DOLLAR New York lunchtime: DM1.8215 (1.8270) FF6.3520 (6.3780) SF71.8570 (71.8925) Y152.75 (152.575)

London: DM1.8785 (1.8745) FF6.3480 (6.3525) SF71.8580 (71.8585) Y152.80 (152.40)

GOLD

New York latest: Comex June: \$389.9 (\$38.7)

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Europe's energy showpiece provokes a conflict

Oskar Lafontaine, Saarland premier, is spearheading the W German states campaign against a French nuclear reactor in Lorraine. The dispute shows the cultural gap between the two countries over ecological issues. Page 22

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Pakistan: Lifting veil on women's rights 5 Technology: Disposing of the plastic car 15 Editorial comments: Gatt: now for the hard part: Critical test for Namibia 20 Foreign Affairs: Divided stand in Lebanon 21 Lex: Rolls-Royce; Gold Fields; Unilever; Waterford 22 Survey: Health Care 18 Financial Futures 44 Raw Materials 38 Gold 48 Stock Markets 48,49 International bonds 29-29 -Wall Street 42 Int. Capital Markets 28-28 -London 37 Letters 21 Technology 15 Management 17 Unit Trusts 36-41 Money Markets 44 Weather 22 Overseas 22

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EUROPEAN NEWS

Irish face petrol crisis as imports are cut

By Steven Butler

IRELAND FACES the possibility of a severe shortage of petrol following decisions by Shell and Esso to suspend petrol imports into the country in response to a government freeze on pump prices.

Other suppliers, including British Petroleum and Texaco, warned yesterday that they would follow suit shortly unless the Government eased its stance.

Mr Albert Reynolds, the Finance Minister, yesterday called the companies' actions "totally unjustified," and accused them of making

"threatening statements." The Government is scheduled to meet the companies on Thursday to discuss the situation.

It froze petrol prices on March 31 when it became apparent that prices were about to be put up by the oil companies following increases in wholesale prices.

Shell said yesterday that the Government was warned last week that supplies would be put at risk because the freeze in prices meant that the oil companies would be importing petrol at a loss, given the steep rise in Rotterdam spot market

prices, which are used as a basis for pricing throughout the industry. "For a commercial enterprise, this is plainly unacceptable," a Shell spokesman said.

BP said yesterday that it would delay any decision until the meeting on Thursday with Mr Ray Burke, the Industry and Commerce Minister, although it, too, would probably be forced to suspend imports. Esso said that its decision to suspend imports had been taken last Friday before it became aware that a meeting with the Dublin Government

was to take place. Imports account for about two-thirds of the Irish market, with the balance provided from the government-owned Whitegate Refinery in County Cork.

The oil companies are continuing to accept petrol deliveries from the refinery, which is provided at an artificially low price.

The companies and the Government had agreed to a temporary formula for determining petrol prices in October 1987, pending an inquiry by the Fair Trade Commission which is now getting under way. How-

ever the Government suspended the formula on March 31.

Shell has indicated that it will restore imports if the Government returns to the agreed formula. It said that wholesale prices for petrol had risen from \$230 a tonne to \$270 following the freeze in prices.

Ireland is thought to have two or three weeks of supplies after which severe shortages would develop. The oil companies said, however, that they expected a wave of panic buying would develop rapidly.



Reynolds: angry reaction to oil company "threats"

Greenpeace warns of contamination by Soviet submarine

THE ENVIRONMENTAL group, Greenpeace, claimed yesterday that the Soviet nuclear-powered submarine which sank in the Norwegian Sea at the weekend could explode and spread radioactive contamination, agencies report.

It dismissed Mr Mikhail Gorbachev's assurance that the reactors were safe, and said the submarine could be "a ticking environmental bomb. If the coolant in the two nuclear reactors... come in contact with sea water, there will be an explosion."

Greenpeace asked the Soviet embassy in Copenhagen for precise information about the reactor system and about the two nuclear warheads Moscow says are on the vessel.

The Soviet news agency Tass has said that 42 swimmers were killed and 27 survived when the boat sank 126 miles southwest of Bear Island.

Yesterday, Soviet naval authorities located the submarine at the bottom of the Norwegian Sea and determined that a short circuit may have caused the fire and explosions that doomed it, according to the Soviet newspaper Izvestia. It said rescuers had found the

bodies of only 19 sailors. Yesterday, Norwegian Defence officials said a Soviet salvage vessel had been sent to the area. A spokesman said Norway had no clear indication whether the salvage ship, accompanied by a tug and five other vessels, would try to raise the submarine, which sank in 4,500 ft of water.

However, civilian experts had salvaged wrecks and parts of wrecks from much deeper water and the Soviet Union would certainly be interested in holding the boat from the seabed if possible.

A Soviet embassy press attaché said Soviet vessels were in the area to test for radiation, matching studies by Norwegian scientists.

Izvestia quoted General Dmitri Yarov, the Defence Minister, as saying that after fighting the fire for two or three hours the crew heard several explosions in the submarine.

They might have occurred in seven places of "special equipment" Izvestia said, without further identifying them. Soviet media previously reported that a fire started in the submarine's seventh section and spread to the sixth.

Dutch press EC on tax harmonisation

By David Buchan in Brussels and Tim Dickson in Strasbourg

A COMBINATION of speedy new proposals by the European Commission and positive action by certain member states like West Germany was needed to produce the necessary convergence of EC indirect tax rates by 1992, Mr Onno Ruding, the Dutch Finance Minister, said yesterday.

Mr Ruding's remarks underscored the political complexity of EC tax harmonisation, with Britain and Luxembourg digging in their heels in resistance to Community initiatives, but the Netherlands digging in its toes in impatience for progress on new proposals from Brussels.

The Commission is paying too much attention to its plan for a minimum withholding tax on savings, tied to next year's lifting of EC capital controls, and too little to bringing widely differing rates of value added (VAT) and excise taxes together, Mr Ruding said.

The Commission denied it had any "hierarchy" of priorities, but said EC governments had set the two tax plans on "different timetables" by setting June 30 1989 as the deadline for a Council of Ministers decision on capital savings taxes, and the end of 1992 for VAT and excise rate approximation to smooth the way for frontier check removal.

Mrs Christiane Scrivener, the EC tax commissioner, yesterday made clear her willingness to modify the indirect tax

proposals she inherited, but the Commission is waiting for reports on two detailed aspects - the controversial clearing house system to allocate VAT receipts within a frontier-free Europe, and the division of goods and services into two bands of tax rates - before formalising any new plan.

With or without new Commission action, Mr Ruding said "it is now up to my German friends" to raise their standard rate of VAT up from 14 per cent and so to bring it closer to its higher tax neighbours. The Netherlands, Mr Ruding said, had already done its bit by lowering its standard VAT rate from 20 to 18.5 per cent.

Mr Ruding said the VAT rate bands should be narrower than the 4-8 per cent for basic necessities and 14-20 per cent for standard items suggested by Lord Cockfield. The Commission's thinking is turning towards simply setting a minimum rate for standard goods and a maximum rate for the lower VAT rate band. The attraction of the latter is it would allow the UK, Ireland and Portugal to maintain existing zero-rating on some items.

The Dutch Finance Minister said he was still pressing for a system of automatic reporting by interest payments by banks to national tax authorities as an alternative to Mrs Scrivener's plan for a minimum 15 per cent withholding tax on bank and most bond income.

Polish farmers angry at delay in price rises

By Christopher Bobinski in Warsaw

POLAND'S Prime Minister, Mr Mieczyslaw Rakowski, yesterday promised that state prices for farm produce would be raised "soon," amid mounting protests by farmers which have now spread to 32 of the country's 49 provinces.

The protests are intended to force up prices to compensate for increases in the cost of durable consumer goods, as well as farming equipment, which have increased by some 20 per cent since the beginning of the year.

Farmers have been with-

holding tax and insurance payments and in some places, especially in the eastern provinces, refusing to deliver farm produce to officially controlled purchasing organisations.

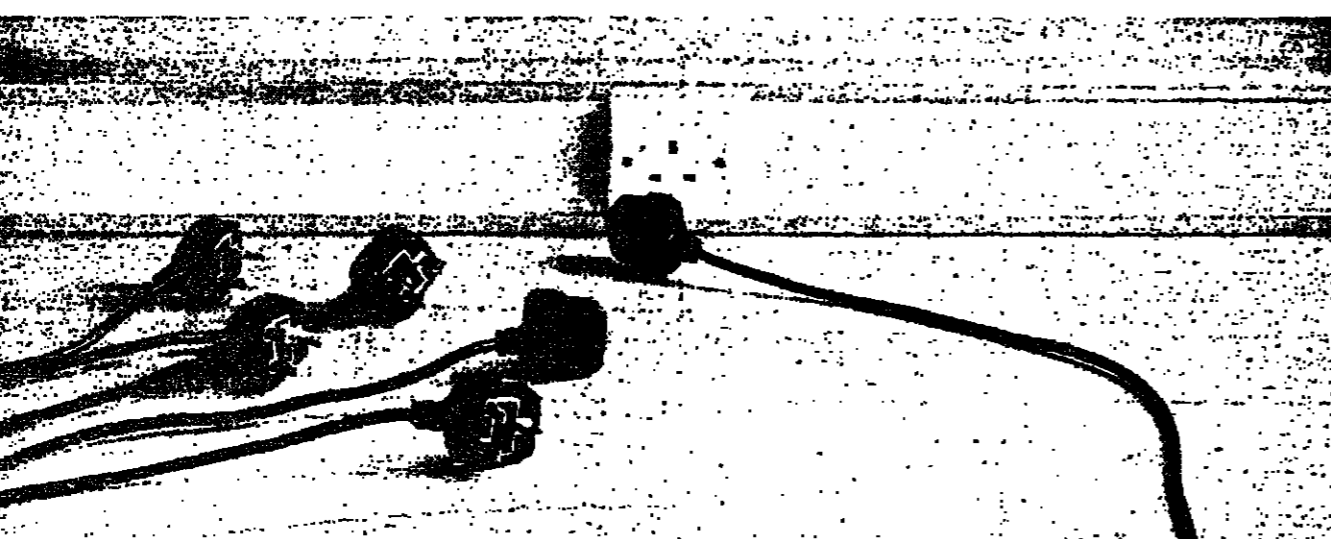
Mr Rakowski, however, disappointed delegates to a congress of the official farmers' union in Warsaw who had been expecting to hear a firm date for the price rise. Later, Mr Kazmierz Olesiak, the Agriculture Minister, told angry delegates privately that prices would go up early in May, while food procurement

price controls would be removed later in the month. The Government wants to eliminate subsidies to producers and reduce the state monopoly over the farming system, while putting up the cost of food to the consumer probably after the parliamentary elections in June.

The plans have the backing of Farmers' Solidarity, as well as the official farmers' union, but Mr Lech Walesa's Solidarity trade union is insisting that the action which could see meat prices increase 230

per cent be introduced gradually. Under government plans, consumers would be compensated for the price increase with wage rises.

At the weekend, Solidarity itself started its election campaign with the establishment of a national election committee to co-ordinate nominations of the 200 candidates it is planning to put forward. Yesterday, Mr Lesiek Moczmarowski, head of the KPN independence party, said his group would be putting up around 50 candidates.



A shock to the established order.

Though the microcomputer is the most recent innovation to emerge from the computer industry, it is primarily manufactured by the computer giants, with their roots in American or Far Eastern industry, who have traditionally dominated the market.

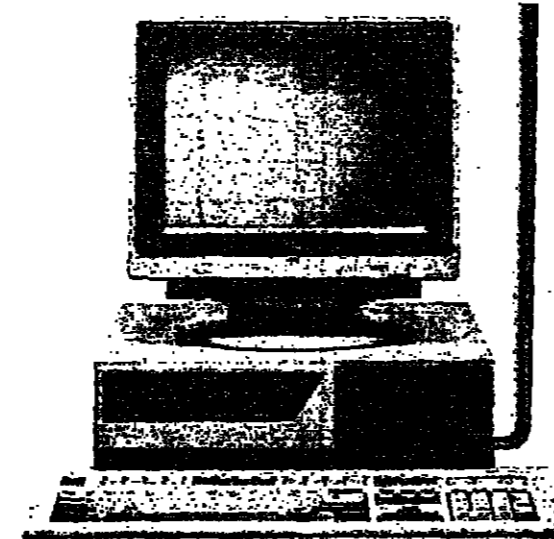
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Brittan warns Bonn it must accept curbs on state aid to car industry

By William Dawkins in Brussels

THE BONN Government has been told to accept new European Community curbs on state aid to the car industry or face possible legal action.

If the Bonn Government fails to respond within the "next week or so," Brussels will consider launching a pre-emptive inquiry into the more than 100 federal and state aid schemes for which the German car industry is eligible, said a Commission official yesterday.

The warning, by Sir Leon Brittan, the Commissioner for competition policy, comes in response to a letter from Mr Helmut Haussmann, the West German Economics Minister, insisting that Bonn cannot accept the extra powers the Commission awarded itself

recently to vet state subsidies for car producers.

The new rules, which took effect in January, oblige governments to seek advance Commission clearance for aid to car or engine production projects worth more than Ecu12m (£7.8m). Formerly, they could subsidise a set percentage of the cost of individual projects freely within pre-agreed regional aid schemes.

Ironically, Bonn is noted by its EC partners for an otherwise tough line against state aid of all kinds. Yet Mr Haussmann's letter makes it clear that the new car subsidy rules could impinge on sensitive regional aid policy, one of the greatest powers left to the West German Länder or state

governments, already deeply sensitive to Brussels' erosion of their sovereignty.

West Germany also fears Brussels might use the car aid rules to covertly enforce an industrial policy on the sector, an allegation which senior Commission officials strenuously deny.

Sir Leon wrote to EC governments, asking them to signal their cooperation early in the year. Italy and Spain objected, but for precisely the opposite reason to Bonn. They want the Commission to use the new rules as a tool of industrial policy, to give them more flexibility to support the industry against foreign competition. However, they have grudgingly agreed to fall in line.

Survey shows Italian industry is benefiting from foreign technology

By John Wyles in Rome

ITALY'S manufacturing industry has not been penetrated by foreign investment to the same extent as other leading West European economies. Nevertheless, it is benefiting from technology transfers carried out by multinational companies in the country.

These are among the main findings of a new study of inward and outward Italian investment. The study was sponsored by a group of multinationals in Italy and carried out by Business International, a business information consultancy, and Studio R&P of Italy. The conclusions amount to a positive view of the benefits of multinational investment in raising managerial standards and pushing forward the front-

iers of technological innovation. They suggest foreign multinational investment narrows the gap in the use and development of technology between industrialised countries, partly by generating and encouraging a local capacity for innovation.

According to the researchers, foreign companies play a leading role in Italian science-based industries, controlling companies employing 35 per cent of the sector's workforce and participating in firms with 45 per cent of the total payroll.

Foreign participation or control accounts for 59 per cent of employment in information technologies, 51 per cent in pharmaceuticals, 36 per cent in advanced chemicals and 29 per cent in electronics and telecommunications.

The study claims that in these and other sectors foreign investment "has played a fundamental role in the development and modernisation of Italian industry, when it has not been responsible for its birth, transferring into Italy products and technology which was otherwise not available in the country."

Having surveyed 200 multinationals in Italy, the researchers found an unexpectedly high innovative performance in these local subsidiaries. Between 1980 and 1987, 96 per cent had introduced new products and processes and half were responsible for at least one product new to world markets.

Advertisement for THE QUEEN'S AWARDS FOR EXPORT & TECHNOLOGY, featuring the Queen's coat of arms and details of the award ceremony.

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Table titled 'GRANVILLE SPONSORED SECURITIES' listing various stocks with columns for High/Low, Company, Price, Change, Dividend, and P/E ratio.

EUROPEAN NEWS

The new mood picks up the fortunes of West German Greens

David Goodhart looks at the possibilities of a Red-Green coalition in Bonn transforming national politics

The West German Greens - that argumentative family of ecologists, libertarians and left-wing socialists - are suddenly enjoying a second wind. The re-emergence of the far right in recent elections has attracted most international attention as West German politics shifts into a more volatile phase, but it is the Social Democrats (SPD) and Greens who are the immediate beneficiaries of the new mood.

The Greens, who first emerged in the late 1970s and triumphantly entered the Bundestag in 1983, have just become junior partners (with the SPD) in the Governments of West Berlin and Frankfurt and the possibility of a Red-Green-national coalition in Bonn after the next election is now possible - although still improbable.

The new significance of the Greens is quite unexpected. Despite the loyalty of their (aging) voters - who seem to hand them about 8 per cent of the national vote - the Party, six months ago, was resigned to the role of angry licensed jester in Bonn's otherwise drab political theatre.

The mainstream parties had accommodated their ecological message to the mid-1980's high-tide of Red-Green coalition thinking seemed to have passed following the failure of the SPD-Green Government in

Hesse in 1983.

Meanwhile the bitter conflict between the pragmatic "realist" and uncompromising "fundamentalist" wings continued to divert political energy. Last year a leading official of the European Green movement complained that the German Greens had, thanks to their "in-fighting", ceased to have any influence in the international ecology debate.

The current political rehabilitation of the Greens is both a cause and consequence of a sharp change of mood inside the Party. The new interest in power does not, yet amount to a victory for the realists but it has created a clear anti-fundamentalist majority even on the once fund-dominated executive. Temporarily at least the Greens are struggling to become a political party rather than merely a protest movement.

Much of the credit for this must go to the centrist "breakthrough" group which has tapped growing disillusionment with the squabbling and helped to unseat the fundi executive after a minor financial scandal at the end of last year.

The fact that the fundis loss of initiative was quickly followed by the West Berlin election last January in which the Alternative List (Berlin Greens) polled a better than expected 11.8 per cent and were soon negotiating for a place in Government gave extra impetus to the new interest in power.



The Green Party Congress in Duisberg, West Germany, catches the new optimism

Underlying this change is the simple fact that the middle-class radicals in their early thirties who formed the Greens 10 years ago are now in their forties. Many have mellowed politically and would like real influence before the Green vote starts to dwindle at the end of the century.

The Greens already have 3,000 elected representatives in federal, state and local parliaments. Out of 40,000 members that is a higher proportion of representatives to members than any other party in Germany - so they cannot be said to lack practical experience at

democratic politics. Also, for a substantial minority of Greens - certainly most realists - there is now little difference between their political priorities and those of the SPD. Many of these people left the SPD in the late 1970's - or did not join - because of disillusionment with Helmut Schmidt's conservative defence and economic policies.

Although the SPD would now be a far more amenable home they are tied by friendship and inertia - and, in the case of leaders, by status - to the Greens. Starting again at the bottom of the heap in the SPD is far less appealing than forming Red-Green coalitions.

The influence of this liberal reformist group should not however be exaggerated. The Greens were formed out of three other political strands: the single-issue ecologists, radical feminists and the far Left. The continuing influence of these groups makes the Greens dangerous coalition partners. A reminder that even the new Greens lie only partly within the democratic consensus came at their recent party congress where all wings of the Party voted for a motion describing members of the Red Army Faction terrorist group as "political prisoners."

At their next national meeting in April they are likely to

back a policy of denying a platform to the new Republican Party (xenophobic but certainly not fascist) which will continue to associate the Greens with extra-parliamentary street fighting.

And ecology-conscious citizens who might vote Green but for the fear that apocalyptic eco-rhetoric is only the means to a radical-socialist end will not have had their anxieties soothed by the current arguments within the Red-Green coalition in Berlin over squatting.

Nonetheless the current national and international agenda continues to look favourable for the Greens, with Mr Gorbachev fanning hostility to the concentration of nuclear and even conventional weapons in Germany, new international concern about the environment and an economy that is strong enough for people to take risks with their vote.

Given a choice the SPD would almost certainly prefer alliance with the establishment Free Democrats (FDP) before the Greens after the next election. But if a Red-Green Government was formed in Bonn what would the conflict points be?

Assuming no major change in East-West relations the Greens' formal opposition to Nato and the EC would not be an issue.

But the Greens would most likely end up as the conscience of the SPD making sure that it kept to its pledges, for example to phase out nuclear power in 10 years. Oddly, such a role is not especially welcomed even by reformist Greens.

Mr Franz Staenner, spokesman for the realo-dominated Bundestag faction, says that incorporation into the SPD might threaten the Greens' political, albeit indirect, influence on politics. He claims that without an independent Green Party there would now be 10 Environment Ministers, and that a woman would not now be President of the Bundestag.

Mr Udo Knapp, a leading realo strategist, fears that a role in national Government in 1990 would come too soon for the Greens who have not yet developed a proper "post-industrial" politics.

Knapp believes that for the Greens to take over the king-maker role in German politics from the FDP it must attract a higher number of the "social liberals", the young professionals who he believes are the most influential group in German society but are currently split between the liberal wing of the CDU, the Oskar Lafontaine faction of the SPD and the realos. If they manage that then the "long march through the institutions," to real political power, might be over.



Alois Mock fighting for his political life

Poll debacle puts Mock's job at risk

By Judy Dempsey in Vienna

MR ALOIS MOCK, the Austrian Foreign Minister and head of the Conservative People's Party (OeVP), is fighting for his political life after the party's disastrous results in the recent provincial elections.

Mr Robert Graf, the Economy Minister and his close ally, has announced his resignation.

The party, which is the junior partner in the Socialist-led coalition, lost heavily last month in the provincial elections of Tyrol, Salzburg and Kärnten, to the far right-wing Freedom Party, led by the charismatic Mr Jörg Haider.

This immediately led the OeVP to set up a commission headed by Mr Josef Ratzenböck, provincial governor of Upper Austria, who has been issuing the loudest calls for Mr Mock's resignation.

Whether Mr Mock resigns or not, however, the broad consensus is that the party is facing one of its worst leadership crises for many years.

Besides being unable to bring the party back into power - the last time in 1970 - Mr Mock has been under the shadow of Mr Franz Vranitzky, the Socialist Chancellor since 1987 when the "Grand Coalition" was set up.

Even when the Socialist party (SPO) was recently plagued with corruption scandals and internal dissension, the OeVP failed to capitalise on Mr Vranitzky's position which sometimes proved vulnerable.

In addition, Mr Mock himself has often been reluctant to accept dissenting views within his own party.

When Mr Johannes Ditz, the respected Secretary of State for Finance, criticised him during the controversial tax reform debate last year, Mr Mock promptly sacked him.

This led to even greater disillusionment among Mr Ditz's liberal-minded colleagues who are grouped together in the Wirtschaftsbund, the economic think-tank of the OeVP.

They argue that the party has lost all sense of direction and in particular it has been unable to hold on to, let alone attract, the younger generation of intellectuals and technocrats.

The immediate question preoccupying the party is who should succeed Mr Mock. It is widely expected that Mr Josef Riegler, the Agriculture Minister, will become leader later this week, and that Mr Wolfgang Schüssel, head of the Wirtschaftsbund, may join the cabinet as Economy Minister.

However, OeVP supporters are not entirely pleased with the choice.

They believe that Mr Riegler, often described as an "agrarian bureaucrat", will not be forceful enough to modernise a party dominated by old clubs, nor strong enough to impose tighter central control over an organisation in which real powers rests in the provinces.

Whatever the outcome, the OeVP's "bright and white hope", as Mr Mock was once called, is now fading and greying.

Koskotas makes new claims

By Andriana Ierodiakonou in Athens

THE FORMER Greek banker and press baron Mr George Koskotas has released new details of a deal allegedly struck with the Greek Socialist Government four years ago.

It is claimed that the deal involved giving the Socialists press backing and money in exchange for a free hand for Mr Koskotas in his business activities.

In a 90-minute taped "confession" broadcast by several non-state Greek radio channels last week, Mr Koskotas recounted contacts, agreements and dealings with senior Socialist officials, including Mr Andreas Papanastasiou, the Prime Minister, from as early as 1985.

The former banker, who fled his country after being charged with fraud last October, is in custody in the United States pending a decision on his extradition to Greece.

His first outlined the story in an interview with Time magazine last month. The Greek Government has disowned his claims as part of a Central Intelligence Agency plot designed to overthrow the Socialists.

Mr Koskotas' allegations are backed by a substantial body of circumstantial evidence, but direct proof is mostly still lacking.

The gist of his story is that, starting in 1985, he began to set up a publishing empire designed to serve as a propaganda machine for the Socialists, apparently in exchange for a free hand in his business dealings.

After being arrested in the US in 1987 for an old case of tax fraud, Mr Koskotas claims that he was blackmailed by Greece's ruling Socialists into channeling millions of dollars to the party.

These were generated by skimming off the interest on deposits made by public sector corporations with his small private bank.

The "May First" terrorist group claimed responsibility yesterday for a bomb explosion at the Athens home of the President of the Appeals Court.

The group said the attack, which caused no injuries, was intended as a warning against the extradition to the US of Mohammed Rasfidi, a Palestinian held in Greece who is wanted by Washington for alleged participation in the 1985 bombing of a US airliner. A decision on the extradition is pending.

Ships collide off Yugoslav island

TWO TURKISH-flags merchant ships collided in the Adriatic off Yugoslavia yesterday and 14 sailors were reported missing, Reuters reports from Belgrade.

The merchant vessel Deval sank very quickly after the collision with the Sella off Palagruza, a remote Yugoslav island 20 miles north-east of Italy's Gargano Peninsula, according to port authorities in Split further down the coast. They said the 1,713-tonne Sella was not seriously damaged and was taking part in the search.

Rescue efforts have been hampered by fog. Though the collision was in Yugoslav waters, Italian authorities are co-ordinating the rescue. Both ships were carrying cargoes of metal tubing.

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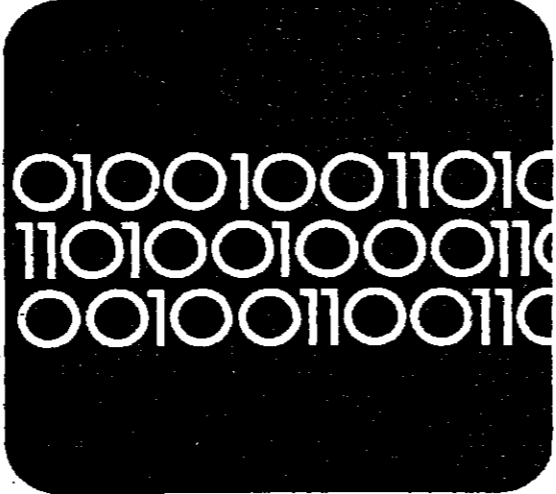
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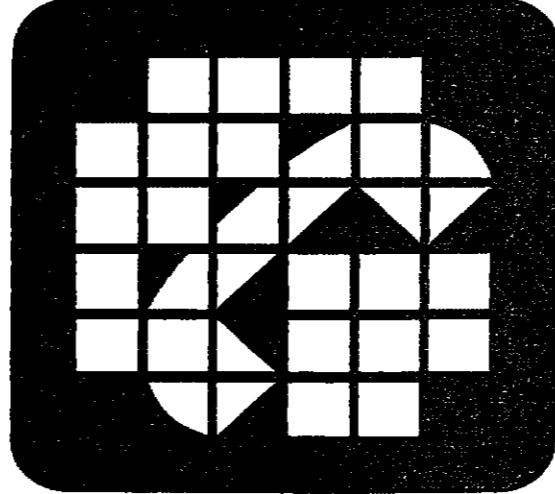
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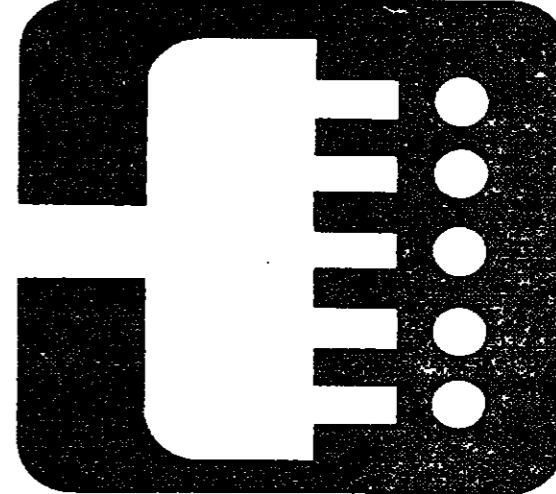
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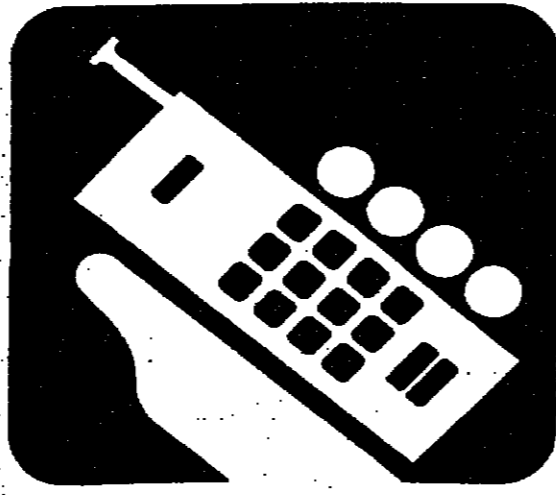
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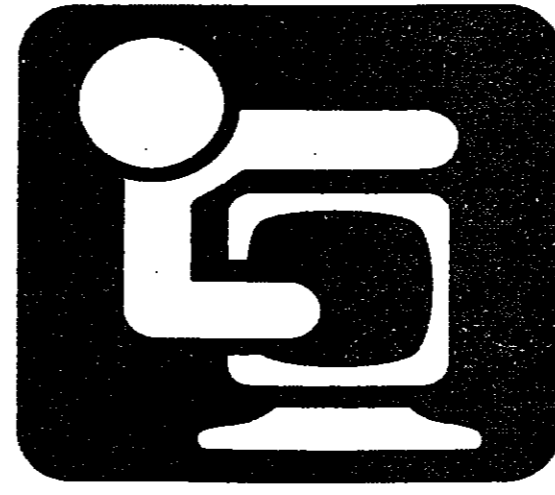
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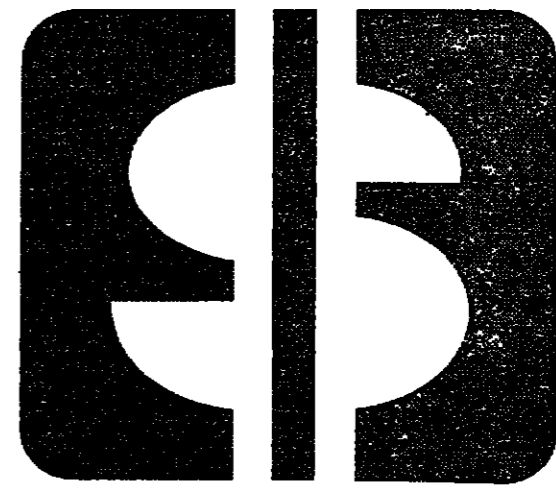
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EC-Bulgaria links

The European Commission said yesterday it was ready to ease restrictions on trade with Bulgaria in view of its economic reform programme. AP reports from Brussels. A first round of talks has been held on a trade and economic co-operation agreement.

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OVERSEAS NEWS

French dispute grows with Syria over Beirut

By George Graham in Paris

FRANCE appeared yesterday to be heading for a confrontation with Syria over increasingly open French support for Lebanon's embattled Christian minority.

Mr Jean-Francois Deniau, the opposition politician who went to Beirut last week as a special envoy of Mr Roland Duménil, the French Foreign Minister, has drawn attacks from Mr Walid Jumblatt, the Lebanese Druze leader, and Mr Selim al-Hoss, the Moslem Prime Minister.

Mr Deniau said that General Michel Aoun, the Christian military leader who has been engaged in a pitched battle with Syrian forces in Beirut, spoke for the whole of the Lebanon, while Mr al-Hoss was under the direct control of Syria, with no freedom of manoeuvre.

He also directly accused a Syrian colonel of ordering an arbitrary bombardment of the French embassy while he was in Beirut.

Mr Deniau spoke as two French vessels - a hospital ship and an oil tanker - headed for Lebanon on what Paris describes as a humanitarian mission following three weeks of heavy shelling between Christian and Syrian-backed Moslem forces.

Yesterday, the Moslem-led section of Lebanon's divided army warned the two ships against docking at Christian ports, saying it would hold France responsible for the consequences, and Syrian and

Druze gunners fired sporadic rocket barrages at beaches in the Christian quarter in what police described as a rehearsal for shelling the French ships.

The Christian forces of Gen Aoun hit back with howitzers, blasting residential districts of west Beirut in a retaliation directed at Syrian rocket launchers.

Six people were wounded in west Beirut and the exchanges defied for a fifth day a ceasefire called by the Arab League.

Mr Paul Blanc, the French ambassador in Beirut, sought to dampen Moslem fears that sending the ships represented an intervention on the Christians' behalf, saying they carried humanitarian aid for all Lebanese.

Criticising US unwillingness to take a stand against Syria's role in Lebanon, Mr Deniau said the recent *L'Espresso* article in fighting was due to Gen Aoun's decision three weeks ago to close the port of Jiyeh, controlled by Mr Jumblatt, and other ports he said were used for drugs trafficking.

Mr Deniau said: "How can a country which fights drugs everywhere in the world pretend to ignore that the Bekaa valley shelters the poppy fields which have made the fortunes of Syria and financed the militia as well as the terrorist groups?"

Mr Bernard Kouchner, France's Minister for Humanitarian Action, is to visit Beirut today and will see Mr al-Hoss. But it is expected to be hard to convince Moslem and Druze forces that France has not jumped firmly into the camp of the Maronite Christians.

New South African party names parliament leader

SOUTH AFRICA'S newest political group, the main white, liberal Democratic Party, yesterday elected Mr Zach de Beer, the former Progressive Federal Party head, as its leader in parliament, Reuter reports from Cape Town.

The DP, which wants all adult South Africans to have the vote regardless of colour, was formed last Saturday in a merger of the 30-year-old PFP and two other white anti-apartheid groups - the Inde-

pendent Party and the National Democratic Movement.

Mr De Beer was elected by MPs at the first caucus meeting of the DP.

The new party still has to choose a national leader and many members are pressing for a swift decision. It hopes to contest the far-right Conservative as the official parliamentary opposition in general elections due to be held by September.

Kabul residents flee amid fears of rebel attack

THOUSANDS of Kabul residents, fearing an imminent offensive by Afghan mujahideen guerrillas, have fled the capital for provincial towns and neighbouring countries, according to diplomats, Reuter reports from Kabul.

At least 9,000 people have sold their belongings and left the city in the past three days, the diplomats said yesterday.

At the same time, a correspondent for *France Press*, a Soviet newspaper, reported that all guerrillas' second major offensive on Jalalabad, Afghanistan's second biggest city, which began on Sunday, had resulted in constant rocket fire on the city, halting almost all economic activity and forcing residents to remain indoors.

The bombardment had prompted authorities to impose a 24-hour curfew and reduced supplies to a trickle as only helicopters could land at the airport.

The fighting around Jalalabad has sent up to 50,000 refugees pouring into Pakistan.

Diplomats in Kabul said those leaving had cited possible looting by the mujahideen and rocketing and shelling in the event of a major attack as the reasons for their departure.

Although the majority had left for the provinces, some had headed for neighbouring countries in the hope of obtaining visas to go to the West, diplomats said. India is a popular destination for well-off Kabul residents but all Afghans need visas to fly to India.

Those without hard cash cross into Iran and Pakistan, which have already provided refuge to more than 5m refugees from Afghanistan.

The diplomats said that among those wishing to go to the West were doctors, engineers and businessmen. The exodus has led to a sharp rise in the value of Western currencies against the Afghan.

The dollar now fetches 250 afghanis compared with 220 last month.

Sri Lanka to tighten terrorism provisions

By Mervyn de Silva in Colombo

THE Sri Lankan Government is to make sweeping changes to its draconian Prevention of Terrorism Act.

One proposed change will enable the Defence Minister to detain any person who is a "danger to national security" for 18 months in "any place determined" by him. He can also extend the detention period after the first 18 months, by three months at a time.

The death penalty will be prescribed for offences against a much wider category of people - the phrase "specified persons" (which includes cabinet ministers, judges and security personnel) is to be replaced with "any persons".

While only a superintendent of police or persons of a higher rank are empowered to act under the provisions of the existing law, the proposed amendments will vest these powers on any commissioned or non-commissioned officer of the armed forces.

The amended act will also permit tougher penalties against the press and all forms of publication including posters, leaflets, and notices calculated to promote anti-Government sentiment.

The term "subversive act" will be redefined to encompass the type of economic sabotage and disruption that the JVP, the extremist Sinhalese group, has so successfully launched in the past six months.

The draft laws circulated to opposition parties follow the Government's failure to sponsor an all-party peace appeal to the JVP and Tamil rebels. The Government amnesty offer has also been largely ignored. The JVP killed a dozen policemen and injured several others in two land-mine explosions.

Rebels destroy equipment at small US base in Philippines

By Richard Gourlay in Manila

SUSPECTED communist rebels in the Philippines have attacked a small US military base, destroying microwave antennae and other communications equipment, the US and Philippine military said.

The attack on Sunday was the first on US facilities or personnel since 1987, when the rebels killed an off-duty airman and a retired soldier outside Clark Air base, one of the US's largest overseas military bases.

General Renato de Villa, the Philippine Armed Forces Chief, said he suspected communist guerrillas were responsible.

Earlier this year rebel leaders promised to step up operations against American servicemen and facilities in retaliation for what they said was US involvement in counter-insurgency operations. Gen de Villa acknowledged the reports but said it was too soon to say if this latest attack signalled the intensification of the rebels' 21 year campaign.

US officials deny the huge bases at Clark and Subic Bay play any part in Manila's Most of what Washington pays as compensation for the bases comes in the form of economic assistance.

But there is a substantial military aid component which relieves pressure on an already stretched Philippine budget and helps buy American helicopters, radios and arms for use against the guerrillas.

Japan feels the heat of hostility in the US

Trade friction is soon likely to provoke some nasty exchanges, writes Ian Rodger

JAPANESE officials and businessmen have been startled by the anger aroused in America recently over their joint project with the US to develop the FSX fighter aircraft. They worry that anti-Japanese sentiment will find its way into bilateral negotiations on trade issues.

"We are becoming more concerned about recent developments in the US," a senior official at the Kaidanren, the powerful federation of business organisations, said last week. "The trade situation is no longer an economic problem but a political problem," he added.

Their concern is heightened by other factors. First, they suspect that Japanese politicians and public are likely to be less responsive to US complaints about unfair trading practices than in the past. Indeed, many who have suffered from various market opening measures in the past year, particularly those connected with farming, could turn openly hostile to the US.

Second, they fear that the fumbling of a new administration in Washington and a scandal-ridden regime in Tokyo will allow both sides on both sides of the Pacific to renege.

"We have weak, preoccupied leaders on both sides, so when the US hits it, it is severe," an official in the Ministry of International Trade and Industry (MITI) predicted last week.

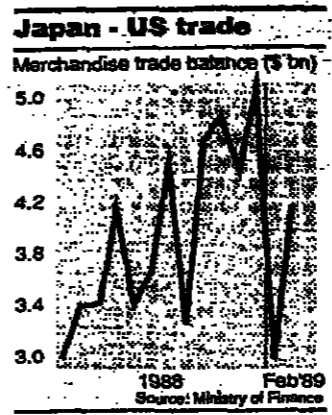
Third, they know there is no quick solution to the biggest irritant to Washington - Japan's huge bilateral trade surplus.

The rise of anti-Japanese sentiment in the US in recent months has been widely noticed in Japan and elsewhere. According to recent opinion polls, many Americans think of Japan as a bigger adversary than the Soviet Union. But Japanese government and business leaders were not surprised when the US administration of President Bush last month bowed to pressure to review a joint development and production agreement for Japan's new fighter aircraft, the FSX.

The decision, coming only four months after the deal was signed, was taken in response to claims by some US opinion leaders that the agreement would give Japanese aircraft manufacturers the technology they needed to become competitive with US makers and that US companies would not get a fair share of the project.

If this row had burst out a year or two ago, Japanese officials probably would have hidden their displeasure and patiently renegotiated the agreement until it satisfied the US side. However, this time they have dug in their heels, threatening that if the deal is not respected, the US-Japan security agreement would be damaged. And they have not hesitated to remind US officials that it was the US that demanded a joint development project; the Japanese were eager to design and build the FSX on their own.

But the row was enough of a shock for several senior Japanese government officials to fly to Washington in the last few



weeks to assess the importance of anti-Japanese feeling in US government circles. Their findings have not been encouraging. "When we talk to friends in the US these days, we notice that there is something essentially different in their conversations with us."

A Japanese foreign ministry official with long experience in the US said on Friday, "Even our friends use the word 'adversary'. It seems to me that many Americans regard Japan as a very strong competitor and want it to have no more penetration of the US market."

As a result, officials expect the US will include Japan in a list of countries to be sanctioned under the new "super 301" provisions of last year's trade legislation for unfair trade practices. They also expect the US to maintain its punitive 100 per cent import duties against a range of Japanese electronic products over alleged violations of the 1986 bilateral

semiconductor trade agreement, despite continuing Japanese protests.

A "super 301" offensive could be very divisive. The first point of tension over it could come with the publication this week of this year's list of countries which the US Commerce Department would recommend to punish for unfair trade practices. Japan's appearance on the list will not in itself upset officials in Tokyo. However, it is feared that only Japan and a few developing countries will appear, raising the suggestion of racism.

Then, at the end of May, the US Trade Representative will have to decide which of the listed countries to pursue. Again, he will be surprised if Japan is picked. But Japanese officials believe that the US authorities will have a hard time finding evidence of any significant illegal trade practices.

The US authorities may then be tempted to enter the increasingly popular view in Washington that Japan's barriers to imports are cultural and that the only way to overcome them is through managed trade.

Japanese officials acknowledge that many cultural and structural factors, such as complicated distribution systems and long-standing relations between buyers and sellers, make it difficult for some imported goods to penetrate Japanese markets. They claim that these structural rigidities are gradually coming down, but it will take time, just as it is taking time for the US to

bring down its federal budget deficit.

They also believe the imposition of managed trade would be a disaster all-round. "If the US took a protectionist road, I suspect a lot of capital would come out," the Foreign Ministry official said.

It all points to some nasty exchanges in the next few months. The next flash point could come as early as Thursday when the Japanese Ministry of Finance publishes merchandise trade figures for March. These are expected to show a widening of the surplus and, as they are the final monthly figure for the 1988-89 fiscal year, they will draw attention to the surprising growth of the surplus over the previous fiscal year.

Japanese officials believe that their country's huge trade surplus with the US will eventually come down, partly because of increased US exports to Japan and partly because of moves by Japanese companies to set up production facilities overseas, notably in the US. They also think there are exceptional reasons for its remaining high, such as the high US federal government deficit and a surge of capital exports to bolster US factories.

However, they also know that the US side is no longer interested in explanations. "We have some analytical background on why we have come to this point, but people in Washington are not interested in analysis, only in results," the Foreign Ministry official said.

Zambia: marked for life by AIDS

Nicholas Woodsworth reviews efforts to stop the funeral processions

FATHER Michael Kelly, S.J., sits with a cup of tea in one hand and through the thick lenses of his glasses gloomily contemplates the rubber condom he is holding in the other.

First we tell them they can avoid Aids by not having sex before or outside marriage," says Father Kelly. "Then we turn around and start handing out condoms, saying, 'If you can't be good, be careful - use these.' Surely something is wrong?"



Other African societies, can be heavy. "After a long evening of beer and the company of girlfriends, all AIDS consciousness seems to go out the window," says one WHO official.

If mistresses are acceptable, the promotion and use of condoms, only recently approved by the Ministry of Health, is less so. On one hand, Zambia's many churches, particularly a number of influential American-based fundamentalist churches, strongly advise against their use on religious grounds. On the other, many Zambians see condoms as an attack on their virility, pleasure, and traditional African ways.

Father Kelly, one of a number of Jesuits living and working in the Zambian capital of Lusaka, has just returned from a World Health Organisation-sponsored workshop on AIDS prevention and control. Like many of his confreres in this country where the church has a strong and widespread influence, he is wrestling with a moral dilemma: should churches opposed to birth control condone the use of condoms that might save untold numbers of lives?

This is only one of a number of dilemmas now confronting Zambia, a nation that along with Congo, Burundi, Uganda, and Rwanda, heads the list of African countries most seriously affected by the AIDS epidemic.

The first AIDS case in Zambia was reported in 1986; today 1,500 cases have been registered. It is a figure that WHO officials in Lusaka estimate to be multiplied by up to 10 times to give a true picture of the size of the problem. Reported AIDS-related cases stand at 7,000, but, similarly, unreported cases are estimated to run as high as 70,000 in a country of only 7m, 350,000 people, or 10 per cent of Zambia's urban population, are believed to be seropositive carriers of the AIDS virus.

Like many African countries, Zambia is reluctant several years ago to acknowledge the existence of an AIDS problem. Government over-sensitivity to Zambia's interna-

tional image has today, however, given way to a franker attitude and a welcoming of technical and financial assistance from foreign agencies and donors. While there are many factors that continue to militate against an effective AIDS programme in Zambia, this change is in itself a step forward.

The turning point came in late 1987, when the crisis was highlighted by the AIDS death of a son of President Kenneth Kaunda. Until that time anti-AIDS interventions had been limited, by the end of that year, a WHO team was invited to Zambia to draw up a national plan to combat AIDS. The resulting Medium Term Plan of Action, a comprehensive five year programme, was presented to a donors' meeting in March 1988. Over \$8m was pledged, principally by WHO and the overseas development agencies of the Scandinavian countries, Great Britain, and the US.

The programme, carried out by the Ministry of Health in co-ordination with WHO, is a wide-reaching one, and covers disease control management, blood transfusion screening, monitoring through sample testing, and hospitalisation and home-based care. Of the \$8m budgeted last September

for the programme's first year of operation, the largest portion, however, is earmarked for AIDS education and information.

"The problems in Zambia bear no relation to those in the West," notes Dr. Kristy Baker, who through pamphlets, posters, T-shirts and special children's AIDS clubs is trying to publicise the dangers of sexual promiscuity to every primary and secondary school student in the country. Homosexuality and drug-taking have little relevance to AIDS here - the entire post-pubescent, heterosexual population is at risk. It's almost too late for the present adult generation, our major hope lies in a change in the sexual habits of the generations which will follow.

A wide range of specialists in the country agree that changing Zambian male attitudes to sexual activity is the greatest challenge to AIDS prevention. "Men just laugh when they see an AIDS poster advising them to stick to one partner," says Vigdis Jacobsen, a Norwegian aid worker helping Zambian women's groups. "Having a mistress or two if one can afford it is part of the culture. It is not only acceptable but socially desirable."

Others point to the use of alcohol, which in Zambia, as in

IMF agrees \$125m credit for Jordan

By Lamis Andoni in Amman

THE International Monetary Fund has agreed to grant Jordan \$125m standby credit provided the Government endorses a programme which includes sharp cuts in imports and state spending.

This tentative deal, expected to be ratified by the cabinet this week, also involves a \$100m-\$150m loan by the World Bank to facilitate Jordan's plan to reschedule some repayments of its \$650m foreign debt. The two loans will be disbursed over a period of between 18 months and two years.

Jordan's five-year adjustment programme, negotiated with the IMF over the past two weeks, aims to slash the country's budget deficit from 22 per cent of gross domestic product to 5 per cent and to cut inflation from 14 to 7 per cent.

During a meeting with senior Jordanian bankers held on Sunday night, Mr Zaid Rifai, the Prime Minister, disclosed that the Government and the IMF had agreed to cut state expenditures and increase revenues.

Jordanian economists say the IMF believes Jordan should be able to maintain minimum of \$500m in foreign currency reserves - equivalent to three months of imports - once the adjustment plan is put into action.

The draft plan involves a reduction in capital expenditures, the introduction of new indirect taxes such as value added tax, a further cut in imports and the promotion of exports and tourism.

Mr Rifai reassured the bankers that the IMF had not asked the Government to devalue the Jordanian dinar, currently worth about \$2. The dinar has already been devalued by 35 per cent since October, and Jordan has imposed restrictions on foreign currency dealings in an attempt to stop the drain on its reserves.

Jordan hopes that an IMF agreement will encourage the oil-rich Gulf states to increase their financial aid to Jordan, and persuade Jordanian expatriates working in the Gulf to invest their money in Jordan.

Bomb injures four near British Council

A HOME-MADE bomb exploded outside the British Council English language centre in Kuala Lumpur yesterday, injuring four people, one seriously, Wang Sulang reports from Kuala Lumpur.

Trading on the Kuala Lumpur Commodity Exchange and the Tin Market, housed in the same Dayabumi building, Kuala Lumpur's most prestigious, was closed as a result.

Police said the bomb went off in an empty office next door. They do not rule out the possibility that it could be the work of Moslem extremists protesting at the Salman Verses, written by Mr Salman Rushdie, the British author.

The 37-storey Dayabumi building is the headquarters of Petronas, the national oil company, and houses the Ministry of Primary Industry.

Patience has its rewards as South Korea opens for business

New-found spending power in a more democratic and international country beckons the investor, writes Maggie Ford

FOREIGN companies are moving to take advantage of South Korea's new-found spending power and taste for quality, from luxury cars to French fashions.

The latest to set up in Seoul include Jaguar cars, United Distillers, makers of premium Scotch whisky, and a branch of Printemps, the Paris department store. The most popular brand of foreign cigarettes in South Korea is made by Yves St Laurent.

As the economy begins to enjoy an external surplus and the Government lifts barriers on imports, the domestic market of 45m people is what interests foreign companies. No longer is South Korea the kind of place marked by producers of toys, shoes or low-level electronic goods setting shop to take advantage of low costs.

While the future potential is clear, however, the problems of doing business in South Korea should not be underestimated.

The country is in transition economically, politically and socially, and this affects everything from prices and wages, to

SETTING UP BUSINESSES IN ASIA



consumer demand and taste, to the attitudes of bureaucrats and local businessmen.

Companies setting up in South Korea face three difficulties - labour relations, sources of finance and the bureaucracy.

Labour is perhaps the worst headache for the manager on the ground. Since the moves towards democratisation in 1987, a workforce which was formerly under forceful control

has now been able to unionise and negotiate.

This process, in which all workers and most managers lack experience, has been in some cases exceptionally difficult. Several expatriates have been pulled out after heated disputes that have been drawn into the political sphere. Some businesses, such as foreign banks and other financial institutions, are facing a shortage of highly skilled people, which has pushed up salaries to international levels. An experienced bilingual secretary will be paid between \$800,000 (\$712 and Won1m a month including bonuses, and this year's wage round is likely to increase that by at least 15 per cent.

Productivity remains high in South Korea, however, and the kind of structural problems seen in Europe do not seem to be developing. Many managers, counselling patience and sensitivity, say that in time this problem will stabilise.

Financing is another area where the transition of the economy is causing problems. To control the money supply

and prevent inflation rising, South Korea's central bank strictly controls the inflow of foreign capital. As a result, funding for setting up businesses has been restricted.

Those foreign companies setting up joint ventures have also found that foreign banks, formerly a source of funds through a "swap" arrangement with the central bank, are less able to help.

Restrictions should ease as the current account starts to record a smaller surplus and structural reforms in the local economy enable more efficient use of money.

The inflow of funds has also caused a rapid rise in office rents and property prices in general, made worse by a shortage of space. The Government has reacted quickly to this, pledging to avoid the problems that have arisen in Tokyo.

Nevertheless, costs have increased markedly recently. A standard central Seoul office of about 1,000 sq ft costs Won2.5m a month with a refundable deposit of Won15m. A medi-

um-sized three bedroom apartment in a good area will cost US \$2,000 a month payable a year in advance and a large house in the area favoured by expatriates now goes for between \$5000 and \$6,500 a month, with a two-year advance payment.

At the same time few companies wish to remit profits, with an appreciating currency and local interest rates of 12 per cent, businesses are not trying to take their money out of the country.

Businessmen arriving in South Korea from a stint in Japan often have a sense of déjà vu when they encounter the bureaucracy. Evidence of what the country learned from 35 years of colonial rule by Tokyo can quickly be seen in the form of non-tariff barriers, delays in the processing of decisions made by senior officials and signs of local political considerations holding things up.

Again, patience is the answer. The current Government's decisions, which favour open markets, may take time

to filter down, but managers believe the overall direction is positive.

South Korea has several advantages in the longer term for foreign manufacturers. Its labour force is ambitious and hard working with one of the highest education levels in the world. Its communications are excellent though bound by some restrictions, especially those involving electronic transmission.

For companies wishing to penetrate the Japanese market, South Korea offers unrivalled expertise in dealing with the peculiarities of the neighbour it knows so well.

Companies offering high technology are especially welcome in South Korea, but many foreigners will be wary of Seoul's failure to enforce intellectual property protection and its reputation for piracy.

Those with good humour and a calm temperament will probably find the main problems are social. South Korea has been in affect a closed country for the past 40 years - foreign travel was allowed

for local people only this year. For English-speaking foreigners, language is not a problem in business, but little English is spoken in shops.

Compared with other Asian cities, Seoul is relatively sophisticated, with one of the smallest business expatriate communities in Asia. South Koreans' main experience of Westerners are especially through the US military, but a rise in anti-Americanism is not finding expression in attitudes towards European businessmen.

A weekend in Hong Kong or Tokyo is the usual solution to the boredom problem, but this is becoming difficult because of a shortage of aircraft-seats following the startling rise in South Korea's travel abroad.

As those tourists return, bringing with them their experience of other countries, Seoul is likely to benefit. A wealthier, more democratic and more international country in the future, South Korea will be, as one businessman put it, simply "too important to ignore".

OVERSEAS NEWS

Benazir lifts the veil on women's rights

Christina Lamb looks at Ms Bhutto's struggle in Pakistan towards sexual equality

THREE months after taking office as Pakistan's first woman Prime Minister, the country's favourite prime minister, Ms Benazir Bhutto, has said her government will repeal all laws discriminating against women.

The long-awaited announcement reiterating a campaign promise along with a pledge to appoint two women ministers, comes after a convention of 2,000 *ulama* (religious scholars) in Rawalpindi unanimously agreed that Islam does not permit women's rule and vowed to struggle until Ms Bhutto is removed.

Ms Bhutto argues: "In the last 11 1/2 years, the worst representation of Islam was given, strongly suggesting to women that religion did not support their rights. It makes no difference whether it is a woman or man Head of State, it is a question of how the country is run."



Bhutto: leading a struggle for emancipation

As a woman, one is herded into ladies only banks, ladies only bus compartments and even ladies only markets. At weddings and parties, women are usually expected to make small talk in the ladies room while the men talk politics elsewhere.

The repressive conditions under which most of the country's women exist hardly seem conducive, even under a woman prime minister, to the emergence of women as a significant force, let alone reaching the higher echelons of power.

Career women are still largely an alien concept in Pakistan. According to the 1981 census only 2.1 per cent of the workforce was female and the last government issued directives to banks stating there should be no women supervisors.

Few argue that Ms Bhutto's election will change a great deal for women. It was a considerable achievement, in the face of the protests from religious parties who claim under the Koran that women cannot even head a home let alone a government.

The reason, according to many, that Ms Bhutto became prime minister despite religious opposition is that she is seen as a token man who achieved her position by being the daughter of Zulfikar Ali Bhutto, Pakistan's first elected prime minister.

Ms Ahida Hussein, for the Opposition, and the first woman to be elected to Parliament in 1985, argues that Ms Bhutto's gender has been an advantage. "If Benazir had been her father's son she would have had less media focus and sympathy while people would have been more demanding."

Ms Bhutto faces strong religious opposition. During the elections it dropped leaflets portraying her as a sex symbol who preferred to patronise Paris and London nightclubs.

Ms Maleeha Lodhi, editor of the Muslim national newspaper - which, ironically, is owned by Mr Aga Pooay, one of the leading figures in the campaign against a woman head of state - believes the Islamic lobby will make it hard for Ms Bhutto to carry out her election promise to repeal a series of discriminatory Islamic ordinances promulgated by the late President Zia.

"She needs to perform a delicate balancing act. Her constituency expects her to repeal the

Islamic laws, improve female literacy (around 12 per cent) and opportunities, but she does not have the majority needed to cut through the social tradition. While the religious parties may not have much electoral appeal, religious sentiment is always there as a powerful tool to mobilise the people.

Even after being sworn in as Prime Minister, Ms Bhutto was sharply reminded of her status. She asked President Ishtiaq Khan if she could join the men for prayers and was told "you can watch."

Sensitive to criticism of a westernised lifestyle, Ms Bhutto struggles to keep her daughter over her head, to the delight of press photographers. A year ago she surrendered to tradition and agreed to an arranged marriage to Mr Asif Zardari, a wealthy scion.

Women in Pakistan regard marriage as a passport to freedom. Husbands are meal tickets and status symbols. Marriage is big business, matrimonial ads fill the columns. Professional matchmakers stalk weddings and other social events in search of potential candidates for their files, grading their appearance A+ to C.

As a woman, one is herded into ladies only banks, ladies only bus compartments and even ladies only markets. At weddings and parties, women are usually expected to make small talk in the ladies room. The repressive conditions hardly seem conducive to the emergence of women as a significant force.

ing brutal punishments and denying the rights of women."

The Law of Evidence introduced in 1984 classes women as only half a witness while the Zina ordinance classes rape with sex outside marriage and provable only through the evidence of four male eyewitnesses.

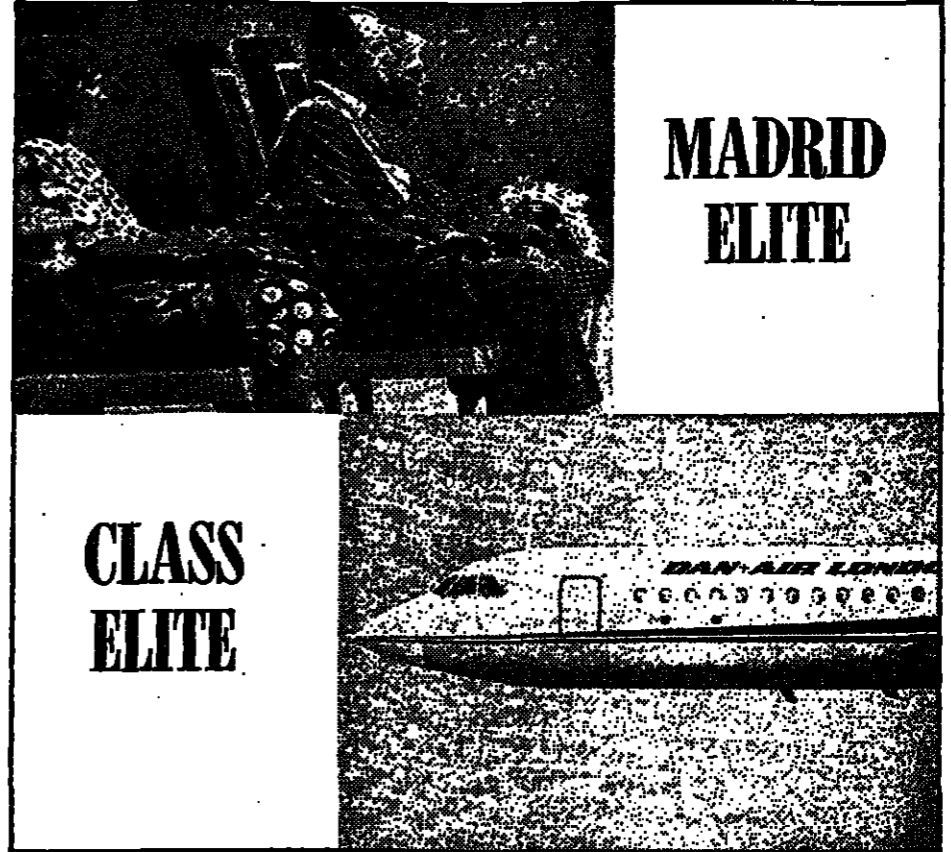
For a woman to allege rape is perilous. The victim often becomes the accused. In one notorious case, a blind servant was alleged to have been raped by her employer and his son. Terrified of losing her livelihood she was scared to complain. But when her father discovered she was pregnant, he filed a writ. The accused were acquitted on the ground that blindness prevented identification. She was convicted of sex outside marriage and only released after demonstrations.

The position of women worsened after martial law was lifted in 1985. In a quid pro quo move paving the way for an end to martial law, the Assembly passed an amendment which provided blanket cover for all the dictatorship's orders.

Ms Shahaz Ali was elected to the 237-member assembly on one of 20 reserved seats for women. She believes that "discriminatory legislation and obscurist views propagated by government and official media during the last 11 years encouraged a certain view of woman which led to an increase in the number of crimes and brutalities."

While Ms Shahnaz hopes that a female prime minister will mean a new dawn for her sex, not all women welcome change. Ms Amira Ehsan, an assembly member who belongs to the religious party, Jamaat Islami, believes a woman head of government is unnatural.

"One cannot overcome the biological distinction which means women must manage the house and man be breadwinner. In the name of sexual liberation, women in the West are forced to fend for themselves and act like men. A time will come when Western women will turn to Islam to see how they can escape their life of exploitation."



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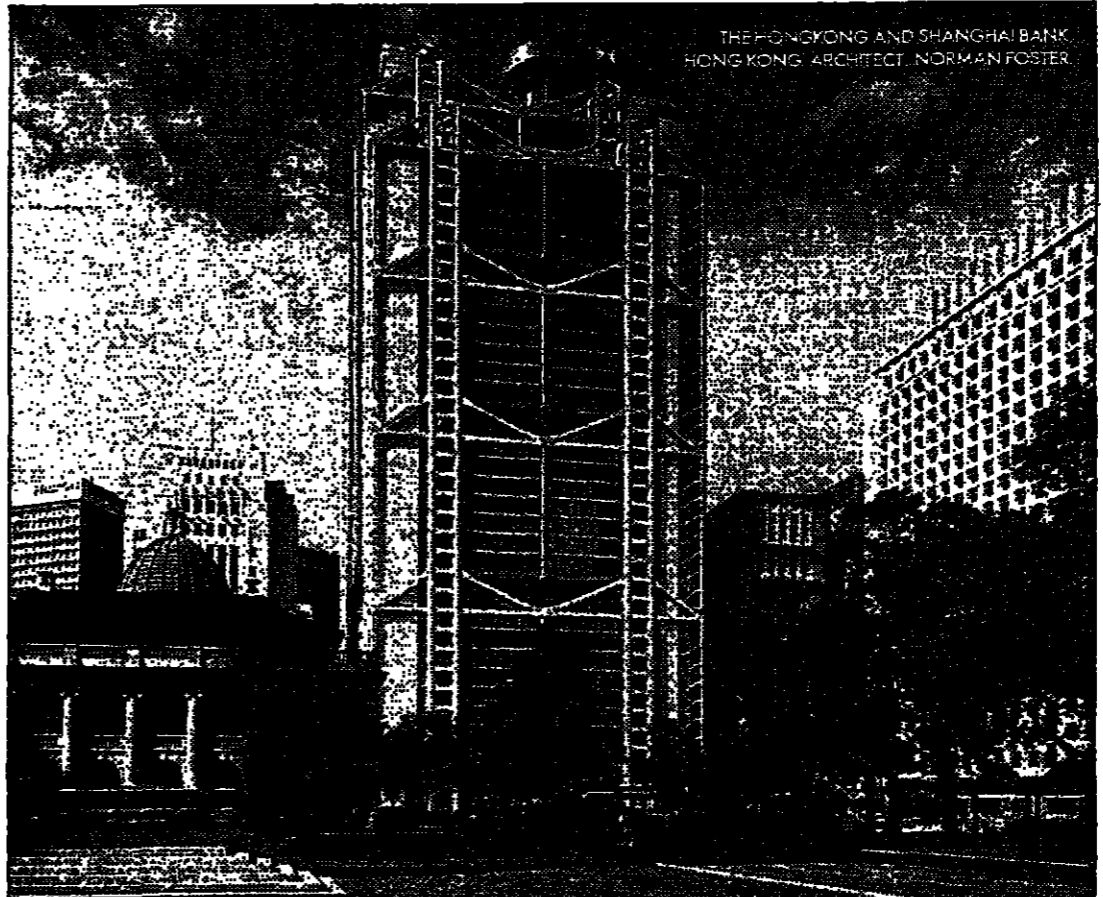
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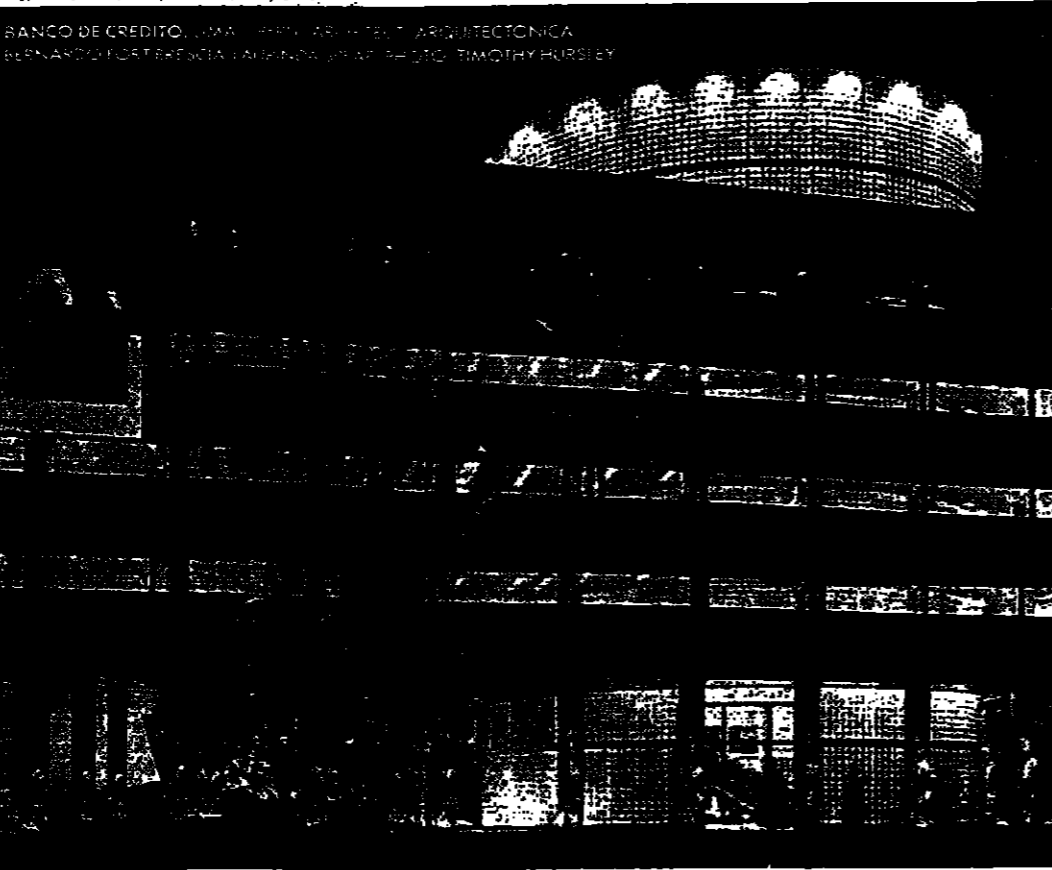
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WORLD TRADE NEWS

UK hopes for larger Malaysian arms sale

By David White, Defence Correspondent

UK NEGOTIATORS are trying to persuade Malaysia to enlarge a package agreement for the supply of British arms, restoring items that were unexpectedly cut out of the deal by the Malaysians.

The discussions significantly affect the size of the deal, estimated to be of the order of \$1bn.

The agreement principally involves Anglo-German Italian Tornado combat aircraft. Malaysia was initially expected to buy 12 but Dr Mahathir Mohamad, the Prime Minister, is believed to have reduced the number at the last moment to eight.



Mahathir cut the size of the deal at the last moment

Rapier surface-to-air missile systems, which were also due to be part of the deal, were likewise excluded from the package. Despite this, British Aerospace, manufacturers of Rapier and the UK partner in the Tornado, are understood to be hopeful of still securing the Malaysian market.

Uncertainty about the scope of the deal is thought to be the reason for the UK Government's refusal to divulge any details of the agreement. Mr

ment memorandum was signed by Dr Mohamed and Mrs Margaret Thatcher, the British Prime Minister, last September, but detailed contract negotiations were held up by a dispute over Malaysia's demands for extra airframe landing rights at London's Heathrow airport.

Britain ceded to Malaysia's request last month, clearing the way for contract negotiations. The planned sale is believed to include two Martello air-defence radars from GEC-Marconi, a refurbished Oberon-class submarine, portable Javelin missiles from Short Brothers, about 30 FH-70 towed howitzers from Vickers Shipbuilding and Engineering, and 106mm light guns from BAA's Royal Ordnance subsidiary. Some guns are also thought to have been cancelled.

BA hopes the deal will pave the way for other Tornado sales in the Far East, notably Indonesia. The difficulty over numbers follows problems with two other Tornado clients: Oman, which has deferred delivery of a Tornado, which has shelved its purchase indefinitely.

George Younger, the Defence Secretary, visited Malaysia at the end of March. All the Ministry of Defence said was that the two governments had "agreed on the projects to be afforded first priority in the programme."

Companies involved in the deal, seen as blazing the way for a UK arms drive in Asia, have been under strict instructions to maintain secrecy. A government-to-government

New Gatt guidelines 'favour Europe on farm aid'

By David Buchan in Brussels

THE new agreement re-launching the General Agreement on Tariffs and Trade talks puts Europe under no international onus to make further cuts in its farm support, Mr Raymond McSharry, the EC Agriculture Commissioner, said yesterday.

However, what Commission negotiators had achieved in Geneva, Mr McSharry claimed the EC could go on drawing on "credit" for past reforms - recognised in the Geneva declaration - into the future without having to undertake new farm spending reforms.

The EC had also prevailed by getting the Geneva declaration to call for "progressive reduction" of subsidies, rather than their elimination as urged by the US. He said.

At the same press conference, Mr Frans Andriessen, the EC External Affairs Commissioner, said he believed that EC governments "will be persuaded that the right action has been taken" by the European Commission's negotiators.

He referred indirectly to last-minute complaints by Italy and Portugal about phasing out textile trade restrictions, by stressing that the eventual compromise "balanced interests" of exporter and importer alike.

By stepping up the rate of negotiating sessions, the Uruguay Round of the Gatt talks, which started in 1986, could meet its 1990 deadline for final agreement, Mr Andriessen said.

Under the Geneva declaration, the Community is to get "credit" for what it has done since 1986 in cutting back internal farm price supports and agricultural export subsidies.

Mr McSharry said Brussels would have liked this credit backdated to 1984, when EC farm reform began in earnest. But in the past three years the EC had built up so much credit, he claimed, that Europe could take its share of the "down payment" (that all Gatt members are due to make in 1990 towards agricultural reform) out of this credit "and still have credit left over for 1991-92", the Commissioner said.

Mr McSharry shrugged off suggestions that the new Gatt guidelines would constrain future farm policy-making by Brussels.

But he indicated that he would not soften his 1989-90 harvest price proposals, due to be discussed by the European Parliament this week and by EC farm ministers next week. These proposals call for a general freeze, with a reduction in sugar price support.

US 'undermining free trade'

By Anatole Kaletsky in New York

THE WORLD'S multilateral trading system centred on Gatt could soon be "eroded fatally" by the Bush Administration's trade policies, a group of leading US economists and lawyers said in a strongly-worded declaration issued in New York yesterday.

The "Super-301" retaliation procedures mandated by the 1988 Trade Act were likely to promote worldwide protectionism and accelerate a worldwide slide towards managed instead of free trade. The statement, organised by Professor Jagdish Bhagwati of Columbia University, was signed by several Nobel laureates and former chairmen of the Council of Economic Advisers from both ends of the political spectrum. The statement criticised sev-

eral recent developments in US trade policy including:

- The proliferation of "fixed-quantity" trade agreements, such as voluntary export restraints. These could soon be supplemented by voluntary import expansions under which US trading partners would have to commit themselves to minimum physical quantities of specified US imports.
- The emphasis in US rhetoric on "fair" trade and "appropriate" shares of the Japanese market. There is "no plausible way in which such fair shares of a market can be estimated".
- The threats of Super-301 retaliation against allegedly unfair trading partners. In the past trade barriers had been lowered by negotiated multilateral

reductions in tariffs. The new approach would do the opposite. It would intensify protectionist tensions between the US and its strong trading partners such as Europe. While the US would probably succeed in bullying smaller countries into submission, the 301 policies would revive the image of "the ugly American" and probably lead to inefficient trade diversions by countries which lacked the political clout to resist US demands.

US unilateralism on trade ignored Gatt's legal basis. Gatt was an international treaty with the force of law in all signatory nations. The US was not legally entitled to raise bound tariffs on manufactured goods at will, but nonetheless did so.

Australia is to join CoCom

By Chris Sherwell in Sydney

AUSTRALIA is to join the exclusive and secretive club of 16 Western nations known as CoCom, which restricts trade in militarily sensitive technology to prevent its diversion to the communist bloc.

A meeting of the executive committee of CoCom at its Paris headquarters today is expected to confirm Australia's membership. The decision follows Canberra's move to implement all the provisions necessary to align its regulations with those of CoCom.

CoCom, which stands for Co-ordinating Committee for

Multilateral Export Controls, is a group of Nato countries, France and Japan which aims to prevent the diversion of strategic commercial technology to the Soviet Union, Eastern Europe and China.

Entry to the group means that Australian exporters of sensitive "dual use" technology will no longer have to wait several weeks and, in certain instances, many months - for permission. This was obtained through the Australian government.

Although Australia has supported the restrictions in principle, it was growing increasingly restless about such delays at a time when its exports of hi-tech products were rapidly increasing. Last year the Government initiated a survey to establish to what extent Australian companies were being disadvantaged.

The move will also allow Australian companies to benefit from any relaxation in restrictions that might come with an easing of international tensions and it will give Canberra an important say in the drafting of new rules in the future.

East falters in European trade

UN survey finds uncertain prospects, writes William Dullforce

UNCERTAINTY clouds the prospects for further growth in East-West trade in 1989, according to the Economic Survey of Europe for 1988-89 published yesterday by the United Nations Economic Commission for Europe.

The ECE bases its caution on the possibility that the Soviet Union's terms of trade will continue to worsen, after a 14 per cent decline last year, and on the tendency for the export of the other East European economies to stagnate.

A marked upswing in East-West exchanges was recorded in 1988 and several factors, including economic reform in Eastern Europe, remain favourable, but the ECE is concerned about the evolution of key prices in the Soviet Union and the East Europeans' ability to build on the recent upturn in their exports.

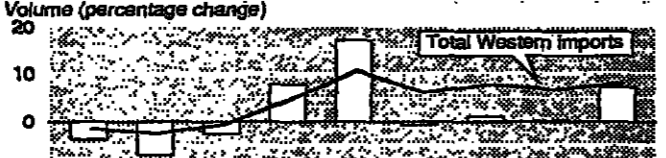
The outlook for the Soviet Union hinges on oil and grain prices. Moscow's efforts to increase exports are favoured now by higher oil prices but oil market experts are predicting a sharp price decline this spring. Meanwhile early assessments of the 1989 crops suggest that grain prices could strengthen.

Moreover, the Soviet Union recently announced that oil exports in convertible currencies would be cut by 5 per cent in the first half of 1989, indicating that it is having difficulty in achieving the planned increase in oil production.

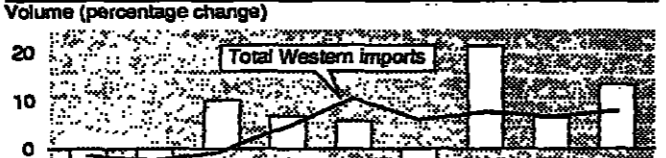
Assuming that Soviet grain imports remain high, or may even have to exceed the 30m tonnes last year, the ECE finds it likely that imports of other goods will have to be scaled back.

This will be difficult because, despite the rise in volume last year, Soviet imports were still markedly below their 1985 level. The ECE concludes that, in contrast to recent years, the emphasis on Soviet imports from the West could

Eastern Europe: Exports to the West



Soviet Union: Exports to the West



switch from engineering goods to food.

Another small increase in debt can be expected, but, notwithstanding Soviet efforts to hold down indebtedness, the ECE considers it unlikely that the Soviet authorities will finance an import boom in consumer and capital goods through foreign borrowing.

The credit lines extended to the Soviet Union by Western banks last year probably totalled less than \$10bn at first discussed and, in the ECE's view, will mostly be used to refinance maturing debt. Gold sales will continue to be an important means of finance.

Other East European countries too are rejecting the option of increasing debt to finance imports. Export performance will therefore dictate their import capacity and the ECE doubts whether the expansion in East European exports in 1988 can be sustained.

No significant change is forecast in East European terms of trade in 1989 but higher interest rates will probably restrain imports.

In the ECE's analysis the

debt, after adjusting for currency changes, is estimated to have risen by more than \$1bn. In dollar terms the debt remained unchanged at some \$40bn gross and \$36bn net.

East European exports to the West climbed by 7 per cent in the first nine months while imports showed a sluggish rise of less than 3 per cent, reflecting efforts to improve current accounts or to hold down foreign debt. The area's net indebtedness dropped by almost \$3bn to \$73bn at the end of 1988.

The ECE secretariat is somewhat sceptical about official reports and predictions. It notes, for instance, that "alternative professional estimates" put Soviet output growth considerably lower than the 4.5 per cent officially reported.

It finds "rather optimistic" the Soviet authorities' target for 1989 of 3.8 per cent economic growth over the planned level for 1988, which would imply a 6 per cent increase over the actual level for 1988. The aggregate 4.5 per cent growth, reflected in the plans of the East European countries, "may not prove to be realistic targets".

The 260-page survey includes a short study on the effects of Western Europe's ongoing economic integration on imports from Eastern Europe, notably the European Community's move towards a single market. It finds that EC imports are being switched to suppliers in Southern Europe.

A section on retail trading facilities in the Soviet Union and Eastern Europe finds that investment in retailing is much lower than would be justified by the overall level of economic activity.

Even if limited encouragement is now being given to private initiative in some Eastern countries, time is still needed to bring about fundamental improvements in "everyday reality", the ECE concludes.

AMERICAN NEWS

Outline budget deficit deal nearer

By Peter Riddell, US Editor, in Washington

THE Bush Administration and Congressional leaders are working towards an agreement which will set overall guidelines for a budget deficit reduction package, but will leave specific spending and revenue decisions to be determined later by Senate and House committees.

Any deal looks like being tentative and subject to revision in mid-summer, when new, and almost certainly more pessimistic, forecasts are likely to show that more will need to be done to reduce the deficit below the statutory target of \$100bn for fiscal 1990 starting this October.

However, what Commission negotiators had achieved in Geneva, Mr McSharry claimed the EC could go on drawing on "credit" for past reforms - recognised in the Geneva declaration - into the future without having to undertake new farm spending reforms.

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Mr McSharry said Brussels would have liked this credit backdated to 1984, when EC farm reform began in earnest. But in the past three years the EC had built up so much credit, he claimed, that Europe could take its share of the "down payment" (that all Gatt members are due to make in 1990 towards agricultural reform) out of this credit "and still have credit left over for 1991-92", the Commissioner said.

Mr McSharry shrugged off suggestions that the new Gatt guidelines would constrain future farm policy-making by Brussels.

But he indicated that he would not soften his 1989-90 harvest price proposals, due to be discussed by the European Parliament this week and by EC farm ministers next week. These proposals call for a general freeze, with a reduction in sugar price support.

that "nothing is agreed until virtually everything is agreed". President George Bush is due to meet Congressional negotiators tomorrow. Any announcement will be presented as a sign of bipartisan determination to tackle the deficit.

However, any agreement looks like covering just fiscal 1990 rather than being the comprehensive multi-year package for which the Administration originally hoped and which Mr Alan Greenspan, the chairman of the Federal Reserve, has been urging. It will therefore put off until later this year or next year politically difficult decisions on the deficit.

Mr Bill Gray, a member of the Democratic leadership and former chairman of the House budget committee, commented: "What they are going to end up doing is patching together a get-us-through-the-night bud-



Bill Clinton's message-through-the-night budget

get." Similarly, Mr Charles Schumer, a member of the budget committee, talked of "a lowest common denominator situation".

After several weeks of talks, the key development has been the willingness of the Adminis-

tration to consider alternative ways of raising revenue to those outlined in the Bush budget two months ago. This reflects congressional opposition to earlier proposals, such as cuts in capital gains tax, but any revenue changes are likely to be small, so as not to violate the President's "no new taxes" pledge.

There are reports that both sides accept the need for spending savings of about \$14bn and a similar amount in additional revenue, of which \$5bn to \$8bn would come from changes in the tax code and the balance from increased user fees and charges and from sales of federal assets. However, there is still strong argument over the details.

On the spending side, the Administration is having to accept a tighter squeeze on the defence budget to offset a smaller cut in Medicare health spending than it proposed.

Politics at centre of low pay issue

THE US Senate is likely this week to approve a measure to increase the minimum wage - creating the first legislative confrontation between the Democrat-controlled Congress and the Republican White House.

Yet the political battle between President George Bush - determined to assert his authority after Mr John Tower failed his nomination as Defence Secretary and congressional Democrats, eager to advance their own social agenda, has tended to overshadow the economic and social merits of the issue.

The minimum wage, first set in 1938 to help the working poor, was fixed at \$3.25 an hour in 1981 and unchanged throughout the Reagan years. This was in spite of attempts by Democrats, backed by labour unions, to secure an increase.

During last year's election campaign Mr Bush promised a "modest" increase. As President he has proposed a rise to \$4.25 an hour phased over three years, with a six-month "training wage" fixed at 80 per cent of the minimum for all new recruits. In addition, the range of businesses exempted from the minimum (defined by turnover) is set to be extended.

The House of Representatives has already approved an increase to \$4.55 an hour over three years, with a two-month training wage just for first-time workers. The Senate is considering a broadly similar measure. Democrats argue that such a rise is necessary to improve the living standards of the poor since the real value of the minimum has fallen by 40 per cent during the 1980s.

The difference between the two approaches does not appear to be large but President Bush said last Friday he would not compromise: "I have no intention of budging one inch on this."

But some conservative Republicans and many economists believe that Mr Bush has already gone too far in conceding the principle of an increase in the minimum. The House of Representatives has already approved an increase to \$4.55 an hour over three years, with a two-month training wage just for first-time workers. The Senate is considering a broadly similar measure. Democrats argue that such a rise is necessary to improve the living standards of the poor since the real value of the minimum has fallen by 40 per cent during the 1980s.

margin since employers will cut back or not expand in the precisely the area of low wage part-time jobs which have increased so much in the 1980s.

The Administration has estimated that an earlier proposal to increase the minimum to \$4.55 an hour would cost 630,000 jobs, while a recent estimate by the Congressional Budget Office has put the loss at between 125,000 and 250,000 jobs by 1992 - with a boost to inflation of between 0.1 and 0.5 percentage points a year.

Thirds of minimum-wage jobs are part-time, typically in the services sector. Moreover, only a small proportion of the poor are on the minimum.

Examining these statistics, Mr Ron Mincy of the Urban Institute concludes that raising the minimum wage would have a limited impact in reducing the gap between low wages and the poverty line for perhaps 2 per cent.

He notes that at a recent conference organised by the Institute there was an acceptance that the minimum wage debate was now perhaps as much about equity, or fairness, and labour standards as about affecting big changes in poverty. Moreover, the problem is only partly about low wages and more about part-time, part-year patterns of employment for which a minimum wage increase would make little difference.

This leads to the conclusion, according to Mr Mincy, that solutions to poverty would involve spreading the burden between business - via some change in the minimum wage and health insurance - and government, via an extension of the earned income tax credit. This reform, credit earned labour and pro-poor changes have been put forward (mainly by Republicans, though also by some Democrats) to expand the credit to help poorer families. This does not affect employers' costs, but it would boost the budget deficit.

The debate over the minimum wage has now turned into one of political symbolism - between organised labour and pro-Republican Democrats and Republicans. Paradoxically, having conceded the point of principle over raising the minimum, Mr Bush is now fighting over minor amounts for the politically different objective of showing that he will not be pushed around by the Democrats in Congress and lose the initiative on other social issues.

Yet Mr Bush does hold some key cards since the Democrats do not have enough votes (two-thirds in both Houses) to override a presidential veto - and they want an increase more than he does.

Mexicans celebrate Drug war begins in Washington

By Richard Johns in Mexico City

IN A major coup the Mexican authorities captured Felix Gallardo, the country's most sought-after drug trafficker, at the weekend in a swoop on a house in Guadalajara.

For the Government the triumphant announcement by the Attorney-General's office could not have been better timed, coming within a week of the US Congress vote on President George Bush's recommendation to "soften" Mexico in its campaign against narcotics.

Mr Gallardo, 43, emerged as a big dealer in cocaine destined for the US market in the early 1980s. His operations are reckoned to have been second only to those of two Colombian cartels.

The US has suspected him of possible complicity in the torture and killing in 1985 of Mr Enrique Camarena, the US Drug Enforcement Agency operative.

As the "godfather of the Guadalajara cartel" Mr Gallardo was a close associate of Mr Rafael Caro Quintero, another jailed Mexican drug baron, who was extradited from Costa Rica three months after Mr Camarena's death and convicted on drug trafficking charges, but not the murder of the DEA agent, for which the US believes him to be directly responsible.

The Attorney-General's office said the capture mandated the capture mandated the will of President Carlos Salinas de Gortari "to fight to its final consequences this social cancer".

Following the arrest of Mr Joaquin Hernandez Galicia, the petroleum workers' boss, in January, and Mr Eduardo Legoretta, a leading stockbroker, in February, on various charges, Mr Salinas is known to have been desperately anxious to obtain the scalp of a leading drug trafficker as well.

Only last week, Mexico mounted an unprecedented operation along its northern border involving 3,000 police and military personnel on a 45-day operation using planes and helicopters.

By Lionel Barber in Washington

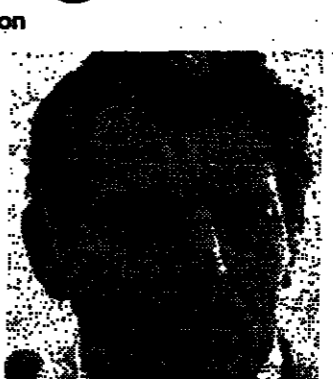
THE BUSH Administration yesterday unveiled a wide-ranging initiative aimed at combating the drug crisis in Washington, DC, which has earned the city the reputation of the murder capital of the world.

The new initiative includes a new federal penitentiary in the Washington area, a temporary jail on federal land in the district, and an enhanced role for the FBI and US marshals working with local police. It focuses on law-enforcement, therefore, rather than the health aspects of the problem.

The administration is looking for a high profile success to fulfil President George Bush's pledge to rid the US of the "scourge" of drugs, and it has singled out Washington as a test case.

Slugging out Washington has been made easier because the city's mayor, Mr Marion Barry, is widely recognised as an ineffective leader, who is under investigation himself for his friendship with an accused drug-dealer.

However, Mr Bush's new drug policy director, Mr William Bennett, formerly Education Secretary in the Reagan Administration, stressed yesterday that the new federal



William Bennett: fighting the "scourge" of drugs

government role would remain consistent with the District of Columbia's powers.

Mr Bennett said 271 murders were committed in Washington last year, a per capita rate more than seven times the national average. Over the past 2 1/2 years, there have been over 45,000 arrests on drug charges in DC, but he said only 1,400 people were in jail. One of the main reasons was the lack of prison space, he said.

At a press conference yesterday, Mr Bennett was accompanied by Mr Richard Thornburgh, US Attorney General,

and Mr Jack Kemp, Housing Secretary.

Mr Bennett has been charged with co-ordinating the work of all federal agencies in the war against drugs, but does not enjoy Cabinet status.

Mr Kemp said he intended to introduce new measures, including swifter eviction of illegal tenants, to combat drug trafficking and drug abuse in public housing. The measures also include the removal of graffiti, identification of legitimate tenants with photo ID-cards, and a drive for more public funds to encourage the creation of athletics and baseball teams in public housing areas. Mr Kemp is a former American football star and congressman from New York state.

Despite Mr Barry's political weaknesses the Bush administration is taking a risk by intervening in the affairs of Washington, because home rule is a jealously guarded right in the local community, which is predominantly black. Mr Barry has sought to exploit this by seeking \$100m in federal aid for three-week drug fighting efforts, and he has also advocated sending US forces to attack coca plantations in Latin America.

SEC starts action against ex-Merrill Lynch trader

By Janet Bush in New York

THE Securities and Exchange Commission said in New York yesterday it had instituted public administrative proceedings against Mr Howard Rubin, former head trader of mortgage-backed securities at Merrill Lynch Government Securities.

The SEC said Mr Rubin was accused of willfully violating the anti-fraud provisions of the Securities Act of 1933 and the Exchange Act. An administrative proceeding is a disciplinary action taken by the SEC. Possible penalties range from censure to being barred from the securities industry.

Mr Rubin now believed to be employed by Bear Stearns, which hired him in January 1988, eight months after he was fired from Merrill Lynch.

Peru to unveil economic revival plan

By Veronica Barutani in Lima

THE Peruvian Government was expected to announce new plans last night to stimulate the stricken economy and to combat internal subversion.

President Alan Garcia broke a three-week silence on Sunday to say the Government was about to reactivate the economy by using half of the central bank's reserves, which now total \$750m (\$435m).

The details of the plans were to be announced last night by Prime Minister Armando Villanueva del Campo.

Peru must use its reserves for its own development and not to pay back the international financial organisations. Mr Garcia said: "International credit is changing, thanks to Peru's attitude towards the IMF and its abuses."

Handwritten note: "لا تتركها"

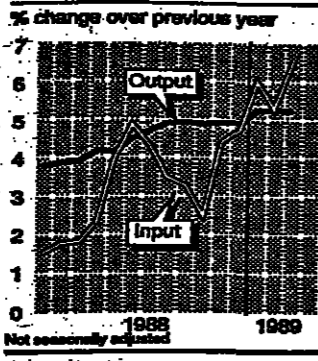
UK NEWS

Sharp rise in input costs highlight inflation fears

By Simon Holberton, Economics Staff

PRICES for manufacturers' raw materials and fuel rose sharply last month, underlining the extent to which the UK economy is vulnerable to imported inflation if sterling weakens.

UK producer prices



Department of Trade and Industry figures released yesterday show manufacturing industry's input prices rising by 1.4 per cent last month, after allowing for normal seasonal variations, to bring them 6.7 per cent up on a year before.

unwelcome for the Government. It followed the announcement by several leading securities houses that yet higher interest rates would be needed to control inflationary pressures in the economy, which they had previously underestimated.

Lawson confident on economy

By Peter Hornman and Philip Stephens

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday reassured MPs that government policies were designed to sustain a "transformation" of Britain's economy despite worries about inflation and the country's balance of payments deficit.

The Chancellor said that over the year to March, M.O. the Government's narrow money measure of mainly notes and coin in circulation, had increased by 6.2 per cent.

However, shortly after the Chancellor gave a generally confident view of economic trends before the House of Commons Treasury and Civil Service Committee, Mr Peter Walker, the Welsh Secretary, last night warned that Britain faced serious economic problems.

Mr Lawson said there was no need for slower economic growth in Britain to result in higher unemployment so long as managements kept control over pay increases.

In a lecture to the Tory Reform Group, of which he is president, Mr Walker said the challenges of the 1990s would not be solved by any single "simplistic economic dogma".

Charles Leadbeater writes: Dockers' leaders yesterday pulled back from calling a national strike ballot over the Government's decision to abolish the national dock labour scheme to allow more time to consider the legal, financial and tactical implications

Government plans to extend GP reforms

By Alan Pike

THE GOVERNMENT intends to move even further with plans to relate family doctors' income to the number of patients on their lists, despite criticism from the medical profession.

The health care policy paper, Working for Patients, announced proposals in January to make payments for at least 60 per cent of general practitioners' (GP) income against about 47 per cent now.

But Mr Kenneth Clarke, the Health Secretary, says in an interview in today's Financial Times health care survey that he wants payments to "go up to quite a bit above 60 per cent" because he believes list size is the best reflection of each doctor's workload.

The Government thinks paying doctors by the number of patients will foster a more competitive approach. GPs' leaders believe it will reduce the amount of time available for consultation and put doctor-patient relationships at risk.

Meanwhile, Mr David Mellor, the Health Minister, tried yesterday to defuse a new outbreak of criticism from the medical profession of the National Health Service (NHS) reforms.

Consultants at five hospitals which are experimenting with the Department of Health's Resource Management Initiative - aimed at improving clinical information and getting doctors more involved in management - have warned that they do not want to be diverted by "premature consideration of self-governing status for these hospitals."

It has been widely assumed in the NHS that resource management hospitals would be among the first to become self-governing, since they are developing the appropriate management structures to do so.

Mr Mellor stressed in a statement replying to the consultants that self-governing hospitals would remain part of the NHS. All the Government was seeking at this stage was an indication of whether hospitals were interested in self-governing status.

Lonrho faces contempt threat over Fraser affair Law lords angered by despatch of leaked takeover report

By Raymond Hughes, Law Courts Correspondent

The battle over House of Fraser, the Harrods store group, took a dramatic turn yesterday when five Law Lords warned that Mr "Tiny" Rowland, his international trading company Lonrho, and the Lonrho-owned newspaper, the Observer might be in contempt of the House of Lords.

The warning - which could, in theory, lead to Mr Rowland being jailed - was provoked by the fact that controversial documents about the case had been sent to four of the five Law Lords due to hear an appeal by Lonrho in the case. The documents included copies of the banned special issue of the Observer which carried extracts from the leaked Government report of the 1985 takeover of House of Fraser by the Egyptian Fayed brothers.

The Law Lords, who also threatened to refuse to hear Lonrho's appeal, gave the company until tomorrow morning to come up with satisfactory explanations for what they think may have been an attempt to influence their approach to the appeal.

Lonrho is challenging the Court of Appeal's decision in January to overturn rulings by the High Court ordering Lord Young, the Trade and Industry Secretary, to refer the Fraser takeover to the Monopolies and Mergers Commission and to reconsider his decision not to publish his inspectors' report into the matter while the Ser-

ious Fraud Office is considering whether it gives grounds for prosecutions. Last week the High Court allowed Lonrho temporarily to retain one copy of the leaked report to enable its lawyers to prepare for yesterday's appeal. When the parties and their lawyers gathered in a House of Lords committee room yesterday to begin the appeal it was expected that the first issue would be whether the report could be put in as evidence.

However, that was preempted by an unprecedented statement by Lord Keith of Kinkel, the presiding Law Lord. Referring to documents about the dispute which had been sent to Law Lords since before a previous Lonrho/House of Fraser case in 1987, Lord Keith said:

"There would seem to be room for the view that the sending of these documents - was brought about by or at the instigation of Lonrho or Mr Rowland personally."

"It is for consideration whether the sending of these documents to the Lords of Appeal was designed to influence them in their approach to the appeal due to be heard today, and whether it may constitute a contempt of the House of Lords."

"It is further for consideration whether the partially successful publication by the Observer newspaper of its special issue did not in itself con-

stitute a contempt of this House, and if so, whether that publication was instigated and brought about by Lonrho or Mr Rowland who would, if so, be parties to the contempt, the seriousness of which would be much aggravated by the existence of the pending appeal."

After an adjournment Mr John Beveridge, counsel for Lonrho, said he was instructed by the Lonrho board "unreservedly to apologise" and express regret for "an administrative error." He explained that there had been a mailing list of about 3,000 people to whom documents had been sent. At some point the Law Lords' names were supposed to have been removed from the list.

Lord Keith, sitting with Lords Templeman, Griffiths, Ackner and Lowry, said there were three matters which particularly interested them.

● The circumstances in which documents had continued to be sent to them after a warning given by Lord Keith in 1987. ● The responsibility, if any, which Lonrho had for the report coming into the Observer's hands and whether there had been any communication between Lonrho and the Observer about the proposed publication of the special issue before it took place. ● Who had been responsible for sending the special issue of the Observer to the Law Lords and how that had come about.

Third World charity faces £650,000 cash crisis

By Joel Kibazo

WAR ON WANT, the Third World charity, yesterday admitted it had a "cash flow problem" and was in the process of seeking a £650,000 bank overdraft to meet its immediate cash obligations.

The cash crisis was precipitated by the decision last month of two consortia of British and European charities working on long-term aid projects in Tigray and Eritrea, to separate their accounts from those of War on Want.

War on Want had administered both the Eritrea Inter-Agency organisation and the Tigray Transport and Agricultural group since they were formed six years ago, adding the two consortia's £1.7m to its own financial operations.

Mr Francis Khoo, War on Want general secretary, yesterday admitted the charity had a cash problem: "Normally, we... have assets we could liquidate, but the thing which caused the problem is the immediate needs of the consortia. It is a question of timing."

Several members of both consortia became "concerned" over rumours that War on Want was facing cash flow problems and demanded the separation of their accounts.

War on Want was able to transfer £900,000 immediately to the new consortia accounts, and soon raised £400,000 through the sale of unit trusts.

The Bank of Scotland have agreed to a £650,000 overdraft, and are currently waiting for approval from the Charity Commission before the money can be released.

The bulk of the overdraft, about £400,000, is to be used to repay money owed to the consortia. The rest is to go towards redundancy payments for six War on Want staff, dismissed as part of a restructuring of the charity's finances.

War on Want's Finance Committee noted last November that there had been "insufficient financial controls" within the charity.

The overdraft is being secured against War on Want's London headquarters, recently revalued at £1.2m. The charity said its present difficulties would not affect its aid programmes in the Horn of Africa.

Pirelli UK leads group output

By John Griffiths

PIRELLI'S British tyre plants are now rated by the Italian parent as the most productive of all its plants worldwide, Mr Joe Denton, manufacturing director of Italy's UK tyres subsidiary, said yesterday.

The subsidiary was announcing that it made another record operating profit in 1988 and added 100 jobs. But higher interest rates pushed its net profit marginally below that of 1987, and most of its senior management involved with distribution were replaced in a drive to improve the company's performance in replace-

ment tyres, the single biggest sector of the market.

Total sales of Pirelli last year, which exclude Pirelli's cables activities in the UK, were up 5.6 per cent at £222.9m, with exports from its plants at Burton-on-Trent, in the Midlands, and Carlisle, in northern England, accounting for 42 per cent of the total.

Operating profit was £16m, some £400,000 higher than in 1987, but steeper interest charges reduced the net figure to £10m compared with £10.17m the previous year. The company and its subsid-

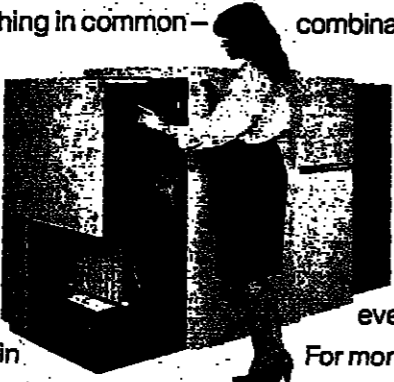
aries employ 3,600 people in the UK. Pirelli plans to invest £9m in its manufacturing activities this year, followed by about £11m every year up to and including 1993, said Mr Denton.

Pirelli yesterday claimed to have accounted for 20 per cent of last year's 6.5m original equipment car tyres in the UK market. Senior executives said yesterday they envisaged Pirelli being able to capture overall UK market leadership over the next few years, a position currently held by Michelin Tyres of France.

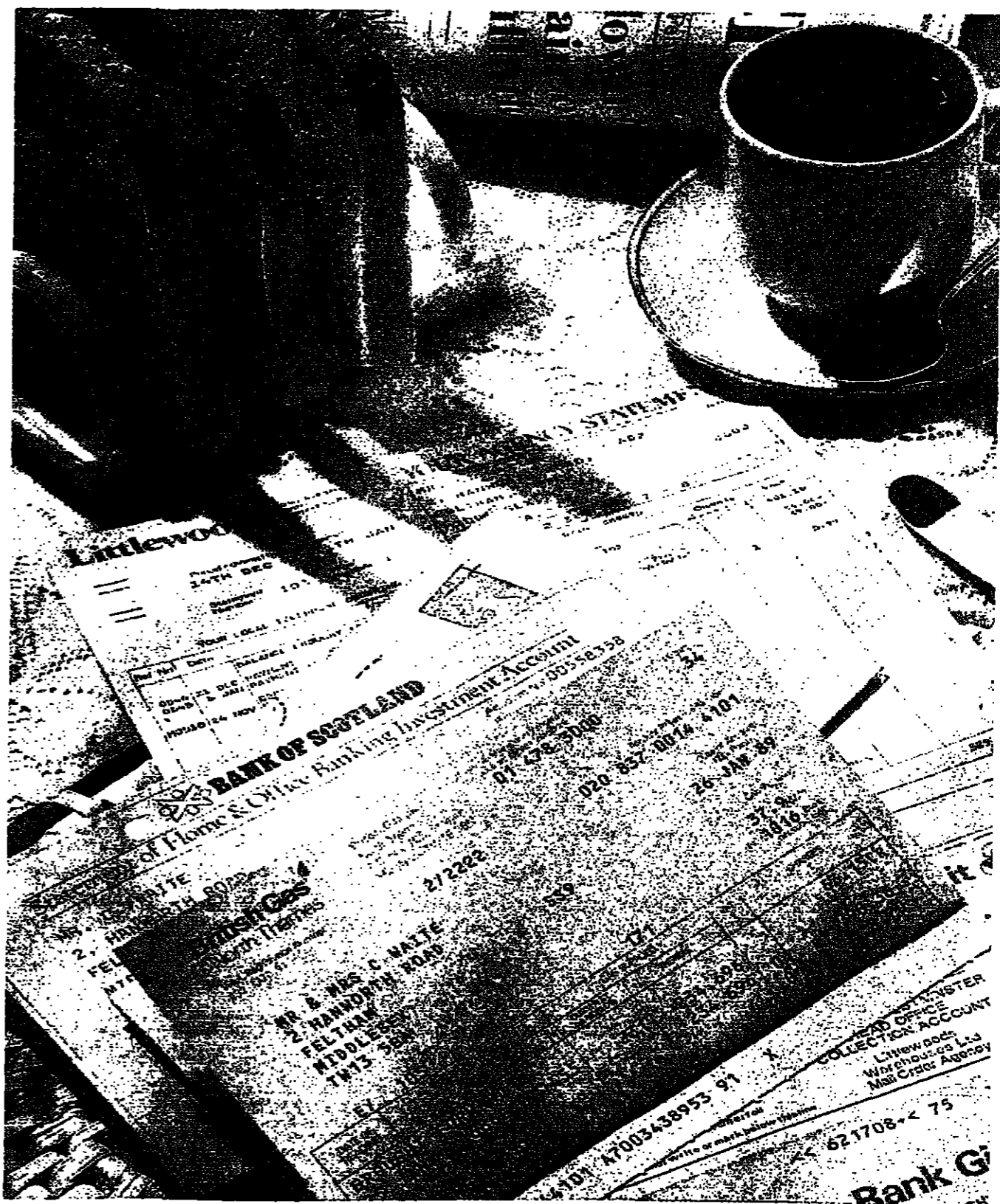
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UK NEWS

ITV companies form US link for barter business

By Raymond Snoddy

THREE of Britain's largest ITV companies are moving into the television barter business with US partners.

Barter television, a significant force in the US television market, involves the selling of television programmes to television stations in return for a slice of their advertising time rather than for cash.

Thames Television, the largest ITV company, Central and Yorkshire will announce later this week the formation of a consortium with ABC, the US network company, MGM/UA Telecommunications, a division of the Hollywood studios and D.L. Telfner, a company that sells Thames television programmes and programme formats in the US.

The new consortium, Advertising Supported Allied Programming, will be aiming at the European market although such television barter is not legal in the UK at the moment.

Possibilities may include satellite television companies, countries such as Italy where there has been a significant degree of deregulation in recent years and countries where new private broadcast-

ers are challenging the established public service broadcasting organisations.

Barter is a powerful weapon to finance television programmes because an agreement that advertising time will be made available for a particular programme can be used to raise money from banks to pay for its making. In other cases a major international advertiser actually puts up the money for the programmes in exchange for guaranteed access to the airtime in and around it.

UK companies such as Granada Television have been involved in some international barter deals but the new consortium will represent the biggest move so far by ITV companies into the barter market.

The move is an example of the growing internationalisation of the television market, the move towards deregulation of television in many European countries and the pressure ITV companies face in the run-up to new broadcasting legislation in the UK.

The barter deals are likely to involve the large high cost dramas with international sales potential.

Opera house seeks interval in restoration drama

Paul Cheeseright looks at the latest twist in the row over plans to renovate a London landmark

PLANS for the \$150m modernisation of the Royal Opera House, London, home of the national opera and ballet companies, have been thrown back into the melting pot. Planning consent for the modernisation is unlikely to be granted by Westminster City Council until the autumn at the earliest.

The Royal Opera House has asked the council to defer any further consideration of its detailed planning application in order that drawings of what the Royal Opera House sees as modifications to its existing plan are drawn up. These drawings will not be ready until June.

The modifications are designed to improve the plans for an uplift to the technical facilities at the opera house. If the city council sees them simply as modifications then it could grant detailed planning consent by the autumn.

On the other hand, the council may see them as a radical departure from the plan which was given outline planning consent in 1987.

In that case, the Royal Opera House will have to submit a totally new planning application.

The general scheme relies on the building of offices on land adjacent to the opera house to offset most of the costs of the modernisation programme.

The council accepted the argument that, financially, this was the only way for the Royal Opera House to proceed and in 1987 it overrode planning constraints for Covent Garden, the district dominated by the opera house.

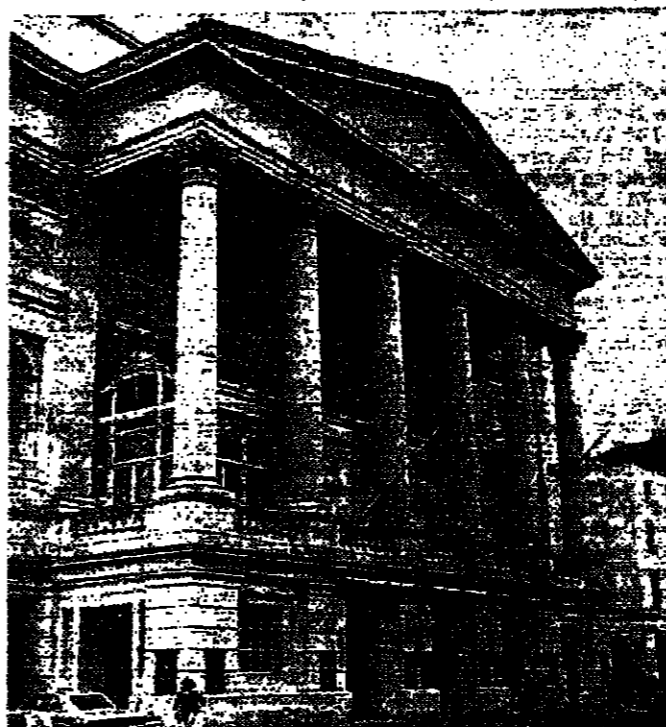
Earlier this year, extensive reports that the Royal Opera House wanted a different scheme, and disclosures from its own documents that the modernisation plan was inadequate on theatrical grounds intensified the row over an already controversial project.

Today, the Royal Opera House will make a further effort to wipe out the effects of the latest row by making a presentation of the scheme to the council's planning committee, with the modifications set out in a general form.

The delay now sought by the Royal Opera House is likely to heighten argument about the scheme rather than allay it.

It will give those with reservations about the method of modernisation more time to marshal their arguments, and more time to put pressure on the Royal Opera House to take their views into account. The council is stuck somewhere in the middle.

Opponents of the Royal Opera House scheme do not object to modernisation and the improvement of what are acknowledged to be antiquated



The facade of the Opera House, familiar to opera lovers around the world, will remain unchanged

facilities. They do object to the way it is being done. For example:

● The national Labour Party wants state money involved so

the Royal Opera House does not become a property developer. It also says there should be a public planning inquiry into the modifications.

● The local Labour Party, with an eye on its hopes of winning council control in May 1990, will raise the whole question at a special council debate on April 18. It wants a sound financial conference of all the interested parties, so a modernisation plan can be devised which respects local planning constraints.

● The Theatres Trust, responsible for the care of national theatres, believes that the Royal Opera House's plans do not provide adequate technical facilities for the future.

● The Royal Fine Arts Commission is worried about the effect of the planned development on streets around the opera house and is especially concerned about the council's demands for a car park.

● The Covent Garden Community Association wants a modernisation plan which leaves listed buildings intact and does not provide for the construction of major office buildings.

● An informal group, activated by Mr Dennis Vaughan, the conductor, wants opera house modernisation to take place within an overall plan for a London performing arts centre financed either by a national lottery or private patronage.

While delay in consideration of the planning application

suited all these groups, delay will become serious after the autumn for the Royal Opera House, if the original plan of closing for three years on July 1993 is to remain intact.

First, the company needs to know what it will be doing after that and where it will be doing it. Opera stars are now being booked for five years ahead.

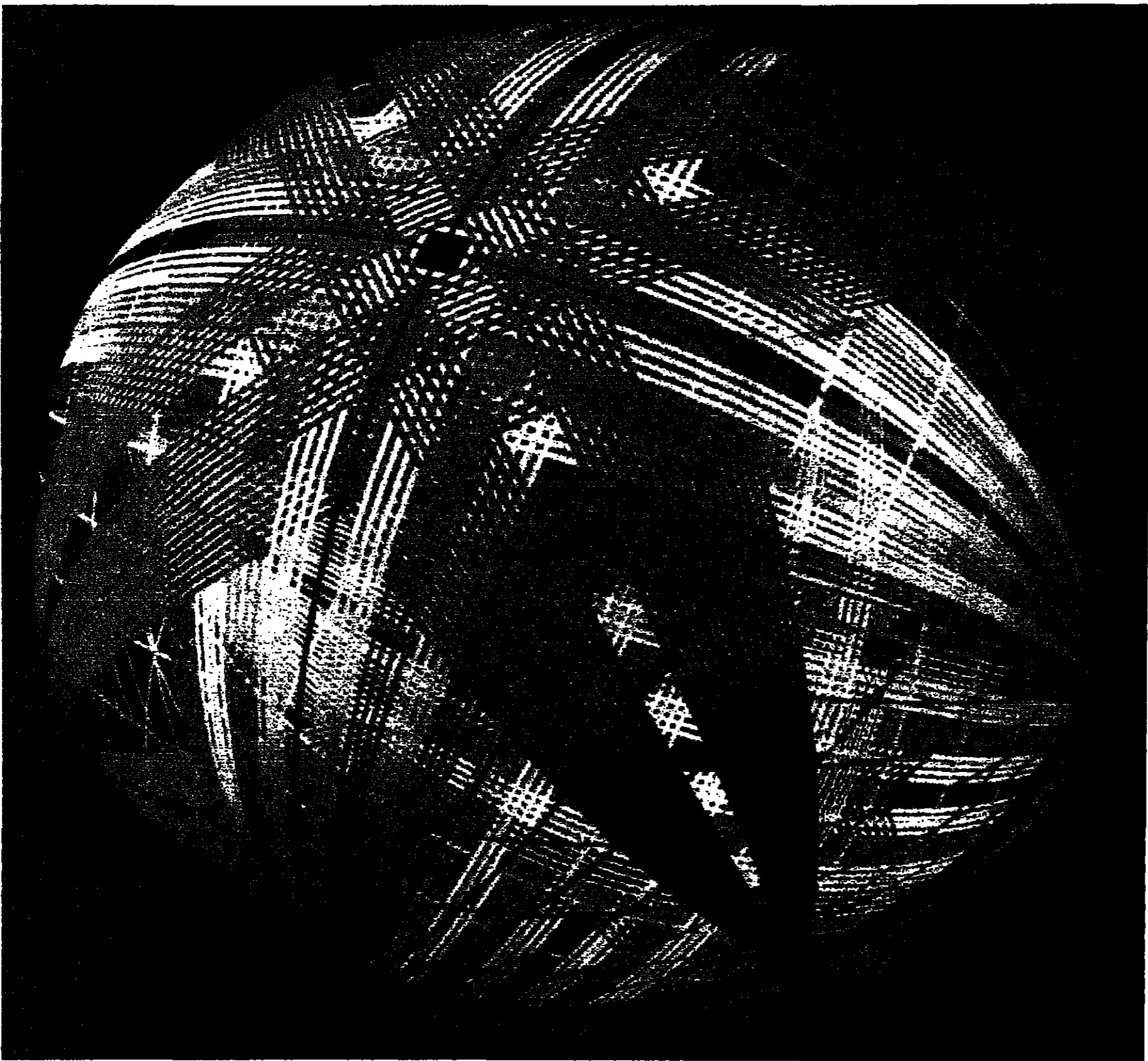
If present plans are aggressively delayed, then that would change the way in which the opera company conducts its business.

Second, there is a financial question. The Royal Opera House has been funding the development plan from borrowed money it obtained on the security of buildings it owns.

Internal documents show that a building purchased near the opera house, with government funds of £2.4m, provided security for an extension of the overdraft held by the company's development arm to £5.5m.

This temporary financing has been set up on the assumption that, after planning permission is received, a full-scale financial package for the development can be put in place, paying off the overdraft. There is thus a drain on the Royal Opera House's finances until that permission is received.

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Cash likely to resist challenge of cards for at least 50 years

By David Barchard

COINS and banknotes are likely to be around for at least another half century in the world's developed economies, according to a report on the future of payment methods published by Financial Times Business Information this week.

However, the report, written by Mr Peter Harrop, a specialist consultant on payment methods, predicts that prepayment cards designed for general use will appear in Japan in the next five years. These will pose the first direct challenge to cash. Mass produced combined prepayment and credit cards will emerge within 10 years.

Paper-based payment methods will gradually fade away. "Most equipment manufacturers and retailers seem to be working on the assumption that cheques will not be around for long," writes Mr Harrop.

However, the number of coins per head of the population will continue to rise for some decades, partly because vending machines will become steadily more sophisticated and partly because governments and consumers will be

reluctant to part with coins, even when their value has been eroded by inflation.

Mr Harrop says that it will take 20 years before debit cards become as widespread as credit cards are today, despite pressures from banks up on customers to use them.

He believes that EFTPOS - payment by electronic funds transfer at point of sale using a plastic card - is unlikely to provide an easy success for banks, building societies, or retailers, and that some firms may face large financial write-offs as a result.

However, Mr Harrop also predicts a wide range of innovations in payment systems. A list of 26 possible developments includes reusable prepayment cards which display the credit balance left; a second and improved generation of magnetic stripe on payment cards which resist damage; wristwatch payment systems using radio transmission; and low-cost electronic terminals for small shopkeepers.

The future of payment media by Peter Harrop; FT Business Information, 50-64 Broadway, London SW1H 0DEI. £195 UK \$325 overseas.

Enterprise zone opens in Wearside

By Ian Hamilton Fazey, Northern Correspondent

BRITAIN'S 27th and last enterprise zone was approved yesterday on 150 acres of land on several sites in Sunderland, north-east England.

The zone is a special measure and part of the £45m package announced earlier this year to soften the blow of the closure of Wearside's shipbuilding industry.

The Government has already indicated that no further enterprise zones - which are disliked by the European Commission on the grounds of unfair competition - will be announced. The zones offer 10 years' freedom from business rates (property taxes) and reduced planning constraints on developers.

Part of the zone is near the Nissan car factory at Washington and is expected to house component manufacturers for Nissan's expansion.

The Tyne and Wear Development Corporation's riverside land will also be part of the zone, much of which is close to the main A19 trunk road and thus able to offer fast links to the UK's motorway network.

Mr Alastair Balls, the corporation's chief executive, said yesterday: "The zone will enable us to offer probably the best grants package available in Britain."

Newsprint price rise plans falter

By Maggie Urry

NEWSPRINT producers are having difficulty in pushing through a 4.7 per cent price increase in the UK, due from March 1. Some fear this could be the beginning of pressure on newsprint producers' margins after a period of strong growth.

The price rise, of £20 a tonne to £245 a tonne for the benchmark weight newsprint, was announced by several suppliers at the new year.

Some suppliers say they have had to postpone the rise until June 1, however, with the biggest, and therefore most powerful, newsprint buyers refusing to pay the increase.

Demand for newsprint has been rising sharply in the UK as new titles have been launched and the size of existing papers increased.

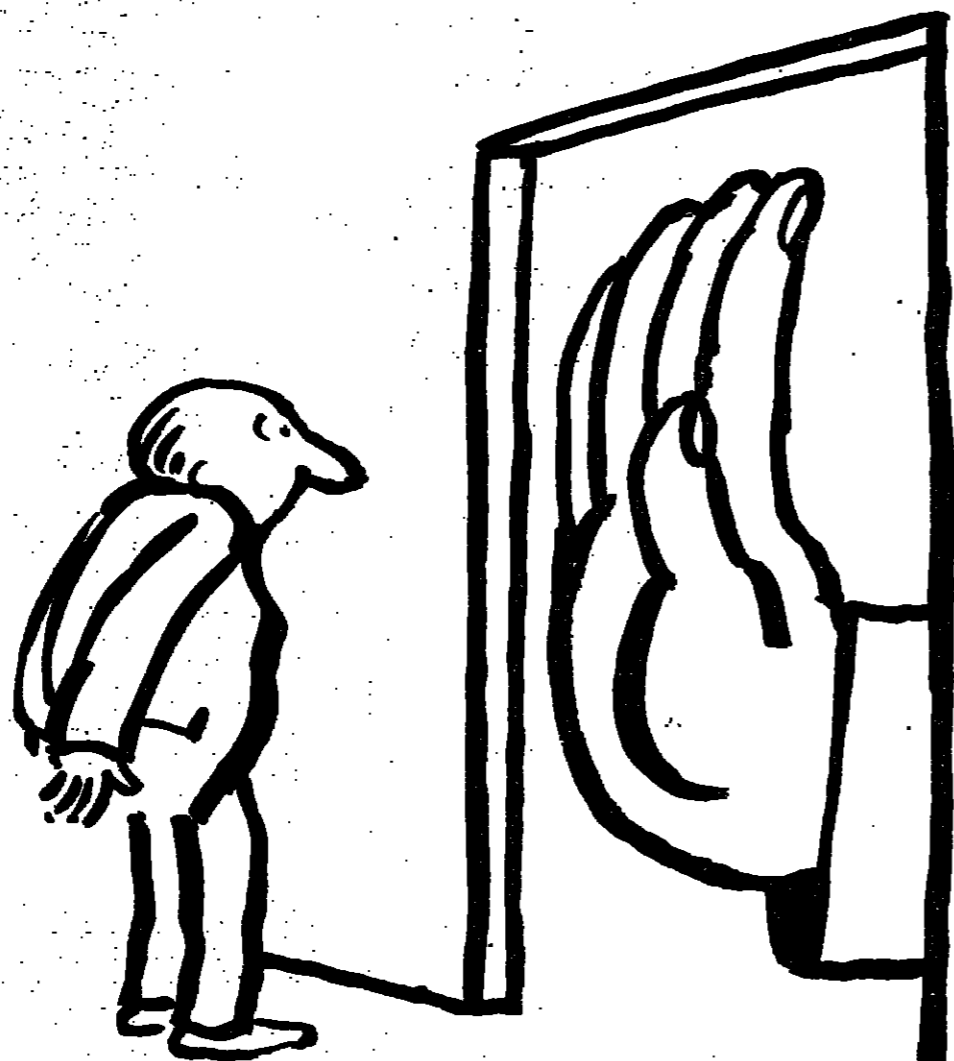
Producers feel they have good justification for the price rise, the first in 15 months, based on rising costs.

But pressure could come on newsprint producers' margins from two directions. New capacity is coming on stream over the next few years, which should ease the supply shortage. Increasing tonnages also seem likely to arrive in Europe from North America, where the newsprint market has softened.

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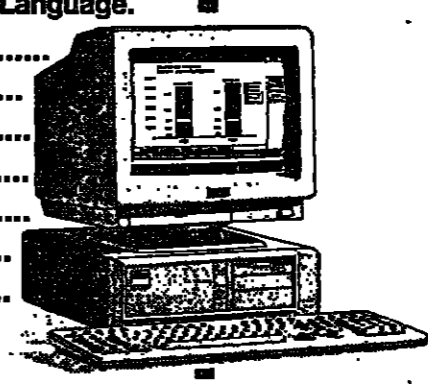
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FINANCIAL TIMES SURVEY



The Rhone Alpes has been swept by a wave of change eloquently reflected in recent municipal elections which ushered in a new generation of youthful right-wing politicians. As Paul Bette reports, this may have significant knock-on effects throughout the country

A new twist in French politics

THE RHONE Alpes is turning into a test case of decentralisation in France. "We are becoming a political laboratory for the country," said Mr Charles Millon, the new president of the Rhone-Alpes regional council, with a mixture of excitement and apprehension. "It is an irreversible biological phenomenon," added Mr Alain Merieux, vice president of the council and head of the Institut Merieux, one of France's leading pharmaceutical groups.

Since last month's French municipal elections, the national spotlight has focused on this large and diverse region spreading from the vineyards of the Rhone to the peaks of the Alps, with 5m inhabitants and accounting for about 10 per cent of France's gross domestic product.

The region also boasts major industrial groups, such as Renault Vehicules Industriels (RVI), the truck subsidiary of the French Renault state-owned car group and Rhone-Poulenc, the state-controlled chemicals group.

And as a major transport hub, it is well placed to exploit its enviable geographical advantages - it is literally at the centre of Europe. Geneva is on its doorstep and it is close to Milan and Turin. It is within easy reach of Bad Wuertemberg and, on the other side, of Catalonia, two regions it sees as natural partners in the emerging regionalisation of Europe with the advent of the single market in 1992.

Perhaps more than any other region of France, the Rhone Alpes has been swept by a wave of political change and renewal eloquently reflected in the March election results.

In Lyons, the regional capital and the country's second most important city after Paris, the old conservative political establishment was trounced by a new generation of youthful right-wing political leaders led by Mr Michel Noir, the former French trade minister who had unsuccessfully run for the Lyons town hall in 1983.

Elsewhere in the region, other representatives of this new generation of right-wing politicians consolidated their local power bases. In Grenoble, the region's high-tech capital, Mr Alain Carignon, the 40-year-old Gaullist mayor, was easily re-elected in a city which has traditionally had left-wing leanings.

Although the Socialists were the principal winners of the elections at a national level, they made few inroads in the Rhone Alpes. "We did not suffer the mini pink wave like other parts of the country

because there has already been for some time a renewal of the centre-right opposition in this region," Mr Millon said.

Indeed, Mr Millon, the former presidential election campaign manager of Mr Raymond Barre, the ex right-wing prime minister and a member of parliament for Lyon, also considers himself part of the new generation of *renouveateurs* or reformist members of the French right-wing opposition. Apart from Mr Carignon at Grenoble, the other main regional representatives of this growing group of right-wing *renouveateurs* include Mr Michel Barnier, the president of the regional council of Savoie, Mr Noir, the new mayor of Lyon, and Mr Bernard Bosson, the centrist mayor of Annecy.

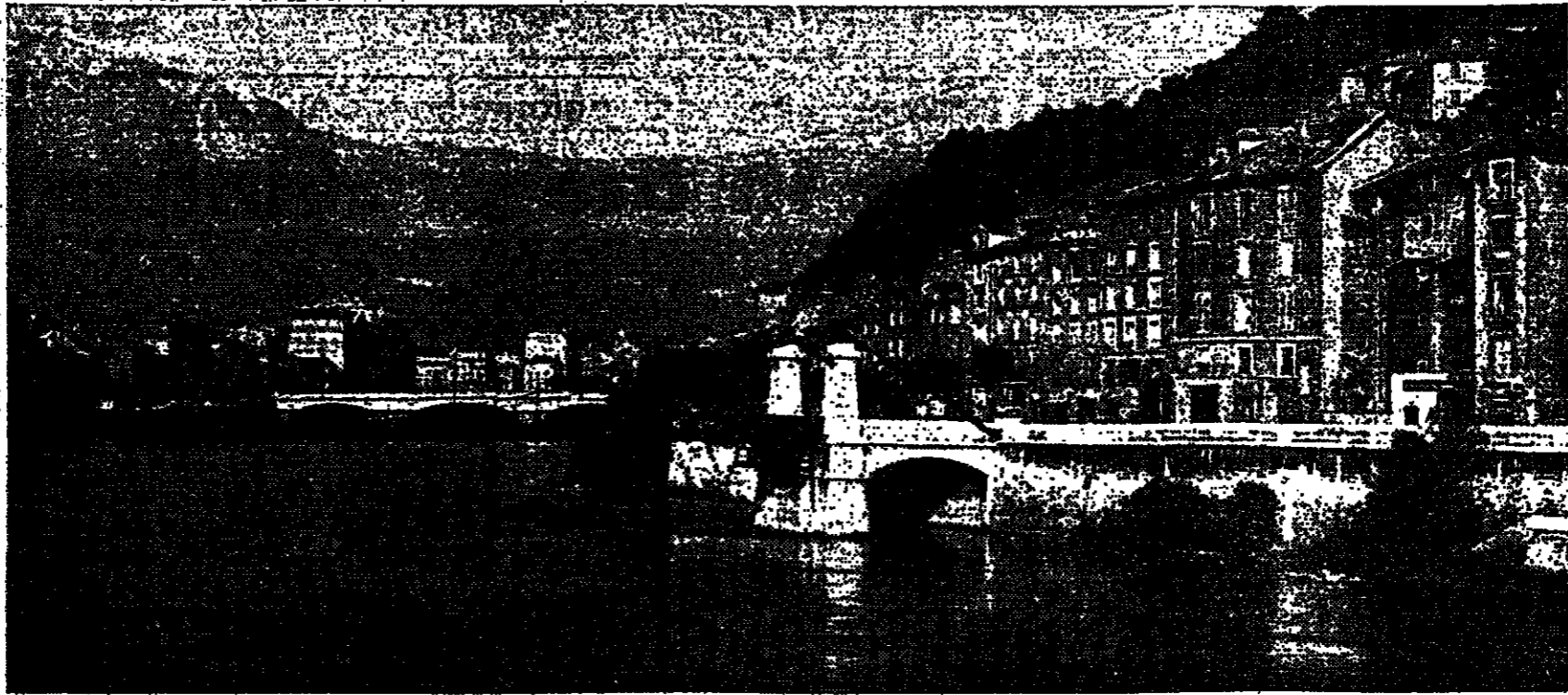
The election results in the Rhone Alpes are now expected to strengthen the voice and influence of this new generation within the Parisian hierarchies of the traditional parties of the right, the Gaullist RPR and the centrist UDF coalition.

"Even though many of us belong to different currents either in the UDF or the RPR, we have a common vision. These elections have demonstrated that at a local level at least you can no longer distinguish between the UDF or the RPR but between the *ancien regime* and the modern generation or *renouveateurs*," explained Mr Millon, who has now suggested that this new generation join forces by forming a common list for the European elections this summer.

Moreover, the elections have clearly shown a growing disenchantment on the part of the electorate at large towards the conventional political parties. "Voters are essentially concerned by local issues and problems which directly affect their day to day lives: education, urban conditions, employment. They voted in a calm and dispassionate way for candidates who adopted a modern, open, tolerant approach to the problems facing French society today, and not for the old political party establishments," Mr Millon said.

"This is a very important lesson for it means that the political parties must now evolve and decentralise themselves," he added.

Mr Millon, like the other new generation right-wing leaders in the Rhone Alpes, is now investing heavily on his local power base. In part, this reflects the political decentralisation that has slowly been taking place in France which has considerably reinforced during the past few years the powers of local and regional



Rhone Alpes

identity as such, it constitutes an unusually rich and varied territory as big as Switzerland and larger than Belgium.

Better off than the majority of the country with an unemployment rate 1 to 3 per cent lower than the national average, the Rhone Alpes has a strong and vibrant industrial base of both large groups and small and medium sized enterprises.

It is one of the leading research and technology centres of the country and has successfully forged close links between its universities, grandes ecoles and research laboratories and local industry. Its older traditional industries have suffered like all the others in the country, but have also shown a capacity to restructure and renew themselves.

Renault Vehicules Industriels (RVI), with the bulk of its domestic operations in the Rhone Alpes, was on the brink of bankruptcy several years ago. A few months ago, it reported record profits of FF 1.2bn for 1988. Rhone-Poulenc, another famous local industrial name, has also recovered and is now posting strong profits and expanding internationally. It has also decided to bring back to Lyons the headquarters of its agricultural

operations reversing the trend of large local companies moving out of the region to establish their main bases in the Paris area.

Elsewhere in the region, new companies have grown during the past few years into international leaders in their field like, for example, the Cap Gemini computer software group in Grenoble. Even in the depressed old industrial heartland of Saint Etienne, there are signs of economic and industrial renewal these days.

These industries are now clearly anxious to develop their international and European operations to take advantage of the EC single market. The region, with its developed transport infrastructure, sees itself playing an important role in the unified European market.

"European integration may be the result of a political agreement between nations. But this agreement can only become stable and viable if it is backed up by strong economic ties between the regions which make up Europe," Mr Millon explained.

Substantial road, rail and airport infrastructure investments have increasingly turned the Rhone Alpes into a major European transport centre. And Paris today is only a

brisk two hour journey away by TGV - the new generation French high speed train or "train a grand vitesse" (TGV) which has revolutionised rail transport in France.

Some people still have mixed feelings about the TGV in the region. "By cutting the journey to barely two hours, it has brought Paris closer than ever to Lyons. This could clearly encourage an even bigger degree of centralisation on Paris since you can now virtually commute on a daily basis from Lyons to the capital," one local banker remarked.

But the TGV has also started to break down the notion of regional boundaries in France. "Today Lyons, Grenoble, Geneva is all the same thing. In the US when you do business there you tend to think of Maryland and Massachusetts as a single entity rather than as two separate regions," Mr Merieux said.

However, decentralisation remains a slow and difficult process in France - even in region like the Rhone Alpes. "Even though people talk a lot about decentralisation in Paris, the capital remains all powerful," remarked a regional official. The key decision centres are in the capital and few major initiatives are taken without the prior blessing of Paris.

Yet there is now increasing evidence of what the French like to call a "*nouveau souffle*", a new boost for decentralisation and regionalism in France.

"We must be able to take up the future challenges ourselves especially in developing our own internationalisation and technological renewal," said Mr Merieux, whose regional international trade budget has tripled during the past three years.

"We must help our local small and medium sized industries promote themselves abroad. We are establishing regional trade offices in various parts of the world. We must now learn to live in a competitive global environment which has replaced the cosy former French system of protected domestic and colonial markets," argued Mr Merieux, who spends his time

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- 1 - Rhone-Alpes : the very heart of Europe. In the very heart of the industrial and technological Europe the Rhone-Alpes Region has many internationally known cities : Lyon, Grenoble, Chambéry.
- 2 - Rhone-Alpes : a powerful economic centre. The Region has got many assets to develop the exchanges on a world basis :
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 - the international research centres.
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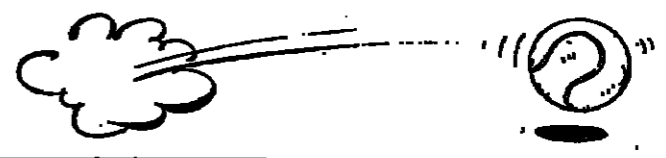
Advantage Rhône-Alpes

- 7 - Rhone-Alpes : a young Region. The population in the Rhone-Alpes Region is rather young : 1/3 is less than 20 years old! This situation is characterized by a strong and regular demographic growth.
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 - exceptional archeological sites,
 - a green countryside.
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- 9 - Rhone-Alpes : cultural life. The cultural development is important : to name but a few important manifestations (the Berlioz Festival, the two-yearly dance Festival and the Arts Festival in October).
- 10 - Rhone-Alpes : an international echo. Rhone-Alpes will welcome the Winter Olympic Games in 1992. This will provide the whole world the opportunity to discover that part of France and its tremendous potential.

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RHONE ALPES 2

THERE IS a friendly laid-back atmosphere in the trading floor of the cathedral-like Palais de la Bourse de Lyon. On any day, a few dozen brokers and traders stand chatting around the three trading pits of the Lyons stock exchange as prices are systematically chalked on the old black boards.

But although there is no obvious sense of frenzy, local brokers like the other representatives of the city's financial community are currently nervous about the future. The start of continuous electronic trading this year has provided a new challenge for the Lyons stock market, the largest provincial financial exchange in France after Paris.

During the past six years, Lyons has made a major effort to transform itself into a leading financial centre specialised in the small and medium-sized business sector. It pioneered in France the concept of the second market, the French equivalent of London's unlisted securities market. Launched in 1983, the Lyons second market was in its initial years a resounding success story. But then the October 1987 crash came, hitting this market and shaking the confidence of small investors and entrepreneurs planning to place their small and medium-sized enterprises on this new market.

"We are a bit like a floating island, you know one of those puddings made with whipped egg whites: a lot of froth but relatively little substance," a local banker remarked. "When you look at the statistics, you quickly see that the Lyons stock market represents barely 2 or 3 per cent of the business done in Paris. It is difficult to build a major market with this kind of volume of activity," he added.

The October 1987 crash has not helped matters, even though activity in Lyons has since recovered. The main stock market index rose by 35 per cent last year after falling by 35.3 per cent the year before. The local stock market's capitalisation also rose by 22 per cent last year to reach FF 92.9bn. But only seven new introductions were made on the second market last year after the flurry of flotations before the crash, raising to 56 the number of companies listed on the second market since its

launch six years ago.

"The arrival of electronic trading has also made the future all the more uncertain," says Mr Hubert Brac de la Peniere, a local stockbroker. "But we could not afford not to take the risk of going electronic. The danger is that electronic trading will centralise business even more on Paris."

So far, continuous trading appears to have stimulated volume in Lyons. However, it is also clear that it will make the old bourse increasingly anachronistic. "The bourse is clearly facing a crisis with the automation and globalisation of the markets, but that does not mean that Lyon cannot develop special financial niches," added Mr Dominique Nouvellet, the chairman of Siparex, the leading Lyons-based development capital fund.

Faced with this new challenge, Lyons is now trying to capitalise on its local economic and geographical assets.

"We do think that Lyons can play a role as a financial centre in the new regional markets emerging in Europe," argued Mr Joel Icard, joint managing director of the Caisse Regionale du Credit Agricole du Sud-Est, the large agricultural bank which has just invested in an impressive new high technology headquarter building in the leafy suburbs of Lyons.

Mr Icard like many other leading local bankers believes that Lyons must continue to specialise as a financial market for small and medium-sized enterprises. "We have an extraordinarily rich and varied pool of small enterprises in this region and Lyons is well placed to service their financial needs and their growth," explained Mr Vincent de Roux, the regional head of the Banque Nationale de Paris (BNP).

Mr Patrick Bertrand, the local head of the Credit Lyonnais, also believes Lyons could develop a new financial niche in European Currency Unit (Ecu) bond issues. He said the Rhone Alpes region had already issued two years ago an Ecu 50m loan quoted in Lyons and Luxembourg. The Credit Lyonnais has also decentralised to Lyons from Paris a large portion of its domestic bond business and continues to be the main issuer on the local bond market.

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Paul Betts on a nervous regional financial capital

Pioneer in the provinces



The new headquarters of Credit Agricole du Sud-Est

Another large local bank, the Lyonnaise de Banque, has also forged several alliances with banking groups in Italy, Switzerland, Spain and even in North Africa.

"This region extends from Milan and Lombardy in the east, through the French-speaking part of Switzerland, to south-east France and down to Barcelona and Catalonia," explained Mr Henri Moulard, the chairman of the Lyonnaise de Banque. "There is every reason to develop close synergies with this European region with the aim, in the long run, of counterbalancing and even competing with the London-Paris-Brussels-Luxembourg."

As part of this policy of expanding in the so-called "Garlic Belt" Lyonnaise de Banque has taken over an old established private bank in Geneva called Banque Pasche,

has entered into a partnership with the Monte dei Paschi di Siena and is also investing in Spain.

But Lyons continues to pin its biggest hopes on the local

small and medium-sized business sector. However, Mr Nouvellet of Siparex, one of the main actors in promoting the local second market, says that the Lyons-based financial houses must also adopt a more national and international approach.

"We started with the local market but our enterprises are now developing internationally and we must therefore follow them abroad," he explained. Siparex has thus extended its web of international contacts in recent months and now 50 per cent of its capital is held by foreign investors. Moreover, Mr Nouvellet sees an important market emerging for mergers and acquisitions in the small company sector, particularly with the development

of the single market in Europe.

"We must continue backing the local small company sector. We have succeeded here in launching the second market and it would be a great shame to see all these small companies submerged in the computer of the continuous market," said Mr Louis Thambberger, one of the most flamboyant figures of the Lyons financial market.

Mr Thambberger, nicknamed "the guru of the Lyons bourse", was one of the principal architects of the successful launch of the Lyons second market in 1983. He holds the record in France for introductions on the second market, having floated 25 of the companies listed on the Lyons second market.

Mr Thambberger, however, was badly shaken by the October 1987 crash. But he has since staged a comeback with his new financial group Lyon Finance et Industrie. He argues that smaller companies have

everything to gain from the expertise of local financial specialists.

"We can help these companies grow and we can also attract foreign capital here without going through Paris," he said. His dream would be to introduce Mr Paul Bocuse, the gastronomic king of Lyons, on the second market. It would be a wonderful coup and turn the international spotlights again on the Lyons second market, he said.

But perhaps the best example of the role Lyons can play as a specialised financial centre for small and medium-sized enterprises is CEGIP, a local software services company started by a young entrepreneur called Mr Jean-Michel Aulas. CEGIP, listed on the second market, has turned in a glittering performance reporting net profits of FF 35m on sales of only FF 350m last year. "My company would never have been able to develop as quickly in Paris as in Lyons," Mr Aulas recently remarked.

LYONS

Ancien régime adieu



Bruno Vincent



Charles Millon

LYONS IS celebrating this year's bicentennial of the French Revolution with its own cultural revolution. This large, affluent and venerable mercantile city at the confluence of the rivers Rhone and Saone has been swept by a wind of change during the past few months with a new generation of political and business leaders taking charge of what once was the old capital of ancient Gaul.

The most spectacular symbol of change was the landslide victory of Mr Michel Noir in the March municipal elections. Aged 44, the tall former Gaullist trade minister has become mayor of France's second most important city bringing to an end the ancien régime which ruled the city since the beginning of the century.

Mr Noir's main rival was the 78-year-old outgoing centrist UDF mayor, Mr Francisque Colomb, who was planning to run for a third six-year term. Before Mr Colomb, Lyon had only two other mayors this century: Mr Edouard Herriot, who died after 52 years in office in 1906, and Mr Louis Frolot, who ran the city from 1959 to 1976.

"Youth is no longer a handicap in Lyon," said Mr Bruno Vincent, the new president of the city's powerful chamber of commerce. Mr Vincent is also a product of the new generation. He is only 45 and his nomination raised a few eyebrows among the city's veteran business and political establishment. And the regional council of the Rhone Alpes now also has a young president following the election of Mr Charles Millon, the centrist politician who last year ran the presidential campaign of Mr Raymond Barre, the former right-wing prime minister. Mr Millon is only 43.

Until recently, Lyons gave the impression of a wealthy, self-satisfied, closed community. "It has always suffered from a big chip towards Paris. But it has always had a feeling of superiority over the capital," remarked a long time resident.

With its 1.2m inhabitants, its strong financial community, a diversified industrial structure which has successfully reinvented itself during the past decades, its legendary gastronomy and its thriving cultural life, Lyons has little to envy Paris which is now only two hours away by high speed TGV trains. The city's international airport of Satolas, like its road, motorway and rail connections, is also turning Lyons into a major transport hub.

The traditional big industrial groups of the region are now solidly back in profit. Renault's truck subsidiary, whose activities are centred in the Lyons region, has just reported bumper earnings of FF 1.2bn for 1988. Rhone Poulenc, the nationalised chemicals group, has relocated its international agrochemical operations in the area and is in full expansion again.

Another sign of economic renewal is the fact that the area now accounts for 20 per cent of the country's electronic software industry, while the region as a whole accounts for about 10 per cent of France's gross domestic product. Unemployment in Lyons is about two per cent below the national average.

Moreover the city boasts its share of grandes écoles and research institutes, and Interpol, the international police organisation, has moved its headquarters from Paris to Lyons.

"But Lyons has lacked two things: ambition and communications," says Mr Vincent. "Of course people are ambitious here in their business and commercial dealings. But Lyons has never had a real political ambition. It has also been bad at selling itself and promoting its image and its considerable assets," he added.

However, Mr Vincent explained that local public opinion was now putting increasing pressure on the city's and region's decision makers to transform the image of Lyons.

The resounding electoral success of Mr Noir eloquently reflects this quest for renewal and change. Mr Noir has already expressed the ambition to reinforce the broad European role Lyons can play at a time when regional policy is becoming increasingly important and is likely to be further stimulated by the single European market.

The city's economic renewal also coincides with a major cultural and architectural revival in Lyons. Apart from the restoration of the beautiful Renaissance quarter of the old city centre, which was threatened with demolition some years ago, Lyons has now established itself as a home of international ballet and classical music.

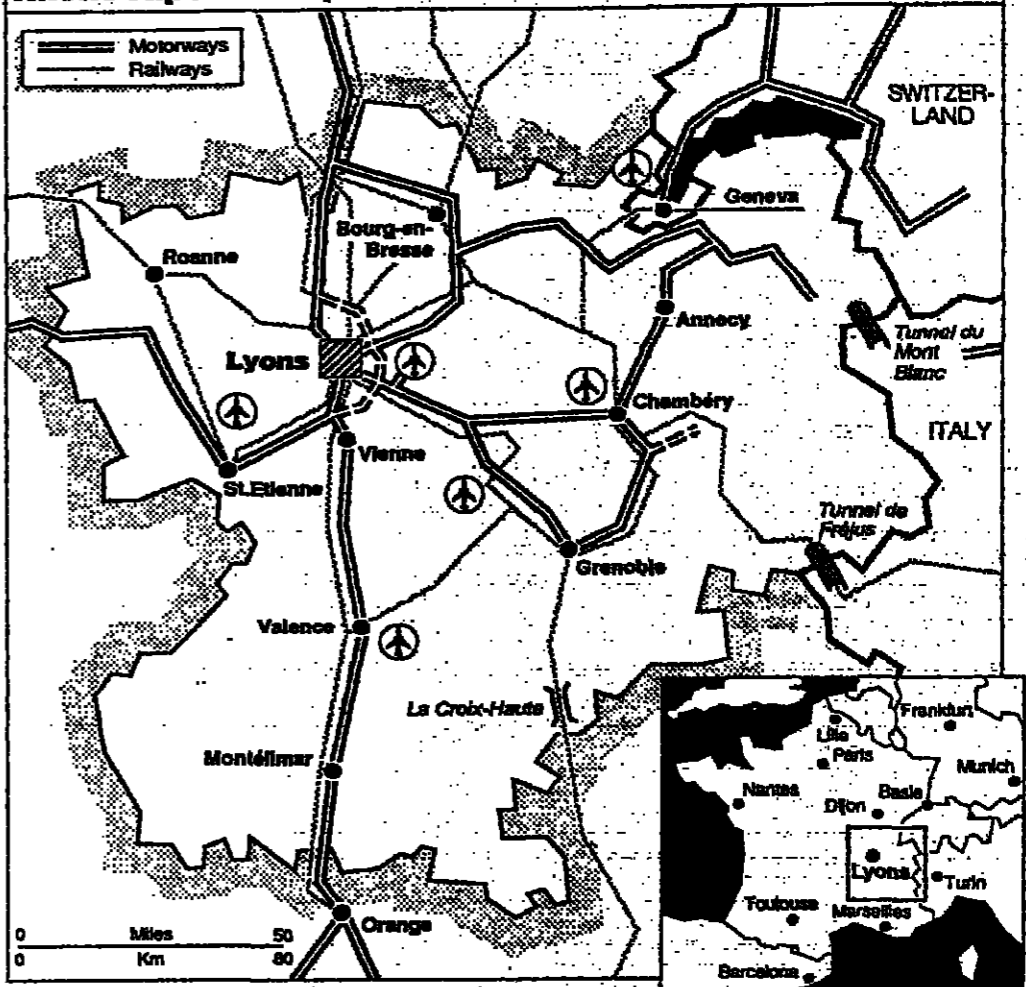
"Although I am also a product of the discreet, hard-working, individualistic tradition of Lyons, things are really beginning to change in the city and its attitudes. Lyons is now adopting a more pragmatic, direct and open approach than in the past," Mr Vincent said over a breakfast of croissants and coffee served on the Impe-

ring conference table in his large office.

The fact that Mr Vincent prefers to entertain in his own office is another sign of changing times. "In Lyons, business has traditionally been done over abundant lunches in one of our many succulent gastronomic establishments. After all, Lyons is still one of the best places to eat in France. But I prefer to hold business lunches in my office. In Lyons, the traditional 'stomach of France', this is truly revolutionary language."

Paul Betts

Rhone Alpes transport infrastructure



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RHONE ALPES 3

The authorities plan to promote Grenoble as a leading Eurocity

In the fast lane to 1992

GRENOBLE has always been a step ahead of the rest of France. "Even the French Revolution started a year earlier here," Mr Joel de Leiris, a university professor, remarked.

Mr de Leiris is a typical product of Grenoble. Like 80 per cent of the city's residents, he comes from another part of the country but was attracted several years ago by what has become, by any standards, one of the most vibrant, intellectual and cosmopolitan cities of France.

Mr de Leiris is also a town councillor who was easily elected together with the youthful Gaullist mayor of the city, Mr Alain Carignon, in the first round of the French municipal elections in March. He had been in charge of the mayor's successful re-election campaign and he has now settled down with the rest of Mr Carignon's municipal team drawn from a wide political spectrum embracing not only members of the Gaullist RPR party but local Socialists, independents and other representatives of the city's cultural, social and academic establishment.

Grenoble, like the department of the Isere, has traditionally had left-wing leanings. But that has not stopped the city being run by one of the representatives of the new Gaullist generation since 1983. "The fact is that our team has adopted a far more open approach than our conservative friends of the left," quipped Mr de Leiris. Mr Carignon, just turned 40, added: "This is a city which wants political consensus. It is a modern open community and expects more than any other French city a modern and novel approach to its political administration. There are few romantics in Grenoble."

Grenoble has always been a cosmopolitan city. Already in the 14th century, its medieval university gave it an international dimension. Much later, with the development of hydro-electric power in the region, industry started to flourish and soon outgrew the city itself. At the beginning of this century, Grenoble decided to link its long academic tradition with its new industrial activities. "It is quite remarkable to think that the municipality funded a course in industrial electricity at the university back in 1907," Mr de Leiris said.



Well before anywhere else in France, Grenoble saw the huge potential of integrating university research with industry. After the Second World War, this process was accelerated. Grenoble soon became the second most important scientific centre in the country after Paris.

The Centre National de Recherche Scientifique (CNRS), the leading French state research agency, set up in 1946 its first major laboratory outside Paris in Grenoble. Ten years later, Grenoble was chosen by the nuclear energy commission as the site of a major nuclear research centre. In 1966, it was the turn of a Franco-German scientific laboratory to choose Grenoble, and again ten years later the French state telecommunications authority established a major research centre in the fast expanding city.

More recently, in 1986, it was the turn of the European Community to pick Grenoble as the site of its FFR 2m Synchrotron radiation facility. "Thus every 10 years, Grenoble's scientific reputation has received a major new boost with the arrival of a new laboratory. The Synchrotron alone will mean 450 additional permanent researchers and scientists from all over Europe in Grenoble."

Grenoble's novel urban tramway and (below) the city's youthful Gaullist mayor, Alain Carignon



Grenoble and another 2000 visiting the new project due to start operations in 1993," Mr de Leiris explained.

The close links the city established between its research community and its industry also encouraged it to pioneer the concept of science parks in France. Well before other French cities, Grenoble established what the French call a "technopole", where high technology companies and research centres are grouped together in a campus of greenery connected with the city's other academic and industrial establishments. With the ugly name of ZIRST, short for "Zone pour l'innovation et les réalisations scientifiques et techniques", the Grenoble technopark has created to date more than 3000 jobs.

But it would be misleading to think that Grenoble is essentially today a "high-tech" city. "One of the strengths of this city is that it has no dominant industry," explains Mr Carignon. Indeed, Grenoble has a great variety of industries. The city has long been one of the best French examples of what economists refer to as the "multiplier effect" whereby investment attracts more investments. Many major international companies have established a significant presence in Grenoble alongside large and small French companies. The city has also produced a number of famous French industrial success stories like the Merlin-Gerin engineering group.

The city has also long been regarded as a "laboratory" of city planning and development in France. This reputation was largely due to the late Mr Hubert Dubedout, the city's visionary Socialist mayor who ran the town hall for 18 years until his surprise defeat by Mr Carignon in 1983.

Again, in characteristic

Grenoblois fashion, Mr Dubedout was not a politician but a nuclear scientist who decided to run the town hall with the support of some of his friends in the Grenoble scientific community. He turned Grenoble into a window of Socialist city planning, but while his critics acknowledge the considerable contribution he made in the city's development they also claim that not all his urban experiments were successful.

"In a laboratory, you can have good experiments and bad ones," said Mr de Leiris. "By the end of his third mandate, Grenoble had become the city in France with the highest local tax rate," he added. And Mr Carignon defeated in the 1983 municipal elections the Socialist mayor, who died a few years later, by campaigning to cut local taxes.

Grenoble has also had a knack of seizing major opportunities to accelerate its development. Perhaps its biggest opportunity came when it was chosen to organise the 1988 winter Olympics. This led to an explosion of urban development. "We did in two years what would have normally taken 20 years to achieve," remarked a local city official.

Mr Carignon has pursued Grenoble's innovative city planning tradition. The city recently inaugurated a novel urban tramway system to help resolve its growing traffic problems.

The young mayor has also continued to put the emphasis

Grenoble has long been regarded as a 'laboratory' of city planning and development

on further internationalising Grenoble. He wants the city to become a leading "Eurocity" in the Europe of 1992. To this end, he has established a special office called Horizon 1992 designed to answer all the questions the citizens of Grenoble may have about the single market and European integration.

The Conseil pour la Valorisation de l'Economie Grenobloise (Coveg) has also just published a guide in several languages to make French red tape more comprehensible to visitors and foreign residents.

"It was an obvious idea but no one else in France had so far published such a guide," said Mr Jean-Pierre Goy, the driving force behind the guide, a native from Toulouse. Mr Goy, like so many other "immigrants", now regards himself as a Grenoblois. The city is now also developing a FFR 250m "Europeole", a new business centre near the railway station now served by high speed trains from Paris to attract more enterprises and international businesses to the area.

"But if you want to attract people from all over the world, you must also enhance the quality of life of the city by developing its social and cultural environment," Mr Goy adds.

Grenoble has thus invested heavily in improving the cultural and social facilities of the city to meet the needs of its young and outward looking population. "You know, people here are not as snuffy or formal as in some of the big provincial cities. You will often find someone arriving in the office straight from the nearby ski slopes still wearing his anorak, the well-tanned Mr Goy said.

"Never forget the basic statistics of Grenoble," he added. "This city of 400,000 inhabitants, 36,000 students of which 5,500 are foreign, and 8,000 scientists and researchers. This, in a nutshell, explains the special character of Grenoble."

Paul Betts on St Etienne's efforts to reverse a costly decline

City with an ugly industrial past rebuilds for the future

NOWHERE IN France are the scars of industrial decline and reconversion more visible than in Saint Etienne. Once the industrial heart of the country, this proud city of 320,000 people has suffered this century from a remarkable run of bad luck.

Unlike other old industrial centres savage and suddenly hit by the collapse of their dominant industry, the industrial crisis of Saint Etienne has dragged over several decades.

The city, which built the first railway in France, has had to cope with a succession of crises which over the years has wiped out about 70,000 jobs. The closure of the coal mines was followed by the crisis in the steel industry, the problems of the local textile sector, the decline of the arms business, and the spectacular and traumatic bankruptcies of Manufacture, the diversified bicycle and gun maker, and Creusot-Loire, one of the country's most venerable heavy engineering groups.

"When you look around you still catch all the echoes of Emile Zola," Mr Daniel Goutte remarked looking out of his office towards the last of the big steel mills still working next to the city's stadium: the famous football club that has made the "black city" known the world round.

But the last steel mill is also about to go and with it more jobs as the state Usinor-Saciilor steel group transfers most of its operations to the steel centre of Fos on the Mediterranean.

Mr Goutte acknowledges that there is a similarity between Saint Etienne and the industrial north of England. "You find the same melancholy atmosphere in these regions with a great industrial past. Like in many parts of England, we have tried during the past few years to resolve the problems of industrial reconversion after the disappearance of the coal mines and Creusot-Loire," he said.

As the director of the city's new centre of factory automation and advanced machine tools, Mr Goutte is now actively involved in the industrial revival of this troubled

region. The new centre on the Rue des Acieries, the street of the steel mills, has been built in the middle of the city's old industrial heartland.

Many of the old factories have been pulled down and new sleek buildings have been erected to house what the French call industrial "pepleries", literally nurseries to help the start-up of new businesses.

"We decided to take advantage of the strong mechanical engineering tradition of this region to try to revitalise the industrial structure of Saint Etienne. We felt we could use this local reservoir of industrial and engineering know-how and combine it with new technologies and electron-

ics to create a new industrial tissue in the region," Mr Goutte explained.

The emphasis has been placed on promoting the development of new small and medium sized industries in the region. Although Saint Etienne and the surrounding area of the Loire has actively sought to attract larger groups and big new industrial investments to the area, the current regional authorities have adopted a realistic approach to reconversion.

"We started our reconversion later than most because few people in the past either foresaw or understood the extent of the decline of our traditional industries," said Mr Jean Claude Charvin, the vice president for economic affairs and industrial reconversion at the regional council of the Loire. "We decided to focus our attention on small and medium sized industries because we had no other choice."

Apart from its long engineering and industrial tradition, Saint Etienne also has several other important assets which the city is using to promote

new industrial development. The city has long been an important academic and research centre with its famous Ecole des Mines and university. It has good transport infrastructures with motorways linking Saint Etienne to Lyons and the international airport of Satolas. Rail services have also been boosted with the arrival of the Train a Grande Vitesse (TGV).

France's new generation of high speed trains. Saint Etienne has also made considerable efforts to improve and upgrade the urban structures of the city. It boasts today one of the finest regional art museums of France and its cultural life is extremely active. Within minutes from

to continue to try to fight to save the old industrial dinosaurs of the region. Some large domestic and international groups have started investing heavily again in the region. They include Michelin, Renault trucks and the US Rockwell group which has returned to this area after taking over a subsidiary of the French Valeo car components group.

Another good example of the revival of the car components and machine tool sector in the region is SCEMM, a machine tools subsidiary of Citroen, which has strongly developed its operations during the past few years, especially on export markets including the UK where it won a contract last year from Austin-Rover.

At Roanne, at the northern end of the department of the Loire, the textile industry is beginning to enjoy a new revival. Roanne, like Saint Etienne, has also set up an industrial automation centre but specialised essentially on machines for the textile sector.

In Saint Etienne, the new industrial automation centre opposite the football stadium and the steel works has also already managed to generate about 1,200 new jobs and promoted the creation of 70 small enterprises, half of which employ less than 10 people.

"It is a modest but encouraging start," said Mr Goutte. As an example of the new entrepreneurial spirit emerging in the area, Mr Goutte cited 50-year-old former Creusot-Loire engineer Mr Pierre Coudurier, who lost his job when the big engineering group filed for bankruptcy a few years ago.

"When he lost his job he decided to try his luck on his own highly original business. With two other partners, he started designing planetariums. He has already sold one to Dunkirk and is working on another one for Saint Etienne," Mr Goutte said.

"Many people when they come these days to the industrial automation centre, which we call in French 'pole productique', are surprised to see how this neighbourhood has changed, even though some of the old Emile Zola buildings are still standing."

Saint Etienne has been handicapped by its late start in addressing the city's pressing reconversion problem. The authorities have tackled the issue from its very roots by 'pulling everything down and starting all over again virtually from scratch'

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RHONE ALPES 4

Paul Betts examines the ambitious plans for the 1992 Winter Olympics

Savoy's five-star fare for winter games

MR MICHEL BARNIER has been nicknamed the Duke of Savoy. Not that he has any genealogical claims to the title. But from his room in the imposing castle of the Dukes of Savoy dominating the town of Chambéry, the athletic 38-year-old president of the regional council of Savoy has been meticulously plotting what will undoubtedly be the most important event in the history of this beautiful Alpine region since its annexation to France in 1860.

With Mr Jean-Claude Killy, the triple French gold medalist of the 1982 Grenoble Winter Olympics, Mr Barnier has been preparing the next Winter Olympic Games in Savoy. "For us, 1992 will be a crucial year. Not because of the single European market but because of the Olympics. There will be another event of this magnitude in France this century. Just think of it: 6,000 journalists, 800,000 visitors and 2bn television viewers throughout the world," Mr Barnier said.

The young Gaullist president of the Savoy general council decided with Mr Killy to campaign for the games back in 1983. "We are after all the leading winter sports region of France with some of the finest ski slopes in Europe. We felt the games would not only help give a major economic boost to Savoy but to the entire region of the Rhone Alpes and to the winter sports business in general in France. The games will take place in our local mountains but they clearly have a national dimension," he explained.

When Savoy heard in 1966 that it had been selected by the

international Olympic committee to host the 1992 games, there was an explosion of popular joy in the mountains and valleys of the region. But this initial euphoria soon died down as the local organisers set about the complex task of preparing for the games. To make matters worse, local rivalries erupted between the different ski resorts in the area all seeking to cash in on the Olympic windfall. Mr Killy, who had proposed regrouping the games on a limited number of sites, resigned throwing the organisers in a complete panic.

"But we have now resolved all these problems," claimed Mr Barnier. After reaching a compromise over the sites, Mr Killy was finally persuaded last year to return as joint chairman with Mr Barnier of the organisation preparing the games. "We work in close tandem. I always felt Jean-Claude had to be involved," he said, explaining that the former French ski champion has given the organisation of the games a crucial international dimension and visibility.

The other big problem has been the financing of the games. In all, more than FFR 7bn will be spent in the region to prepare for the Winter Olympics. The latest budget for the actual games totals FFR 3.35bn of which a quarter involves investments on new winter sports facilities and other equipment. But a further FFR 4bn will also be spent on improving the road infrastructure of the area with tunnels, bridges and a motorway in the valleys of the Tarentaise.

"We would have spent this money on the roads even if the



Jean-Claude Killy and Michel Barnier

games were not taking place in Savoy. But the games have accelerated this road construction programme. We will be doing in four years what would have probably taken 15 years," Mr Barnier said.

Road access to the ski resorts of Savoy has long been

'There won't be another event of this magnitude in France this century'

one of the biggest problems of the area. Every winter, huge bottlenecks form on the winding roads leading to the region's famous ski stations like Courchevel, Meribel, Tignes, or Val d'Isere. "It is not uncommon to be caught in an eight hour traffic jam," said Mr Henri Pignoneau,

head of road construction at the Savoy general council. "At present, skiers coming by road often lose one full day coming and another full day leaving because of the logjams." Although the majority of the new infrastructure investments will be financed by public funds, Mr Barnier says about FFR 2.5 bn will be funded privately by the local olympic organisation through the sale of television rights, sponsorship and other commercial activities. The US television network CBS has already acquired for \$243m the US rights for the games. "Our aim is to balance our books at the end of the day," Mr Barnier emphasised.

Moreover, Mr Barnier wants to make sure that the games will leave a lasting economic impact on his region. Apart from enhancing the overall winter sports facilities of the

area, Mr Barnier is also anxious to avoid investing in giant new stadiums which risk becoming financial liabilities once the games are over. "For this reason, we have already planned to convert some of the facilities we are building so that they remain economically viable. Thus the olympic centre which President Francois Mitterrand will inaugurate this summer will be converted into a school after the games. And the 10,000 seat ice stadium being built at Albertville will be converted into a 2500-seat ice-rink after the games with the rest of the building accommodating other sport facilities such as tennis or squash," he explained.

In the same way, Mr Barnier has already launched a programme to build a small science park near the Chambéry airport which is being expanded for the games. "We had no

activity of this kind in Chambéry and we felt it was a good place to site a small science park. We are directly on the road from Grenoble to Geneva and from Lyon to Turin, which is gradually becoming an important high-tech centre and a French equivalent of the famous Route 128 in Massachusetts," he said.

Although difficult to quantify, the games appear to have already had important economic repercussions on Savoy. "Economic activity in Savoy declined by about 2 per cent in 1986 essentially as a result of an 8 per cent drop in construction and public works and a 1.4 per cent fall in tourism," said Mr Pignoneau, who also heads a local economic research institute set up by Mr Barnier called the Observatoire économique des Jeux olympiques. "But during the past two years, there has been an important pick-up with activity increasing 2 per cent in 1987 and by nearly 2.2 per cent last year."

These figures are encouraging for Savoy and the rest of the French Alps, which had become increasingly concerned with the general slowdown of the domestic winter sports industry. After the heavy days of 10 per cent annual growth rates, winter sports in France have now become a mature industry. "For this reason we must improve quality rather than quantity to increase our market share and attract more foreign visitors," Mr Barnier explained. "But the games have now given us all a huge opportunity, and we must make sure we don't miss this big chance."

In Rhone Alpes people take their food and wine very seriously indeed, writes Paul Betts

A region forever 'the stomach of France'

THE SECRETARY in her fifties with big serious glasses was having an animated telephone conversation while I was waiting to see a prominent local businessman. It was impossible not to overhear the conversation.

"We started with a wonderful cold salmon served with a delicious raspberry sauce and a salad of watercress. We then had a succulent piece of beef done in a rich wine sauce with deep mushrooms. The cheese, deer, was perfect and as for the pudding it was a cold orange soufflé flavoured with Grand Marnier," went the conversation. She hardly noticed her boss when he finally came into her office.

In Lyons, and in the Rhone Alpes region as a whole, people have always taken good food very seriously. After all, the region has long been nicknamed "the stomach of France."

One well-known French literary critic has said that if he had been a geography teacher, he would have taught the regional geography in terms of its extensive and varied local gastronomic specialities: Lyons with its dry sausages and "double gras" which is the local term for tripe; Grenoble with its "gratin dauphinois"; Bresse and its world famous chickens; the Dombes with its frogs; the Ardennes with its chestnuts; and Savoy with its hard

cheeses. Wherever you go in the Rhone-Alpes, you are practically guaranteed to eat well and at every price. The region boasts as many as six restaurants with the rare and prestigious Michelin three star rating where a meal can cost anything from FFR 400 to FFR 1,000 a head depending on the courses and wines selected.

Restaurants like Paul Bocuse in Lyons, the Fretas Troisgros at Roanne, Alain Chapel at Mornay, Charlyne Bise at Talloires, Georges Blanc at Vonnas, and Pic at Valence have become monuments of French "haute cuisine". But there are also scores of other excellent establishments some with two

stars, others with one star and many with no stars at all but where for a modest sum you can still gorge yourself to heart's content.

"Many people in America don't know where Lyons is on the map, but they all know where you can find Paul Bocuse," remarked a local government official. "Lyons is famous for things: the Pope's visit; the trial of Klaus Barbie, the Nazi war criminal; and Paul Bocuse," said Mr Louis Thannberger, one of the leading figures of the Lyons bourse. Mr Thannberger is now hoping one day to float Mr Bocuse and his various gastronomic ventures on Lyons' second market. "I'm sure it would cause a sensation and generate tremendous international interest," he added.

Mr Paul Bocuse is undoubtedly the best known of the great chefs of Lyons. Although his flamboyant and extrovert personality has made him as many critics as admirers these days, even his deepest critics acknowledge that he has played a major contribution in the revival of the international image of French cuisine during the past two decades.

He has become the equivalent of an international ambassador for French gastronomy and "art de vivre". His contribution to the French trade balance is difficult to quantify, but even French trade officials admit that together with the country's other leading chefs, he has helped boost the general image of French products abroad.

"Luxury goods, wine and good food are in their way as important for our trade balance as other leading jets or automobiles," a central government official recently commented.

Why has the Rhone Alpes, and especially Lyons, developed such a taste and reputation for good food. One explanation is that it has traditionally been an affluent area with a wealthy "bourgeois" population who have always taken good care of their stomachs.

The old silk merchant dynasties of Lyons all had their cooks; and when the silk business declined and the families broke up, the cooks set up their own restaurants. Many restaurants in Lyons are still

called "mere" or in English "mother" something or other after the matrons who run their kitchens.

Another reason is that the Rhone Alpes is an agriculturally rich and varied region. Cooks and chefs have thus always had an easy access to

Paul Bocuse is the best known of the great chefs of Lyons. He has become an international ambassador for French gastronomy and 'art de vivre'; he has helped boost the image of French products abroad

fresh food supplies. Moreover, the region is also famous for its wines.

Indeed, during the past few years, the wines of the Beaujolais have made a major international breakthrough through an aggressive and clever marketing campaign, especially for the now well-established and highly commercial annual ritual of the Beaujolais nouveau. What is particularly remarkable is that barely 25 years ago, many of the wine-growers of the Beaujolais were relatively poor. Only in the recent past have they hit the jackpot.

"One of the reasons you have not so far seen much acquisition and takeover activity despite the rise in prices in this part of France as in other wine regions like Bordeaux, Burgundy or even Provence, is because you mainly find first generation wine growers in this area," explained a local grower. "But I expect there will be a succession of problems one day as to the ownership, and I would not be surprised to see big French and foreign institutions invest in the Beaujolais as they have been doing in other wine growing regions," he added.

Agriculture accounts for about 7.5 per cent of the region's gross domestic product, there is a wide rift between a number of highly productive and profitable hold-

ings, like those in the Beaujolais, and farms which can barely make ends meet in some of the more difficult mountain areas.

"There are three kinds of agriculture in the region," explained Mr Joel Icard, of the Caisse Regionale du Credit Agricole du Sud-Est. "About one third of the sector is made up of competitive industrial holdings. Another third consists of traditional but profitable farms, while the last third is condemned and can only keep afloat thanks to subsidies."

Mr Icard says that the role of institutions like the Credit Agricole and other regional and national institutions is to help support the farmers in this last category until their retirement.

But once they retire, the problem is to avoid the continuing exodus from these lands to the cities. For this reason, Mr Icard like many other regional officials concerned by this problem is anxious to see alternative investments made to help the more depressed agricultural areas of the region. "I believe there is a good opportunity to develop rural tourism in these areas, which are very beautiful and offer a lot of variety," he said.

At the same time, more and more French and foreign tourists are discovering this part of France instead of simply driving past it on their way to the south. Surprising as it may seem, the Rhone Alpes and not the Riviera is today the second biggest tourist region of France after Paris.

Although this is largely the result of the region's impressive winter sports facilities, it is also in part due to the area's other tourist assets including its summer mountain resorts, its spas and lakes, its historic cities, its varied countryside, not to mention its good food and wine.

RHONE-POULENC

Move that has paid dividends

RHONE-POULENC, the French nationalised chemicals group, has long been one of the industrial pillars of Lyons and the Rhone Alpes region. The group has also made a special effort in recent years to cultivate and expand its local roots.

The large chemicals company has in fact decentralised its agrochemical operations, which account for about 15 per cent of total group turnover. Lyons, its world marketing operations are also now handed out of the Rhone Alpes capital rather than Paris.

"There were several reasons why we decided to centre a number of activities, including the agrochemical operations, in Lyons," explained Mr Philippe Desmarescaux, the general manager of the group's agrochemical operations and a member of Rhone-Poulenc's executive committee.

"We felt it was a good idea to focus our respective operations where you find their centre of gravity. We employ in the agrochemical sector about 2,500 people in France including about 1,800 in this region," he added.

By moving its agrochemical headquarters to Lyons, Rhone-Poulenc also brought this activity close to one of its three major research centres, the other two being in Essex and in North Carolina. Mr Desmarescaux argued that it was important to be close to the research operations and that it was an advantage to have research specialists and marketing people close together.

Lyons has also helped Rhone-Poulenc make big productivity improvements. "Transport is a key factor. It takes people only about 10 minutes to get to work here while in Paris it takes them an average of about three-quarters of an hour if not much more," Mr Desmarescaux said. He also added that some Parisians take longer to go to work than for a Rhone-Poulenc manager to travel to Paris by high speed train.

"Another advantage is that we are a big company locally, while we would be just another company in Paris. This gives us visibility and is a boost in our foreign relations," he said.

But perhaps the two most important factors which prompted Rhone-Poulenc to concentrate its agrochemical operations on Lyons were the recent international expansion of these activities and the need to be close to a strong research and technology environment, especially in the chemicals and biotechnology fields.

Rhone-Poulenc acquired just over two years ago the agrochemical operations of Union Carbide, the US chemicals

group, for \$550m. This has now helped it expand in a major way in the US market.

"When you have an international activity like ours, the French dimension loses its significance. From our point of view there was no advantage to being in Paris rather than Lyons, while there were obvi-

Relocating to Lyons has helped Rhone-Poulenc make big productivity improvements. The move has also raised its profile locally. In Paris it was just another company

ous advantages to being in Lyons because we were closer to our research and our markets," Mr Desmarescaux explained.

Moreover, communications between Lyons and New York are now very easy. "You can now be the head of a big US subsidiary and reside in Lyons," the Rhone-Poulenc executive said. "You can grab the high speed TGV train, then jump on Concord and be in New York by nine o'clock. American Airlines are also now linking Lyons' international airport of Satolas with New York with a direct flight service," he added.

The region also boasts a strong concentration of small and medium-sized enterprises, private and public research institutes, other major groups like Institut Mérieux, which is 51 per cent controlled by Rhone-Poulenc but run with considerable autonomy by Mr Alain Mérieux, its chairman and member of the group's founding family, not to mention a dense network of universities and high technology concerns.

"If you consider the infrastructures of this region, one could imagine one day the road between Lyons and Geneva becoming a European Silicon Valley," said Mr Desmarescaux. "And that would attract many more Americans and Japanese to this region."

But for that to happen, he suggests, the region needs to integrate more fully its higher education and research establishments with local business.

"It is absolutely crucial for research to be open to the economic world," he said, echoing many other leading industrialists based in Lyons and the Rhone Alpes region.

Paul Betts

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New political twist

Continued from Page 1

globe-trotting for his pharmaceutical group. "When I first came to the regional council three years ago, there was not a single secretary who spoke English. This is now changing."

Even though the Rhone Alpes does not have a strong historical identity of its own, Mr Millon says it must carve an identity for itself through a series of major new projects in the academic, research, industrial or transport infrastructure fields which will help integrate more closely the different components of the region and give them a common long-term goal.

The stakes are high both for the Rhone Alpes and for the political ambitions of the region's new generation of politicians. "We must try to build a real political consensus at a national level and help forge at a national level a new socially conscious liberal movement. If we don't succeed in doing this, I'm afraid the right-wing opposition will remain in opposition for many more years to come in France," Mr Millon said.

With the municipal elections last month, the Rhone Alpes may have contributed in opening an important new political chapter in France.

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TECHNOLOGY

The plastic-bodied car of the future looks like having several useful lives after death. Once its wheels have turned their last, consumers in the early 21st century should be able to cook with it, build with it, pour coffee from it — and even bath in it.

Disposing of an obstacle to the plastic car

John Griffiths explains why what happens at the end of a car's life is so important

Such an outcome is not as bizarre as it sounds. Among the end products of the latest recycling and disposal processes are: combustible gas to fuel power stations, a building agent for concrete or asphalt, low-grade plastics for coffee pots, and even water. The world's chemicals and plastics companies are coming to accept that such processes must be developed on a large scale if the plastic car — with all its advantages of weight saving, corrosion resistance and manufacturing flexibility — is to become a mass-market reality.

Indeed, if it cannot be demonstrated in advance that these non-biodegradable materials can be dealt with in huge volumes, the plastic car may be legislated out of existence before it enters mass production, says Paul Freimann, who is in charge of environment technology at Voest-Alpine, the Austrian chemicals group.

To this end, Voest-Alpine has been jointly developing high-temperature gasification with Dow Europe, the European subsidiary of the US multinational Dow Chemical. In this process, shredded plastic from simulated scrap cars — including the accumulated grime typical of lengthy usage — becomes a feedstock for the environmentally harmless production of a clean gas. This in turn is used to make hot water and generate electricity-generating turbines. Other end-products include marketable sulphur and virtu-

ally carbon-free granules for use as a building agent.

The process is already working at a pilot plant in Linz and a second, larger plant has been built to allow further trials to be carried out. Michael Clark, Dow Europe's research and development director for plastics, is quick to stress that the process can provide some, but by no means all, of the solutions to the problem of disposing of heavily plastics-based cars. It is, for example, particularly suited to thermoset plastics, such as the sheet moulded compound (SMC) already being used by General Motors and Renault for the body panels on their respective Lumina van and Espace "people car".

At present, such materials can only be chopped up or burnt after the vehicle life has expired. However, thermoplastics made by General Motors and Renault, which are used in areas mainly complementary to thermosets, can be melted down and still retain many of their properties.

Thus in their second life, according to Richard McKechnie, design and engineering manager at GE Plastics Europe, the slightly lower grade of "interested parties" — not least the shredder operators, which

currently process most scrap cars and which are mainly owned by companies in the steel industry. Plastics producers and the companies which turn the material into components must also be involved, he says, because product and process design also have a role to play.

For example, some of the additives which give plastics specific characteristics are more environmentally benign than others. Closer collaboration with component makers could lead to lighter components, designed to make the best use of plastic properties. This could result in components markedly different from the metal ones with which much of the motor industry has traditionally worked.

Dow is placing most emphasis on shredding and burning because, as the Voest-Alpine system appears to have demonstrated, most polymers can be burnt in a clean manner (when scrubbers are used) to yield energy and only relatively small amounts of environmentally benign ash. To this end, it is also sponsoring work by several suppliers' associations, such as the US-based Coalition for Responsible Waste Incineration.

As the diagram shows, the Voest-Alpine process has several stages. It uses a reactor into which is fed pre-heated air and a primary fuel, which can be waste oil, solvents or even coal dust. These heat the reactor's primary chamber to 1,600 deg C, more than enough to break down the hydrocarbons on which plastics are based.

The shredded waste for disposal is carried on a continuous feeder into the primary chamber and on to the surface of a coke slope, extending from the coke-filled vertical shaft of the gasifier.

The heating process results in a combustible and very hot gas, made up of hydrogen and carbon monoxide but containing no condensable hydrocarbons or tars, which passes up through the coke-filled shaft en route to cleaning and further processing.

At the same time, a liquid slag from the process pours into a water bath at the bottom of the reactor, where it "freezes" into glassy granules of up to 2 mm in diameter. It can then be carted off by truck for use as a building material.

Dust collected by the slowly cooling gas on its way up the coke-filled shaft is separated out in a cyclone. The gas then enters a heat exchanger, where it is cooled from 800 to 200 deg C, with the heat being bled off to produce hot water or to generate steam.

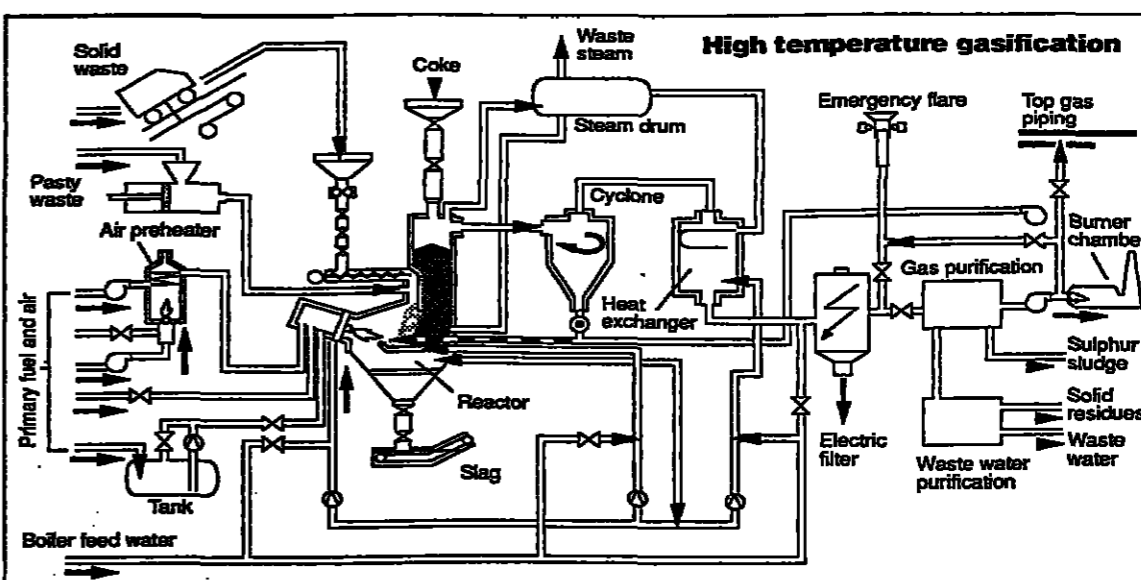
More dust is removed from the gas in an electric precipitator before the gas goes on to the last, two-stage purification process. Traces of fluorine and chlorine and some

heavy metal solids are removed in a water scrubber, and hydrogen sulphide is oxidised into elementary — and entirely saleable — sulphur.

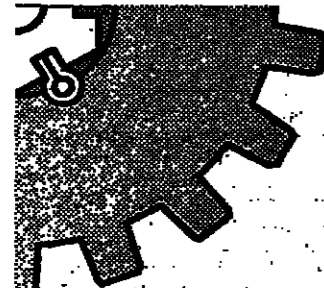
The final product is a clean gas, which meets all requirements as a conventional flue gas, which can be pumped straight into a power-generating station.

According to Voest-Alpine's Freimann, 50 per cent of the energy contained in the waste plastics is recovered as gas and a further 30 per cent in the form of steam or hot water, giving a total thermal efficiency of 80 per cent.

After all the processes, including granulation, are taken into account, only 1 per cent of the original shredded waste finishes up being dumped, he says.



It uses a reactor into which is fed pre-heated air and a primary fuel, which can be waste oil, solvents or even coal dust. These heat the reactor's primary chamber to 1,600 deg C, more than enough to break down the hydrocarbons on which plastics are based. The shredded waste for disposal is carried on a continuous feeder into the primary chamber and on to the surface of a coke slope, extending from the coke-filled vertical shaft of the gasifier. The heating process results in a combustible and very hot gas, made up of hydrogen and carbon monoxide but containing no condensable hydrocarbons or tars, which passes up through the coke-filled shaft en route to cleaning and further processing. At the same time, a liquid slag from the process pours into a water bath at the bottom of the reactor, where it "freezes" into glassy granules of up to 2 mm in diameter. It can then be carted off by truck for use as a building material. Dust collected by the slowly cooling gas on its way up the coke-filled shaft is separated out in a cyclone. The gas then enters a heat exchanger, where it is cooled from 800 to 200 deg C, with the heat being bled off to produce hot water or to generate steam. More dust is removed from the gas in an electric precipitator before the gas goes on to the last, two-stage purification process. Traces of fluorine and chlorine and some heavy metal solids are removed in a water scrubber, and hydrogen sulphide is oxidised into elementary — and entirely saleable — sulphur. The final product is a clean gas, which meets all requirements as a conventional flue gas, which can be pumped straight into a power-generating station. According to Voest-Alpine's Freimann, 50 per cent of the energy contained in the waste plastics is recovered as gas and a further 30 per cent in the form of steam or hot water, giving a total thermal efficiency of 80 per cent. After all the processes, including granulation, are taken into account, only 1 per cent of the original shredded waste finishes up being dumped, he says.



WORTH WATCHING

Edited by Geoffrey Chartish

A library on a disk

ATICA Cybernetics, of Oxford in the UK, has launched the electronic equivalent of a reference library: a system with a book-sized liquid crystal display unit which shows the information from a CD-ROM (compact disc read-only memory). Each 4.75 in disk can hold up to 350 books.

DynaBook, developed by Scenario in the US, measures only 14 in by 14 in by 2.5 in and weighs 16 lb. The screen unit, which is 10.2 in by 5.8 in, detaches for comfortable reading. There is no keyboard access to the information is gained by touching the screen in response to displayed instructions.

World-wide, there are now some 350 CD-ROM publications. Most are scientific and professional text/diagram databases, which previously were available only from a central point over a telephone line.

Under development are multi-media applications in which video pictures, music, voice and text are combined. Some pilot disks have been produced. Mike Lloyd, ATICA's managing director, says that these are essentially electronic books which "will store vast amounts and have mass appeal."

He thinks CD-ROM publishing could be as big as the personal computer market in five to 10 years' time. An advantage is that the data are accessible with personal computers, so that data can easily be moved into other programs such as word processing.

The phone that knows names

VOICE recognition technology has been applied to the telephone by Toshiba, the Japanese electronics company.

The system obviates the need to remember the number of the party to be called or to do any dialling. The caller simply speaks the name of the person required into the microphone and the appropriate number is dialed automatically.

Recognition is based on a technique that Toshiba calls "multiple similarity", the accuracy of which is claimed to surpass other methods. After digitisation, the speech is examined electronically at high speed, in terms of certain time-related features within words, their boundaries and so on.

The result is a reference pattern which is compared with the pattern obtained when the user first registered the names by speaking each of them three times. Toshiba has reduced the circuits involved to chip form.

The instrument is on sale in Japan as the Kiss Phone OF PF-70AL at a price of ¥30,000 (£190). Plans for marketing outside Japan have yet to be announced.

Cancelling out vibration

A SYSTEM which reduces the vibration in helicopters by applying a cancelling vibration is being offered by Moog Controls, of the UK, for use in industry, oil and gas production, fixed wing aircraft, vehicles and ships.

Vibration problems cannot necessarily be solved at source. In the case of helicopters, the air disturbance of the blades causes vibration in associated parts, leading to discomfort and structural weaknesses.

The Moog technique is to use electro-hydraulic actuators to provide an anti-phase or cancelling vibration at appropriate points. Monitoring sensors control the amount of cancellation applied. Moog says that for cost effectiveness there must be a serious vibration problem and the system to which cancellation is applied must have a high enough capital value. Among the benefits claimed are reduced structural fatigue, better comfort, less wear, increased life of components, reduced operating costs and lower cost and weight of vibration isolation mountings.

US doubts on machine tools

A SURVEY by the Society of Manufacturing Engineers (SME), in the US, reveals that two out of three American manufacturers think foreign-built machine tools have fewer problems than US products.

On the other hand, a similar proportion of American users rate the service provided by US vendors more highly than they do that given by offshore suppliers. Three out of four say that speed of response is better and the vast majority (by eight to one) agree that parts availability is superior.

The survey was conducted by SME and Indumar, a research consultancy in Cincinnati, Ohio. More than 2,000 manufacturing engineers and managers were questioned. Some respondents saw a "need for more excellence" in the US machine tool industry, while others thought too many options were offered on what were "basic requirements."

Solar power for space station

ALLIED Signal Aerospace, of the US, has been chosen by the National Aeronautics and Space Administration (NASA) to develop its "dynamic solar power" generation system for the US space station project.

It is calculated that the station will need at least 15 times more power than any previous US spacecraft. About 75 kw will be provided by a solar cell system, but a further 50 kw will come from the Allied Signal system. This uses a pair of giant mirrors which reflect the sun's heat into a receiver for storage in molten lithium fluoride and calcium difluoride salts.

The stored heat pressurises a mixture of xenon and helium, which expands through a turbine, driving an alternator to generate electricity.

When the station is in the earth's shadow, the salts hold enough heat to provide power until the sun's reappearance.

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MANAGEMENT: The Growing Business

Management co-operation

Benefiting from some basic skills

Julian Ozanne explains how big companies are coming to the aid of small businesses in Kenya

David Odhiambo Okumu is a classic example of the bright young man in the developing world who has made a small scale private entrepreneur appearing across Africa.

Determined, enthusiastic and a bit of a chancer, he eagerly grasped the opportunities in the developing African free marketplaces. But without any basic management skills he soon found out that bright ideas and hard work weren't enough to keep a business afloat.

Two years ago Okumu, a university trained chemist, got a job as technical manager with a large chemicals company. With the financial help of his extended family he set up what is categorised as a micro-manufacturing operation called Superior Chemicals.

His premises in Nairobi consist of a tiny wooden shed, part office, part stockroom, and a small narrow courtyard where he mixes chemicals by hand in large plastic barrels. His main products are detergents, thinners, dry cleaning agents and battery acid.

But after only three months in business he began to think of packing up shop. "We knew our products were good but we couldn't see how to market them and we couldn't understand our books. We had no hope of surviving and I was thinking of going back to my job," he says.

Just as he was about to give up he read a newspaper advertisement for a revolutionary management programme under which top executives in medium and large companies offer their skills to their struggling small counterparts.

Kenya Management Assistance Programme (KMAP) was particularly designed to help struggling entrepreneurs like Okumu.

"Having gone through the experience of being a small businessman myself the problems were fresh in my mind," says Victor Pratt, the founder of KMAP. "The fundamental obstacle facing small entrepreneurs is a critical lack of management skills and know-how. Simple problems like bookkeeping and pricing can cause a small business to go bust. And yet the big business community here has an abundance of these skills. We had to find a way to tap it."

Pratt's idea was to set up a skills bank, funded and staffed by the big companies, to help small entrepreneurs overcome their problems. Each large or medium scale firm was approached for between Ksh5,000 (£150) and Ksh20,000 (£600) to set up the organisation and to lend out one or two top executives as counsellors for one day each month at a nominal fee. The skills of the counsellors would be matched directly to the needs of the small businessmen and advice given in the workplace.

More than 100 leading businesses, including companies like General Motors, Barclays Bank, American Life Insurance Company and the Unilever subsidiary, East African Industries, came forward as funders.

"The business community here was remarkably receptive and mature. They readily agreed to share their skills to help small business and to expand the economy and create jobs," says Pratt. KMAP has also organised several open workshops on common problems facing small businessmen like record keeping,



David Okumu (left) received help in running his small chemicals firm through the Kenya Management Assistance Programme set up by Victor Pratt (centre)

minimising costs, how to approach a banker for a loan and pricing for profit.

The programme, which celebrates its second anniversary this week, has attracted 165 clients from food manufacturers and electronics repairment to safari companies and hotels. It boasts that these companies have, on average, increased their sales turnover by 15.2 per cent and, collectively, created more than 200 new jobs.

For Okumu the intervention of KMAP was a godsend. With its help and advice his gross turnover has increased from Ksh10,000 to Ksh150m and he now employs 14 people rather than the five he started with. He is even thinking of buying a mechanical mixer.

"The most important thing for us was that we always had someone willing to listen to our problems and to encourage us when things looked bad. But there were many practical things we learnt from KMAP like keeping stocks and getting good labels printed for packaging rather than just writing with ink on the bottles," he says.

While Okumu's business is better run

now he still faces the problem of access to working capital. He has never had an overdraft or a loan and cannot afford to offer his customers credit nor buy up essential raw materials which go through long periods of shortages in Kenya. With the help of KMAP he drew up a business plan and applied to Barclays Bank for a loan. He was turned down.

The conservative banking community in Kenya does not lend money without collateral. With fixed interest rates it is difficult to pass the risk on to the borrower.

The issue of collateral is a non-starter for most micro-enterprises. Banks in Africa don't take risks. This has to change if small businessmen are to be given a chance," maintains Pratt.

KMAP is looking at ways to encourage banks to support projects which are backed with its management skills. And USAID, the US development agency, which helped KMAP with a \$30,000 start-up grant, is considering setting up a risk fund which would guarantee loans made by banks.

Many of KMAP's counsellors look forward to their chance to get out of their offices for a day and get their hands dirty.

Gary Coleman, general manager of American Life Insurance Company of Kenya (ALICO), has been with the programme since the beginning.

"Many of these companies operate out of a small cash box. They put money in, take it out and what is left over is what they have earned that month. Most of them know what is wrong with their business, they just need someone pushing them to do what they know is right - like collecting debts from their extended family.

"We felt this self-help boot-strap operation had terrific merit and we wanted to put something back into Kenya. It isn't all altruistic - if small businesses grow and provide jobs the economy will buy more of my product," he says.

The concept of small scale business development being the engine of economic growth has gained widespread acceptance in much of Africa. With large unwieldy public sectors devouring ever diminishing resources and population growth well above average, African governments are looking to the private small scale sector to provide jobs.

In Kenya, with a population growth in 1987 of 2.7 per cent, this has become an urgent government priority.

"The modern, urban, industrial sector cannot be depended on to employ much of the growing workforce. To employ people on small farms, in very small-scale industry and services, or in self-employment is only a fraction of the KSh16,000 (£9,800) a worker required in the modern sector," said the government's 1986 sessional paper, Kenya's economic blueprint to the year 2000.

Several other African governments, like Botswana, Zimbabwe and Uganda, plagued by the same problems, are considering setting up a similar scheme using KMAP as a role model.

KMAP sees its role as being complementary with this new attitude on the part of African governments.

"African governments have had too much control in the past on the private sector," says Pratt. "It has been our downfall. They are beginning to realise they must withdraw a little and create a facilitating climate for private business. We have shown that the private sector can come in to stimulate itself and create jobs. What we need now is more dialogue, more input into government policy and the development of private sector leadership with the courage to speak and a sense of direction," he adds.

There is also a growing realisation among governments that small private companies could provide a valuable source of revenue in times of fiscal constraint.

When the sales tax men found out that Superior Chemicals products were appearing in the shops they paid Okumu a visit.

"When they came and saw our place they said 'Brothers, good luck.' We were too small to worry about. But I would like to be much bigger so I can pay my government and help my country," says Okumu.

Attitudes to enterprise

Now a preferred option

Ian Hamilton Fazey reports on the results of a UK survey

Young people in the UK do not go into business on their own primarily to become rich. Most do so to take control of their own lives and reap the rewards of their own efforts. Escape from unemployment drives some, while jobs already or come out of full-time education.

These are some of the findings of a survey by Livewire, the organisation which helps young people aged between 18 and 25 to explore self-employment. The survey will be published later this year.

Livewire, now five years old, gets £500,000 a year from the enterprise unit of Shell UK and is run by Project North East, the Tyndess enterprise agency. It has established a UK-wide network, operated by 76 local co-ordinators, and has more experience than any other agency in the field. Each year it changes young people to submit ideas for self-employment and offers them advice on business planning, as well as help in cash or kind. There are more than 3,500 registrations this year, the best of which will go to a national final.

The survey was designed to assess attitudes to enterprise among the under-25s. Peter Westgarth, Livewire's director says: "There is a trend towards young people choosing their own business as their preferred option, not just because there is no other way of escaping unemployment.

"We found that 39 per cent already had jobs and 22 per cent were unemployed, this is not quite as it seems because some of the unemployed became so intentionally in order to qualify for the Enterprise Allowance Scheme."

The scheme gives self-employed people a state subsidy of £40 a week for their first year, but it only applies to unemployed people as it was designed to get them off the register. Less than 4 per cent went into business via a Government training scheme and only 2 per cent were assisted by the In Business agency.

The origins of the new starters is also reflected in another

detail from the survey: 70 per cent of Livewire people are aged over 20 - not surprisingly as most had either already been in work or had further educational experience.

Westgarth says that this would also indicate that the rising yearly trend in Livewire registrations - up by 4 per cent for this year - will continue in spite of falling numbers of teenagers. For the peak size of the 19-24 age group will not be reached until 1991.

Attitudes among this age group have changed considerably, says Westgarth. They have many more opportunities to get into small business, they see contemporaries who have already been successful and a widening small business base with room for more. An attitudinal change towards the "enterprise culture" has generated a more widespread sympathy with enterprise in general and produced a better

Most young entrepreneurs seem to recognise that most people in small business do not become rich

informed business community. Other outcomes have been a more flexible young workforce prepared to switch between self-employment and employment, as well as a more creative small business base.

Most of the young entrepreneurs seem to recognise that most people in small business do not become rich, and this respect was shown by their personal lists of motivators. Independence, satisfaction, self-determination and stimulation were rated ahead of financial success. With job creation ranked even lower, altruism was not much of an influence either.

Young entrepreneurs now seem to find it easier to get finance, with most of the banks now taking a more liberal attitude towards lending without security, especially as more young businesses survive and grow. Westgarth even

jokes that he has heard of so many young people who have had to persuade their bank managers to write them rejection letters so that they could qualify for help from the Prince's Youth Business Trust. This gives grants of up to £1,000 and soft loans up to £5,000 at around 6 per cent interest to young people who cannot get money anywhere else.

The trust - which works closely with Livewire - is likely to make an even more decisive contribution in the next few years. On his 40th birthday last November, Prince Charles launched an appeal for private sector donations of £40m. This now looks certain to be reached and will be made up to £60m by the Government.

Although this will ease the problems of raising finance for young entrepreneurs, it will not eliminate their difficulties. The survey shows that they share enthusiasm and a willingness to work hard, but it also shows that they are desperately short of business skills. The main problems revolve around managing tax affairs and VAT, finding accommodation, setting priorities, handling accounts, market research, selling, legal matters, insurance and, critically, marketing.

Westgarth says that the key to resolving these difficulties is developing a counselling service. He does not mean business advice - such as provided in enterprise agencies - and says that the agencies often make a fundamental error in assuming that anyone with business experience can be called a counsellor. Counselling, he says, requires a combination of initiative, professional skills, hand-holding and patience. A good counsellor will help the young entrepreneur develop a business plan as a first discipline, then use this to identify training needs in business and personal skills.

Whether advice is accepted will depend on who gives it, and how. As Westgarth puts it: "The question may well be how do we train advisers to be good counsellors so that skills are nurtured properly, not how do we train young people to be entrepreneurs."

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ARTS



Scene from Richard Alston's "Cinema," designed by Allen Jones

The Rambert Dance Company

SADLER'S WELLS

The three choicest items of the repertoire shown by the Rambert Dance Company in its current Sadler's Wells season have been short works. Maurice Cunningham's *Scepter*, Trilane Brown's *Opal Loop* and Richard Alston's *Cinema*. Each of the season's first three quadruple bills has presented two of these together as an opening or central diptych, and the prisms of each have been sung in these pages before. None of them was any great creation, but each is so fine a demonstration of what dance can do that I want to recommend visits to see them, not once but several times. They are three superb, dissimilar expositions of Rambert's dance goals, and in them, as in everything else the company's performers give the most sumptuous and unaffected dancing to be seen in Britain today.

Maw's Odyssey

FESTIVAL HALL/RADIO 3

Composed over some 13 years, Nicholas Maw's *Odyssey* had a part-premiere at a Prom last summer. There was insufficient rehearsal time then for the whole work, which proved, in Saturday's performance by an expanded BBC Symphony under Richard Binas, to take not the 95 minutes predicted, but one hour and three-quarters.

If this enormous symphony conceals a scenario from the *Odyssey*, it is not Maw's but the composer's. Maw has title music, but the idea of an epic journey, however abstract, is laid out in five continuous movements: an introduction teeming with ideas, two highly ramified slow movements

flanking a lighter intermezzo, and a tumultuous finale (*Odysseus slaying Penelope's suitors*) on the scale of Mahler's Sixth.

The musical processes are on the largest scale, with such intricate connections that it will take many hearings to trace them fully; the language is "post-tonal," but the textures grow more transparent from mid-symphony onwards.

Maw's lyrical polyphony supplants the main body of *Odyssey*, but he has retained the rhythmic symphonic conditions. The air of an extraordinary melody for which he had such an extraordinary gift is moderated by nature; by comparison, the fast passages and the few very slow ones in *Odyssey* sound like conciliations, contrasts, more beholden to the Romantic models Maw loves.

In short — or rather, in length and breadth — *Odyssey* consists essentially of singing polyphony at a temperate pace, and that has to supply motive power on a scale for which Bruckner or Mahler had bolder elements and sharper contrasts.

The grand orchestra dress is adequate to the purpose and shows up many private ideas, but is not significantly original in itself from an honest distance, successive effects recall Strauss there, now Berg, then Bartok. Only time will tell whether the ripe personality of all that orchestral song is sufficient for the grand symphonic

London Symphony

BARBICAN HALL

Beethoven's Eighth Symphony might seem an odd beginning for an ISO programme otherwise devoted to Ravel, which Rafael Fruhbeck de Burgos conducted on Sunday (sponsored by Rank Xerox). In fact it paired happily with Ravel's two-hour piano concert in the first half, since both works are effervescent and jokey in their own ways; and if Beethoven's specific gravity is incomparably higher, Ravel's central nocturne remains nonetheless a jewel of transparent *joie de vivre*.

The Eighth got straight, clear, and without novel twists, but with due attention to Beethoven's own surprises and witty fractures. Elegance without precocity in the metronomic Allegretto, a finale that bubbled but never aimed at showy brilliance: it was a tonic to hear the high spirits of the symphony so unflinchingly conveyed. In Ravel's "divertimento" concerto, several first-desk virtuosi vied — as is expected — with the soloist Louis Lortie. Lortie himself, coping bravely with the leaden bass of his instrument, was dazzling in his quick music, sensitive but less than ideally smooth in slow passages. Odd notes protruded in the Gerab-winesque second subject of the Allegretto; and he took the Adagio a notch below the tempo at which he might

Falstaff

COLISEUM

On Friday the recent English National Opera production of Verdi's opera opened not only a new Falstaff but also a new Ford and a new Nanetta.

As Ford, Quentin Hayes was adequately sturdy and surly, and at the end he accepted the defeat of his plans with sudden endearing grace. His jealousy, monologuing, soundly delivered, wanted more spontaneous feeling, but this sketch of the role was on the right lines, and should develop well. Mary Haggerty's Nanetta, a knowing lass, is well-formed already, poised, fetching and most stylishly sung. Her soprano has a clear, bright ring, but poignant hints as well — this is not one of your bird-like soulmates. We shall hear much more of Miss Haggerty.

The name-part is now entrusted to Andrew Shore, whose Doeg in last year's Philip Glass opera helped keep that under-powered vehicle on the road. For a young baritone, the challenge presented by Verdi's Falstaff ought to be impossible to meet; Shore faces it with precocious aplomb, and there is sharp authority in his phrasing.

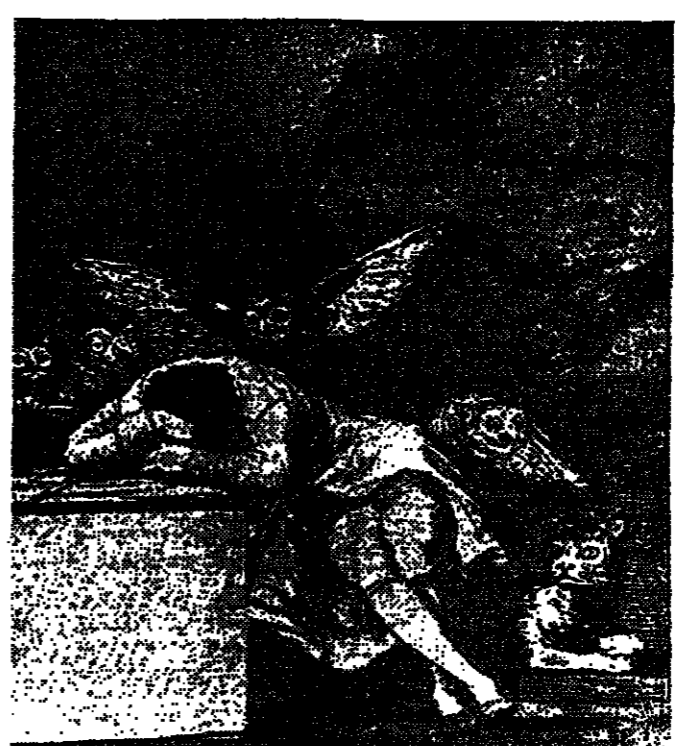
David Murray

Views of the French Revolution

William Packer reviews the exhibition at the Grand Palais, Paris

This, you may have noticed, is the bicentenary of the Great Revolution in France, or rather of its onset with the Fall of the Bastille on July 14, 1789. The French are as committed to its celebration in principle and by the institution of their National Day, in perpetuity, as they are oddly coy about certain of its events. There is enthusiasm enough with even the centenary of the first centenary, marked by the construction of Mr Eiffel's great tower, its reception, its due attention. Presidents Mitterrand's Arch looks out at La Défense, and not by chance has the Pyramid of Mr Pét, perfect icon of neo-classicism, been added to this year to the monumental landscape of Paris.

And yet the thought persists that arch and pyramid smack just as well of Boney and the First Empire as of the last days of the *ancien régime*. The ghost of poor Louis Seize, doomed more by an unpopular Queen and the last failure of nerve, the fight to Versailles, than by anything he did, still haunts the popular imagination. In this bicentenary year we must look quite hard for any sign of the Guillotine, let alone mention of the Terror, Robespierre and the Committee of Public Safety. We should remember that in marking 1789, modern republican France is celebrating not the abolition of the monarchy and the institution of the First Republic, but only the initial idea of liberation, a myth.



Foreign opinion: Goya's "Le Songe de la raison engendre des monstres"

This is not to belittle it, for it was immediately potent enough to set in train the whole reactive process of political development, both international and domestic, that has led to the world we know today. France the political centre, and a Europe thus stirred and agitated, were surely to good purpose to pass up for a major show.

True to form, the Council of Europe has come up with the 20th in its series of great historical-cultural exhibitions upon our common European inheritance.

experiment and debate, of Voltaire and Rousseau, Hume and Burke, Watt and Redouté. The scope is European, and if the English visitor regrets the absence here of Johnson and Gibbon, or of Stubbs and Wright of Derby, or of Coke and Capallity Brown, he is touched nevertheless by the sight of Horace Walpole deep in his correspondence with Madame de Sevigne. The American colonies had won their freedom. In England Parliament was close to throwing off the direct influence of the Crown. In France the true leaders of the Revolution would be not the men of the people, but intellectuals and politicians.

The next section takes us through the events of the Revolution itself and the wars that

followed, moving with surprising speed over the Fall of the Bastille, the fall and death of the King, and on to the later struggles for power among the leaders of the Revolution, and their own downfall. The creative engagement of artists with the Revolution and its ideas finds expression as much in symbolic and classical subjects such as "la Patrie en danger," by Guillon-Lethiere, or "The Generosity of the Roman Women" by Gouffier, as in the several images of Robespierre, or Danton, or Marat stabbed in his bath by Charlotte Corday.

The section ends with France in arms against the world, and it is the view of the Revolution as it appeared from the outside that is the more fascinating. The brilliant English caricaturist and consummate draughtsman, James Gillray, comes into his own in this respect as one of the real stars of the exhibition, as he records the political debate in England from his own fiery anti-facolin position. Pitt was never exactly his hero, but Fox was unquestionably his arch-villain for the long flirtation he conducted with the Revolution from the Opposition benches. The hilarious vision of the Terror in St James's, with Fox thrashing Pitt, the Guillotine outside Brooks's and members hanged from the windows of White's, is a *tour de force*, as astonishing to us in the sedate nature of our present politics as it is no doubt surprising to the French.

The final section treats on the Revolution in its aspect as Creator, in the particular stimulus it gave to the development of political and philosophical principles, to the practical organisation and administration of France herself, and to science and the arts in general. Here is place for the Declaration of the Rights of Man, and for experiments with the Constitution. But in its creative achievement there is yet the sense that this can only be a beginning. Bonaparte is waiting in the wings.

The Dream of Gerontius

FESTIVAL HALL

The last of the Philharmonia's concerts to mark the centenary of the birth of Sir Adrian Boult featured the work with which he is now most closely associated, Elgar's *The Dream of Gerontius*. Boult first conducted the piece in 1904, only four years after its premiere, and it stayed with him until his last years, when he at last crowned his lifelong championship of Elgar's music with a complete recording of it.

As it must be 20 years since I saw Boult conduct *The Dream of Gerontius* at a Prom, it is hardly possible to compare performance with that given here by Andrew Davis in detail, though as a general observation I would say that Boult unfolded the score with an unforced grandeur and naturalness of movement that his successor does not. In that sense Davis does not belong comfortably within the English tradition, as do conductors like Groves or Handley.

Instead, the performance he gave us on Sunday night was concentrated and intense, making the oratorio far more gripping as a drama than it is usually. The conductor's presence could continually be felt at work, driving home climaxes, bringing details to the fore, pushing extremes of speed and dynamics a degree further

than usual — how breathtakingly quiet, for example, was the choral singing of the "Kyrie eleison."

It may be that some of the speeds were a touch too slow for the singers, which would explain why Keith Lewis's otherwise well-projected Gerontius broke up a number of phrases and why Gwynne Howell managed more successfully in his second performance. The unexpected pleasure of the evening was Kathleen Kuhlmann, who took over the role of the Angel from Alfreda Hodgson at the last moment and brought all her music to life with marvellous spontaneity.

Otherwise the best moments came in the choruses, for which the Philharmonia Chorus seemed to have been well prepared. Ensemble, admittedly, was not beyond reproach, but details of word-painting and accent were everywhere in evidence. The Demons' Chorus positively teemed with strange and devilish sounds in the orchestral parts. It was not Boult's way, but Andrew Davis does make you hang on every note and that has its own virtues in Elgar.

Richard Fairman

Disappointment at \$3m

SALEROOM

Now that the dust has settled on the record-breaking sale of 201 watches, all made by Patek Philippe, organised by Hapsburg Feldman in Geneva on Sunday evening, some second thoughts are in order. The auction, which dragged on for over four hours, was, in total, a great success, bringing in \$15.2m (\$9.25m), a record for a watch sale and for any auction held by Hapsburg Feldman.

But the main attraction, a timepiece known as the Calibre 89 and created by Patek Philippe over the last decade to celebrate its 150 years as leading watchmakers, was a disappointment. It achieved a record auction price for a watch of \$3m (£1.6m), but before the sale there were high hopes of a sum nearer \$5m, so great had been the excitement in the watch world, gathered in Switzerland for this week's Basle Fair.

The watch is remarkable, with only three acknowledged historical rivals. Its 38 "complications," that is horological functions other than simple time keeping, are mouth watering features to the watch community, and its marketing in recent months has attracted tremendous publicity to Patek Philippe, which has already embarked on the lengthy programme of making three similar timepieces. And yet Patek Philippe had offered \$3m last year for a watch it had made around 1930, and given the widespread international interest in top watch production from a South American buyer, was an anticlimax.

The watch has been designated the Suma, after the Japanese for Bear, by its new owner, and it is possible that its home will be Japan. Expensive watches have become popular as an investment hedge against a world recession, and the main feature of the auction was the prices paid for other important watches such as the \$4.4m for an 18 carat gold pocket chronometer which won first prize at the 1923-24 timing contest.

Sotheby's secured an auction record price for a complete Qur'an yesterday when a large page of a Qur'an for \$1,500,000 produced around 1530 sold for \$2,000. With alternating blue and gold script it is probably from a royal workshop. Ironically Sotheby's sold a single giant page of a Qur'an for \$1,500,000 last year. The sale of oriental manuscripts and miniatures was a success, totalling \$532,119, with less than 10 per cent unsold.

The highlight of Sotheby's 19th century picture sale on June 20 is a view of the Val d'Aosta in the Alps by Pre-Raphaelite John Brett, expected to make over £750,000.

Antony Thorncroft

ARTS GUIDE

OPERA AND BALLET

London
Royal Opera, Covent Garden. *La clemenza di Tito*, one of the Royal Opera's most admired Mozart productions, returns with its original conductor, Colin Davis. Stuart Burrows takes the title role, and the cast also includes Carol Vaness, Anne Sofie von Otter and Anne Mason. Luciano Visconti's famous 1958 production of *Don Carlos* is given a noble last-year revival. English National Opera, Coliseum. *Eugene Onegin*, an opera not previously given by the ENO at this theatre, is produced by Graham Vick and conducted by Mark Elder, with Jonathan Summers in the title role and Marie McLaughlin as Tatiana. More performances of Jonathan Miller's *Don Giovanni*, with Steven Page in the title role, Rita Cullis as Anna, Elizabeth Byrnes as Elvira and John Clever as conductor, and of the first-ever Coliseum *Falstaff*, produced by David Pountney.

Millen
Teatro alla Scala. A repeat of Giorgio Strehler's production of Mozart's *Don Giovanni*, which opened last year's season, conducted by Riccardo Muti. The cast includes Ferruccio Furlanetto, Edita Gruberova, Luciano Pavarotti, and Nicolaï Ghedunghia, with Anna Murray, Sergei Kopatchek, Susanna Martuscielli, Claudio Desderi and Natalie de Corralis. Michiel Hampe's production of *Coste Per tutte*, with Daniela Dessi, Adelina Scerabbin, Delores Zigler, Stuart Hale and Edda Moser (04.01.26).

Rome
Teatro dell'Opera. The Opera's ballet company dancing the La Scala production of John Cranko's *Feeling of the Strus*, with Paola Catalani and Raffaele Paganini, conducted by Alberto Ventura (4.11.75).

Parma
Teatro Regio. *Alfonso*, conducted by Claudio Abbado's production, with scenery and costumes by Gianfranco Burchielli, David Pittman-Jennings sings the title role, and also in the cast are Robert Drum, Neil Archer, Stuart Hale and Edda Moser (7.56.78).

Naples
Teatro San Carlo. *Seppia Meneghini* has gathered a splendid cast to celebrate the centenary of the legendary Nijinsky's birth: extracts from *L'opéra-mit di une Femme*, *Le sacre du Printemps*, *The Sleeping Princess* and *Raymonda*, grouped together under the title, *Nijinsky — memories of youth*, danced by Carla Franci, Ekaterina Maximova and Vladimir Vassiliev (Dobos) and Erik Vuan (9.7.94.12).

Amsterdam
Muziektheater. The National Ballet in Peter Wright's adaptation of Puccini's *Sleeping Beauty*. The Netherlands Opera with Rosini's *Il Barbiere di Siviglia*, designed and directed by Dario Fo. Stephen Barlow conducts the Netherlands Philharmonic, with David Wallis as Figaro, Louise Winters as Rosina and Douglas Ainslie as Count Almaviva (2.55.48).

Vienna
Staatsoper. In repertory: *Il Barbiere di Siviglia*, conducted by Jon Martin and sung by Marianne Dupuy, Nicolas Ghazvini and Bruno Fels. *Eugene Onegin* is conducted by Gertraude Jahn, with a cast including Gertraude Jahn, Robert Zychner and Heinz Zedler. *La Forza del Destino*, conducted by Gertraude Jahn, is sung by Eva Marton, Waltraud Winesauer and Juan Pons. Ballet: *Raymonda*, conducted by Caspar Richter (5.14.44, ext. 2660).

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Hamburg
Staatsoper. Wolfgang Rihm's opera *Die Waldschmiedchen*, produced by John Dew and premiered last week, is an important contribution to the development of modern opera. *Piedistal*, conducted by Nikolaus Harnoncourt features Ana Pauer, Kristina Laki, Harald Stamm, Matthias Bieble and Josef Probst. *Das und Das* stars Julia Venzky, Giorgio Lamberti.

Frankfurt
Opera. Tessa returns with Galina Adolina in the title role, Seppo Dornhöfer (Cavalletto), Robert Hale (Scarpia) and Franz Meyer. *Der Barbier von Sevilla* is well sung by Barbara Gel, Michèle Shamir, Bodo Schwarz, Rodney Gilky, and Franz Mayer. *Die Entführung aus dem Serail* and *Aeneas* is a well done repertoire performance.

Cologne
Opera. *La Traviata* brings Maria Spagnola, Fernando de la Mora and Brent Ellis together. Cologne honours the great producer Jean-Pierre Ponnelle, who died last year, by restaging the complete Mozart cycle of seven operas, all produced by him. This week's performance includes

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Tuesday April 11 1989

Gatt: now for the hard part

COMPLETION of the mid-term review of the Uruguay Round of multilateral liberalisation talks has pulled the trading system back from the brink of disaster. Had the necessary agreement not been forthcoming in Geneva last weekend the multilateral system would have been imperilled and the General Agreement on Tariffs and Trade (GATT) would have quickly become a lame duck.

Yet relief at the outcome must not now give way to complacency. The Round had been stalled since last December's abortive trade ministers' meeting in Montreal; its resumption does not mean that protectionist pressures will diminish overnight. Its second half will also be much harder than the first. So far, talk has concentrated on purely conceptual issues and negotiating parameters. Very soon, hard bargaining over concrete details has to begin.

It would have been tempting for Gatt to use the Geneva meeting to paper over the cracks and produce an empty agreement designed simply to prevent the Round from collapsing. What was needed was a deal that would also maintain Gatt's credibility. Despite 10 whole days of talks, negotiators only just succeeded in this objective. A feature of their package is that several of the most difficult decisions have simply been shelved for the future.

Loosely worded

The talks on textiles, for example, fudged the question of when and whether the notorious Multifibre Arrangement which governs this trade would be unwound. Those on intellectual property pushed to the end of the Round the question of whether the Gatt on the World Intellectual Property Organisation, which the US dismisses as a developing country cipher, should be responsible for applying any new rules that are agreed. The modest short-term result on farm reform was a loosely worded statement of support and a vague commitment to reduce some supports next year.

Much thus depends on how conscientiously negotiators now apply themselves to their restated objectives. In the key

area of farming, hopes that they will live up to their commitment to fundamental long-term reform are strengthened by the specific work plan set out in the new agreement. It will be hard for any participant to wriggle out of a schedule that calls for a detailed programme of long-term reform to be ready for implementation as soon as the Round is over at the end of 1990.

Real concerns

Keeping to this timetable on agriculture may be made easier by the higher prices now being realised on world markets for farm products. Similarly, the broader prospects for the Round as a whole ought to be enhanced by the buoyant performance of world trade over the last couple of years. Yet despite this favourable immediate backdrop, some very real concerns remain.

At some stage between now and when the Round is complete in two years' time, the US will have to confront the need to deal with its trade deficit. This will be a painful process involving economic slowdown or even recession which will add to the appeal of managed trade and encourage aggressive use of last year's trade legislation.

The chances are small that a reduction in the US deficit will be met with a symmetrical adjustment in the surpluses of West Germany and Japan. There is a risk that it could instead see a deterioration in the national trading performance of individual European Community countries which would serve to fuel protectionist pressures in the run-up to the launch of the single market in 1992. In such circumstances international commitment to the Uruguay Round could easily crumble.

This is not to belittle last weekend's achievement. It is encouraging and owes much to the patience and skill of Mr Arthur Dunkel, Gatt's Director General. After the talks were over on Saturday night he told journalists that now was not a time to relax. He was right. Completing the mid-term review was not an end in itself. It simply marks the start of the Uruguay Round's really difficult phase.

Critical test for Namibia

The fighting in northern Namibia, accompanied by widespread criticism of the UN Transition Assistance Group (TAG), is overshadowing the mid-term review of the Uruguay Round of multilateral liberalisation talks.

In spite of everything, the superpower rapprochement over southern Africa, which paved the way for last December's pact linking independence for Namibia with the withdrawal of some 50,000 Cuban troops from Angola, has emerged unshaken. From the first disastrous hours of Namibia's transition to independence, to the ceasefire negotiated last weekend with the help of senior officials from the US and the Soviet Union, there has been no dispute between the superpowers, either over where to attach blame, or how to ensure that the settlement is implemented. Above all, they have retained the confidence of leaders in the key capitals - Pretoria, Luanda and Havana.

If the policy of pragmatic engagement adopted by Washington and Moscow can survive this weekend of fire, the prospects for a continuing constructive superpower role in the region are enhanced. The priorities are an end to conflicts in Angola and Mozambique. But the handling of the Namibian crisis could have improved the prospects for a successful superpower mediating role in South Africa itself.

It now seems indisputable that Mr Sam Nujoma, leader of the South West African People's Organisation (SWAPO), has made an appalling blunder for which nearly 30 members of his guerrilla army have paid with their lives. Notwithstanding his transparent denials, it is generally accepted that he ordered some 2,000 heavily armed guerrillas to cross into Namibia from southern Angola.

Calculated breach

They may well have had no hostile intent. The purpose, it seems, was to gather under UN protection, establish bases in the territory, and sustain the fiction that SWAPO had a permanent operational presence in the northern Namibian war zone. It was none the less a calculated breach of the agreements which make up the settlement pact.

Ill-equipped referee

The damage done to the standing of the UN is more serious, its role in Namibia is, of course, dependent on the protagonists honouring the terms of the settlement. Nevertheless, UNTAG emerges as an ill-equipped referee, slow to arrive and poorly co-ordinated. The problem stems in part from the ill-advised creation by the Afro-Asian bloc at the UN of the reduction in the size of UNTAG. The US and the Soviet Union argued that the 7,500-strong force, envisaged when the independence plan began taking shape some 10 years ago, was too large. The successful independence transition from Rhodesia to Zimbabwe was supervised by a 1,200-strong Commonwealth force.

The argument was eventually won, and the force was reduced to 4,650. But valuable time was lost. As a result, less than 1,000 UNTAG members were in Namibia by April 1, the starting date for the transition.

Further tests of superpower collaboration and of the capacity of UNTAG are to come. The first is the implementation of the ceasefire terms agreed at the weekend. The second is maintaining the confidence of the South African, Angolan and Cuban governments over the coming months, when Pretoria's troops conduct a phased withdrawal from Namibia, and Cuban troops depart from Angola, over a longer period.

The most critical test is seven months hence, when the transition period culminates in independence elections. The exercise must end with a free and fair poll. With this accomplishment behind them, the superpowers will be better placed to offer their good offices to South Africa.

Nick Garnett examines the merger between Rolls-Royce and NEI

A merger of unequals

As Sir Francis Tombs announced the merger of two of the biggest names in British engineering yesterday, the chairman of Rolls-Royce uttered all the words of corporate gratulation that trip off the tongue at such events.

The two merging companies - Rolls-Royce and Northern Engineering Industries (NEI), the power station and materials handling equipment maker - were both great international companies, he said. NEI will take Rolls into mainstream power station building (power generation is 70 per cent of NEI's business) and materials handling, including cranes, ship lifts and diesel. However, Rolls would still have about two thirds of its business in aero engines, compared with 17 per cent for GE and 33 per cent for United Technologies. And GE's businesses all rank first and second worldwide in their industries; neither Rolls nor NEI can make such a claim.

A second question that the deal resolves is over the structure of the UK's power engineering industry. In the 1970s, there were two turbine generator manufacturers (Reyrolle-Parsons and GEC); and two boiler makers (Clarke Chapman and Babcock International). Civil servants were keen to encourage two mergers that would produce one strong company in each side of the industry. But regional and corporate hostility scuppered these plans, and the two north-east companies, Reyrolle-Parsons and Clarke Chapman, merged instead to form NEI.

Yesterday's merger lays to rest hopes of undoing that 1970s decision; the UK will enter the 1990s with two power engineering groups at a time when the world industry is rushing into mergers on a vastly greater scale. Britain's GEC, for example, is to pool its power engineering and some of its other activities with Alsthom of France, creating a counterweight to the other European electrical power engineering bloc, the Swedish/Swiss Asea Brown Boveri.

Unless GEC were to launch a bid for Rolls at some future date, the chances of a single British power engineering company have now been greatly reduced.

In another part of the changing jigsaw of European power engineering, however, the deal between NEI and Rolls has a role to play. Rolls has 165 customers for gas turbines used in small power plants and to pump oil and gas. One attraction of the merger is the ability to offer more complete packages than either company can supply at the moment. NEI does not make gas turbines, though it sells Mitsubishi industrial units, but it has the skills to take contracts for complete power stations.

Rolls gas turbines can be linked up with NEI's steam turbines for so-called co-generation plants. Such power stations - and pure gas turbine plants - are expected to become far more common both in North America and in Europe. This trend is particularly likely in the UK, after electricity privatisation.

Mr H. H. Tarrant, said yesterday NEI was still talking to two other European electrical groups on possible joint ventures. The merger with Rolls would strengthen NEI's position to secure such deals, he said.

A third issue resolved, at least in part, is whether the north-east could continue to retain the headquarters of an independent international company. Despite the historical strengths of its component companies, NEI has failed, in the 12 years since its formation, to make the wider breakthrough into the world market necessary to secure such a future. It has secured some impressive orders, but has tended to come second to GEC. It has gone through two harsh rationalisation programmes in the 1980s, and slashed its workforce. It has got into, then out of, a range of new businesses.

Yesterday, both Sir Francis and Mr Harrison said the move between the two companies was not defensive. But NEI on its own is just a small independent power equipment maker outside the tide of electrical engineering mergers.

New questions now arise, however, which the merger announcement alone does not answer. It is not yet clear what impact the deal will have on the two companies' many partners, particularly Mitsubishi. The Japanese company now supplies industrial gas turbines to NEI. But it is a potential competitor on power plant with both Rolls-Royce and NEI.

Another question surrounds the possibility of long term rationalisation of NEI's business. Sir Francis Tombs says Rolls will help to continue development of NEI's core businesses. There are no plans for rationalisation as a result of the merger, he says, and NEI will keep its own culture. Whether, in the long run, Rolls will want to keep all of NEI's operations must be a moot point. And a question mark also hangs over the promises of independence for NEI. "I think there is no reason for Rolls to interfere but if NEI managers do not produce the goods Rolls would probably want to take more control," said one analyst yesterday.

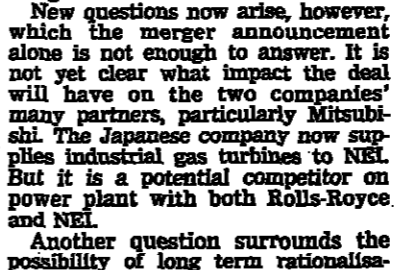
The main issue though is whether this deal between two companies with almost no product overlap gives them what they want. From NEI's point of view, Rolls is certainly not the kind of partner other European electrical engineering companies have sought. Mergers in Europe have largely been among similar companies, designed to give them greater bulk.

From Rolls' point of view, NEI is the first step in a diversification programme, but it offers hardly the most attractive sector into which to diversify, nor the most attractive partner. It is not a dominant producer in any major product area. It has recently signed deals to take products or technology from Mitsubishi group companies in rail traction, switchgear and gas turbines, and from MTU of Germany in big diesel. These have commercial logic - but they are partly a reflection of technological weaknesses. And last year, NEI sold 35 per cent of its boiler-making business to International Combustion of the US.

Reflecting these uncertainties, reaction to the deal yesterday from some City institutions was not favourable. From the two companies' directors and employees, however, the response ranged from guarded optimism to near euphoria. Rolls-Royce and NEI will have to prove in the next few years just how well-founded those sentiments will prove.

Rolls-Royce

Chairman: Sir Francis Tombs.
Founded 1905 to make cars, first aero-engine 1915.
Privatised May 1987, 16 years after bankruptcy & nationalisation. Cars now part of Vickers.
70% of sales outside UK, but UK government is single most important customer.
End-1988 order book: \$4.1bn, also then two £1bn orders (American Airlines, Cathay Pacific).
Aero engines in service with 310 airlines.

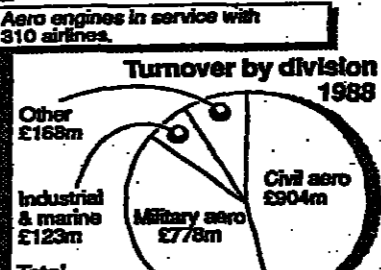


Em	1988	87	86	85	84
Turn	1,973	2,059	1,802	1,601	1,409
Profit	333	347	279	211	162



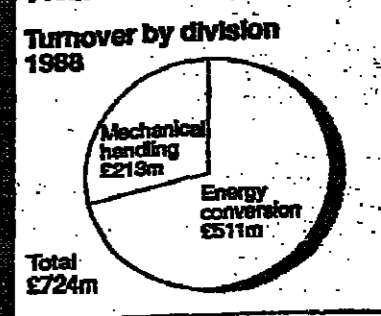
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Em	1988	87	86	85
Turnover	724	805	938	880
Profit	39	82	23	41



Chairman: Mr Terry Harrison.

Formed in 1977 from merger of Clarke Chapman (boilers) and Reyrolle-Parsons (turbine generators).
1988 orders were \$822m, highest in recent years.
Rolls-Royce bought 4.7% of shares in 1988.
Slightly below half of sales are outside UK. Plants overseas in N.America, South Africa, and Australia.



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Turn	1,973	2,059	1,802	1,601	1,409
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Pride of the north east

Mention the word takeover to Mr Barney McGill in connection with yesterday's marriage of Northern Engineering Industries (NEI) and Rolls-Royce and you will get a sharp rebuke. "It's not a takeover, it's a merger," snaps Mr McGill, union convener at the NEI Parsons plant in Heaton, Newcastle.

For Mr McGill - as indeed for north easterners in general - it is an important distinction and one which helps to explain why most people in the area gave a cautious welcome to the partnership announcement. For years there have been fears that NEI might be swallowed up by a company with plans for rationalisation. There was therefore considerable interest yesterday that Rolls-Royce intends to leave intact both the company's headquarters - NEI will be a separate operating company, run from Newcastle - and its workforce.

Like most manufacturing companies, NEI has shed large numbers of workers during the last decade but it still has 8,000 employees in the north east, making it by far the biggest private sector employer in the area. But it is more than just size which secures the NEI's place in the north east's affections. The company has its roots in the 19th century, when the region was at its industrial peak, and those who had a hand in its development included Charles Parsons, inventor of the steam turbine generator, and Alfons Reyrolle, a French-

man who considered Tyne-side a more industrially appropriate base for his electrical switchgear company than London, where he founded it. Today, the region's famous sons - like Mr John Hall, who conceived the MetroCentre retail and leisure complex in Gateshead - tend to be concentrated in service industries. But every diligent schoolchild learns about Parsons and Reyrolle.

This, together with NEI's success in maintaining a reputation for excellence at a time when other traditional industries like coal and shipbuilding have declined, helps to explain why the company has retained its role as a prestige employer - last year, NEI Parsons had 10 applicants for each of the 37 apprenticeships it offered.

Mr Jeremy Beecham, leader of Newcastle City Council, said yesterday that the merger was good news both for Newcastle and the north east. NEI was important to the local economy and combining with Rolls-Royce would keep it safe from predators with intentions of closing down factories.

Mr McGill said he and his union colleagues would be seeking more concrete assurances on future job security. But he added that they drew comfort from the fact that the Rolls-Royce and NEI operations appeared to complement, rather than duplicate, each other.

Michael Smith

The right spirit

Will whisky always be little more than luxury? I sell luxury." There is a great deal at stake. UK whisky exports amount to over £1bn and now that the Japanese have lifted their discriminatory taxes on the product there is the opportunity of breaking into the Far East market in a big way.

Greener also appears to be his apparent to Tennant. If he does well he would be well-placed to take over.

Double vision

Double-standards are a funny thing. Pornography may be part of the basic diet offered to every Manhattan cable television viewer, but it is same two-minute orgy scene in "Scandal", the film about the Profumo Affair, has got the American censors reaching for their scissors.

The California-based Rating Board has given the film an X-rating: US audiences. This virtually guarantees that major cinema chains and television stations will not touch the film and many newspapers will not carry reviews.

The Rating Board is overseen by the Motion Picture Association of America. A panel of parents watch the films and decide whether they would show them to their children. According to the MPA. "There are no special qualifications for Board membership, except one must have a shared parenthood experience, and one must love movies".

Miramax, the co-producers and US distributors, have appealed to the MPA and lost. They now has the option of accepting the rating, cutting the offending scenes for the US audience or taking the case to court. A legal battle would be long and expensive, an X rating would cut into profits, so the American audience will probably be treated to an orgy-less show.

OBSERVER

says "I don't sell whisky, I sell luxury."

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"Who's Hugh Trillo?"

Bright Reds

You could almost sense the collective sigh of relief. Basking in the reflected glory of last week's Gorbachev jamboree, British Communist Party candidates for the next Euro-parliament elections said the visit was a tonic to their campaign, launched yesterday.

No more Stalin, no more Afghanistan, no more lost deposits. The Cold War is Over, proclaimed a banner headline in 7 days, the Communist Party Weekly.

"It's given us a real boost", said Nigel Power, the 28-year-old fresh-faced candidate for London South. "There is tremendous interest in the Soviet Union. Voters see us as people now and not red nuts. They actually talk to us".

Gordon McLennan who is due to retire as general secretary at November's party congress after after 14 years at the helm was less gushing. "Undoubtedly the Gorbachev visit and the whole process gives a different image to communists outside the Soviet Union. But I would sound the cautionary note that we need

to be less concerned with the Soviet Union's image than our own policies and getting them across."

Was the old campaigner merely being sensibly cautious or is this an ever-so-tiny-schism I see before me?

Supermanager

Gillian Waine, a senior secretary with the ESAB group, has come up with a "True Company Analysis" which I commend to students of this subject in the spring issue of the magazine "Office Secretary". Waine says it is easy to tell the difference between managerial types. The chairman or president can leap tall buildings with a single bound, is more powerful than a locomotive, faster than a speeding bullet, walks on water and multiplies policy over with God.

All other men are lesser mortals. The chief executive can only manage to leap short buildings, while the operations director needs a short run to get over even smaller ones. The former is as fast as a speeding bullet, while the latter can just about fire one. They both talk to God, though the latter does so only when in possession of a special chit. The general manager, who can barely clear little huts, gets run over by locomotives, and can sometimes handle a gun without suffering self-inflicted injury. With no access to God, he is reduced to talking to animals.

The purchasing manager runs into buildings, cannot be issued with live ammunition, has a tendency to drown and talks to the walls.

Waine says that only one person is better - catching speeding bullets in the teeth and freezing water with a single glance. That person is, of course, the secretary in charge of the management suite. She would, wouldn't she?

Alain Cass

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John Lloyd gives a wider perspective to events in Tbilisi, Georgia Lid on a bubbling cauldron

The nature and depth of events in Tbilisi over the weekend are masked from those in Moscow. A curfew has been imposed and reports in the Soviet press are of the briefest. It seems no foreign reporters are in the Georgian capital and an immediate ban was placed on their travel yesterday while always inadequate phone lines are jammed. No reports — either official or unofficial — are available.

The official reports, via the Tass news agency, maintain that 17 or 18 people died in clashes between interior ministry troops and demonstrators nearly last Sunday morning. The Tass report builds up a picture of a wild and rebellious crowd, chanting nationalist, anti-Soviet and anti-socialist slogans, carrying sticks and knives and threatening "death to the communists". When troops were reluctantly ordered to clear the area, 17 of 18 demonstrators were killed in the melee.

Yesterday, the streets of the capital were said to be calm, and people at work. The Soviet Communist Party, the Supreme Soviet and council of ministers have sent their condolences to the relatives of the dead and an inquiry has been set up.

However, unofficial versions of the story describe a minor massacre. They say that at least 30 people were killed immediately after an uncontrolled charge by troops in the early hours of Sunday. Militia who tried to intervene were also killed — though an initial figure of 11, dead is now thought too high. Two separate sources attest to soldiers attacking the militia.

The most horrific report comes from Mr Karlo Bardakidze, a member of the Georgian national democratic party, who managed to talk on the telephone yesterday to the dissent magazine, Glasnost, in Moscow.

He told editorial staff that 150 people had died in or been taken dead to the city hospitals, that a student demonstration early yesterday morning had been fired on by troops and that some 40 bodies had been left on the street — dead or wounded.

He said demonstrators had armed themselves with Molotov cocktails, that a number of nationalist leaders had been arrested, but that demonstra-

tions were continuing nevertheless and that almost all plants and offices were closed. Separate agency reports talk of firing during a student demonstration, but say the shots were fired in the air.

Even if the detailed events are unclear, it is at least possible to set the Tbilisi events in a series of perspectives. The broadest of these is the growth of nationalist movements in nearly all the Soviet republics as new groups and parties, seeking greater autonomy or calling for complete independence, reach back into their past to find a pre-Soviet independence and project that vision into the future.

In the Baltic republics, candidates won the majority of seats for the new Soviet parliament in last month's elections. But in Georgia, the various nationalist groups put up no candidates of their own, though they gave support to Mr Aki Bakhraze, a communist party member who called for republican independence, a Georgian national army, bank and police force.

Georgia has retained as much nationalist feeling as any of the Soviet Union's many nationalities, though they contributed the most famous of all Soviet leaders — Joseph Dzhughashvili, or Stalin.

Over the past 30 years they have given vent to nationalist outbursts whenever they felt threatened by the Russians. A demonstration against Russification in 1956 was fired on by troops with loss of life. In the 1970s, the issue of language and identity arose again and a mass demonstration was held on April 14 1978, in support of the Georgian language — a date due to be commemorated by demonstrations this Friday, April 14.

After a quiescent period in the early to mid-1980s, glasnost seems to have encouraged the growth of a number of unofficial nationalist associations, many of which have been associated with the most recent demonstrations.

In October 1987, the Ilya Chavchavadze group was formed, named after a 19th century Georgian nationalist. The authorities reacted by forming an official Shota Rustaveli group, called after the Georgian national poet. Ironically, control seems to have passed out of the authorities' grasp: the chairman of Shota

Rustaveli is now Mr Aki Bakhraze, the man supported by nationalist groups.

In August last year, the national democratic party — described as more extreme than the Chavchavadze group — was formed. It has attracted a younger generation of the Georgian intelligentsia, and is unimpaired about its calls for independence.

The veteran of these struggles, now reportedly under arrest, is Mr Zviad Gamsakhurdia who, with his associate Mr Merab Kostava, has been at the heart of nationalist dissent and constantly persecuted for it (he was imprisoned for three years after the 1978 demonstration). He was active in a group for the defence of human rights, chronicling alleged breaches of rights under Mr Eduard Shevardnadze, the Soviet Foreign Minister, when he was Georgian party leader. He founded the Chavchavadze group, and has for some years run the Helsinki watch committee.

Since last August, the national democratic party has organised a series of demonstrations and hunger strikes — including one of 100,000 people outside the Tbilisi opera house on November 12 protesting against the new draft Soviet constitution which circumscribed the right of republics to secede from the union. Later demonstrations swelled to 200,000 — and, in the event, the Georgian Soviet voted against the draft.

The Georgian authorities, led by Mr Dzhumber Padashvili who succeeded Mr Shevardnadze as first secretary in July 1988, have shown little signs of glasnost in their approach. Witnesses to the police reaction to earlier demonstrations were amazed at the immediate force used and propaganda against the nationalist groups has been unsparring harsh.

Included in the national democratic party's slogans — and not much attended to at the time — were protests against the discrimination visited on Georgians by, among others, Abkhazians in the Abkhaz autonomous region in the south of Georgia. Because the Abkhazians are native to the region, Georgians allege that they are given preference in top job selection. It is this strand of their platform which has sparked the current wave of demonstrations.

The process in Georgia has been likened to the case of



Nagorno Karabakh, the Armenian enclave in Azerbaijan whose demand for secession sparked off anti-Armenian riots in Azerbaijan last year resulting in over 90 dead and thousands of refugees fleeing across borders in both directions.

At the end of last month, demonstrations were held in the Abkhaz towns in support of the region's secession from Georgia. On April 1, some 4,000 Georgians held a counter demonstration in the Abkhaz town of Lestidze. Last week, a further counter demonstration was held in Sukhumi, the Black Sea resort which is also the Abkhaz capital. (The Abkhaz case would seem to be a hopeless one simply because, unlike the Karabakh Armenians, who are a majority, the Abkhaz are a 20 per cent minority on their own land.)

The demonstrations started once more in Tbilisi last Friday, building up to the killings of Sunday morning.

These two republics — unsteady quiet in the four months since the Armenian earthquake, and since Karabakh was placed under central control — make up, with Georgia, the Soviet Transcaucasus. It is as complex a region as exists in the multinational Soviet empire: a cross-crossing of religions, languages, scripts, ethnic groups. It is the result of the tug of empires and civilisations of East and West since pre-Christian times.

The lid which is Soviet power has been shut tightly on this cauldron for nearly 70 years. It seems that this power has reassessed itself in the past few days. But does it have the will to continue to bear down on forces which are likely to gain from martyrdom?

Most people in Britain long ago gave up worrying about Lebanon, except as a place where two or three British subjects have the misfortune to be held hostage by obscure Moslem militias under Iranian influence.

But in France it is still a political issue. The government is under attack from the conservative opposition for leaving "Christian Lebanon" to its fate, and is clearly sensitive to the charge.

There's a history behind this of course. The Maronite Christians of Lebanon have looked to France as their protector since the time of Louis XIV. In 1860 Napoleon III came to their rescue. In 1920 the Third Republic, mandated by the League of Nations to govern Syria, carved out of it an Etat du Grand Liban in which the Maronite mountain heartland was padded with surrounding areas populated mainly by Moslems.

The French aim was to make Christian Lebanon a stronger and more viable entity, but seldom has chalice been so poisoned. The Maronites were condemned to share with fellow-citizens who viewed them with suspicion, and by whom they would eventually be outnumbered, a state whose very existence was an anomaly and a provocation to its closest and largest neighbour.

As if that were not enough, Lebanon found its other immediate neighbour the theatre of one of the modern world's most intractable national conflicts, which soon spilled over both physically (in the shape of refugees) and ideologically, in that differing reactions to it became an additional factor of division between the Lebanese communities.

In an age of nationalism, most of the Maronites became Lebanese nationalists, adopting the expanded Lebanon as their *patrie*. But for many of the Moslems a wider Arab nationalism took priority. The rulers of Syria encouraged this, never seeking the formal annexation of Lebanon but using divisions among the Lebanese as a means of asserting their hegemony.

The present ruler of Syria, President Hafez Assad, has far surpassed his predecessors in staying-power, in ingenuity, and in ruthlessly single-minded pursuit of his objectives. He first sent his army into Lebanon in 1976, not to attack the Maronites but to thwart the designs of their Lebanese and Palestinian enemies, who seemed on the brink of victory.

Whether he was actually invited by the Lebanese gov-

FOREIGN AFFAIRS A divided stand in Lebanon

Edward Mortimer assesses the Maronites' belief in a *deus ex machina* to restore their power

Edward Mortimer assesses the Maronites' belief in a *deus ex machina* to restore their power. He has often since 1982 the Israeli invasion claimed, is doubtful: he has never produced documentary proof. But certainly his action was welcomed at the time by Maronite leaders, who took advantage of it to consolidate their enclave in east Beirut and the coastal strip immediately northward.

Ever since then the Maronites have defended that enclave against all kinds of pressure, including several weeks of vicious Syrian shelling in October 1978. Their ability to maintain their independence in this "Maronist" has long been clear.

But their leaders have never been satisfied with it; they have always aspired to reconstitute the Etat du Grand Liban, and they have never accepted that the price of doing so, given present demographic

appeared at first to pay off. In 1982 the Israeli invasion smashed the Palestinian power base in the south, forcing the Syrians to retreat and eventually securing the removal of PLO forces from Beirut. The timing was influenced partly by the need to elect a new president. An office which had become largely symbolic was suddenly imbued with new significance, and Bashir Gemayel — the toughest of the Maronite warlords and the one most closely allied to the Israelis — was duly elected. But Lebanese reality soon reasserted itself: before he could take office, Bashir Gemayel perished in an explosion at his party headquarters.

Elected in his place, his brother Amin turned to a new *deus ex machina*: the US-led "multinational force." Like the

France, which should have known better, allowed itself to be caught up in the tragedy. More than 50 French soldiers were blown up in their barracks by a suicide bomber in October 1983, on the same day as 243 US Marines. (The Italian and the small British contingent, which had taken more care to remain neutral in Lebanon's intercommunal strife, escaped with their lives if with no great glory.)

Incredibly, a new Maronite leader seems now to be acting out the same disastrous fantasy. General Michel Aoun, appointed by President Gemayel on his last day in office last September as head of a provisional government which was immediately rejected by every Moslem leader, has not even the nominal authority over the whole country enjoyed by previous Maronite leaders who held the presidency of the republic. But that has not stopped him from setting out to "liberate" Lebanon — meaning in practice Moslem Lebanon — from Syrian occupation, and to unify the country by shelling Moslem and Druze areas.

He has been encouraged to do so by Syria's current isolation in the Arab world, and by generous arms supplies from Iraq. Once again it is external forces — Arab ones, ironically, but with desperate winks and nods to France and the superpowers — that the Maronites are trying to bring in to save Lebanon.

There is no need to doubt General Aoun's sincerity in believing that his struggle is that of all Lebanese. But certain harsh facts should be faced: Lebanon came to its present pass not because there was foreign intervention, but because there was never a united Lebanese will to resist foreign intervention. None of the Lebanese communities has put loyalty to the Lebanese state before its own sectional interest.

Most Lebanese Moslems do resent Syrian bullying, and many did applaud General Aoun when he cracked down on the Christian private militia ("Lebanese Forces"). That made him, from their point of view, a better Christian leader with whom their own leaders might be able to strike a deal. It did not give him any authority of his own over Moslem areas.

So his attempt to crack down in similar fashion on Moslem private militias was sheer megalomania; and the shells which have rained on both sides these last weeks, so far from uniting Lebanon against Syrian occupation, have divided it more bitterly than ever.

France aimed to make Christian Lebanon stronger, but seldom has chalice been so poisoned

and political realities, is bound to be a bigger share of power for the other communities and a tacit recognition of Syrian hegemony.

The Maronites are cursed with an ineradicable illusion: the belief in the *deus ex machina*, an external saviour who will intervene to correct the local balance of forces in their favour. This has led them, even while proclaiming themselves the only sincere defenders of Lebanon's independence, to call on external power after another to intervene in its affairs. They welcomed France in 1860 and 1920, America in 1956, Syria in 1976, and Israel in 1982.

Each time the gamble has

Israelis before them, the Americans found themselves caught up in the Maronite fantasy of a "legitimate" Lebanese state whose authority could be restored.

Amin Gemayel and George Shultz, then US Secretary of State, negotiated the Lebanese-Israeli agreement of May 17 1983, each fondly relying on the other to overcome the inevitable Syrian veto. Neither understood, until much too late, that this simply ensured a common interest between Syria, determined to break the agreement, and the Lebanese Druze and Shites, determined to resist what they saw as an attempt to reimpose Maronite rule over all Lebanon.

LETTERS

Private debt goes public

From Mr Brian Durrant.
Sir, Mr Nigel Lawson's ritual response to concerns about the UK's current account deficit is that it is a non-problem. Its counterpart is a shortfall of domestic savings relative to investment.

Since the Government is running a large budget surplus, the current account deficit is entirely a private sector phenomenon. In time this will eventually right itself; it is therefore not the Government's concern. Fair enough.

But the \$1.2bn fall in official reserves in March (mostly

Bank of England intervention) suggests that about half of the March current account deficit (say £1.5bn, at a guess) was officially financed. The implication is that the overseas private sector is unwilling to finance the UK current account deficit at prevailing exchange rates and interest rates.

The Chancellor will have to be more careful in his defence of the trade problem in future.

Brian Durrant,
McCarthy, Crisanti & Martel,
Hamilton House,
1 Temple Avenue, EC4

Support for ET

From Mr Patrick Nicholls MP.
Sir, I was intrigued by your Labour Editor's article (April 6) on research into employers' attitudes to employment training (ET).

He religiously reports a number of adverse reactions to the programme. What he does not say is that the research was carried out in the summer of last year, three months before the programme started.

The facts are that ET is now supported by a large number of employers, many of them household names, from a very wide range of industries. They include Sainsbury, Wimpey,

Laing, ICI, Ferranti, Debenham and Kellogg. Within seven months it has grown steadily, and there are now 170,000 previously unemployed people in training. By any standards it is providing a high quality, successful programme, of a size that has not been seen in this country before.

Employers are realising this. That is why more and more are coming into the programme.

Patrick Nicholls,
Parliamentary Under Secretary of State, Department of Employment,
Caxton House,
Tothill Street, SW1

CHP could be included in the UK's new electricity market

From Mr David Green.
John Hunt's excellent summary (April 6) of the environmentalists' concern with electricity privatisation omitted to mention the energy efficiency options long called for by the non-industrially based parts of the environmental lobby.

As Mr Cecil Parkinson, the Energy Secretary, has stressed, considerable scope exists to make more efficient use of the energy, often needlessly lost from conventional power stations. The Central Electricity Generating Board (CEGB), in

evidence to the Energy Select Committee, pointed out — as others have — that the new generation of combined cycle gas turbines (CCGT) which are taken to their next stage to become cogeneration units for heat and electricity can achieve significant benefits for energy efficiency.

With over 80 per cent potential efficiency, such systems can make dramatic reductions in "greenhouse" gas emissions. Work done at the Open University has demonstrated that a reduction of about 10 per cent

in the UK's contribution to global warming could be achieved by the use of a wide variety of combined heat and power (CHP) plants.

Clearly such CHP technology will not be viable everywhere after privatisation. However, with over 5,000 officially recognised potential sites for CHP in the UK, there is an opportunity to create new alliances between environmentalists and industry, and our negotiated changes to the post-privatisation electricity picture will, in themselves, create new

openings for industry to "go green," in action beyond others' campaigning words.

However, the most significant challenge will be to the new regulators of a privatised electricity services industry. They will need to use the powers at their disposal to ensure that real opportunities can be taken by all participants in the new electricity market.

David Green,
Combined Heat and Power Association,
Grosvenor Gardens House,
35-37 Grosvenor Gardens, SW1

'Too bad we had to destroy it to save it'

From Ms Deborah Kraak.
Sir, The proposed restructuring of the Victoria and Albert Museum purports to be for the good of that institution. Yet the first step in this process is the elimination of six keepers and assistant keepers, universally acknowledged to be the leading experts in their fields, who have maintained and furthered the reputation of the V&A as the premier decorative arts museum in the world.

I have read numerous articles in which Mrs Esteve-Coll and members of the board of trustees explain that their actions are fiscally prudent, carefully considered and done with the best interests of the museum at heart. For all the techno-managerial talk it comes down to one thing: the V&A has brutally removed its best scholars. This fact exposes the V&A to the amazement and ridicule of the international artistic and scholarly community.

Whatever anyone thinks of the new plan to separate keep-

ers from the collections once in their care (I believe it to be absurd), it is foolishness to assert that the virtual dismissal of senior keepers and researchers is an action which will in any way improve the quality of scholarship at the V&A.

Common sense alone would dictate that these are the very people necessary to the implementation of major structural/administrative change. If the proposed changes had been practical, they probably would have supported them. But their guaranteed objections to Mrs Esteve-Coll's plans prompted her to remove these curatorial stumbling blocks; to "make them an offer they couldn't refuse." A better use of the funds for the redundancies would have been to allocate them for the improvement of storage facilities, exhibits and conservation. The lack of monies for these things is what the curatorial staff has been decrying for years.

Maintenance and display of

the collection must be overseen by keepers and their staff: they are the only people qualified by scholarship and experience to deal with these irreplaceable treasures. Their expertise cannot be replaced by administrators.

Such lack of judgment calls in question the wisdom of the entire restructuring scheme. If it starts with this degree of disregard for scholarship and the collections, what do the other changes portend?

The devastating measures to be initiated at the V&A in the name of economy remind me of the remark made by an American major, surveying the bombed-out ruins of the city of Hue, in Vietnam: "Too bad we had to destroy the city in order to save it," he said. Let it not be said that the V&A was allowed to be destroyed by this misguided effort to save it.

Deborah E. Kraak,
Museum of Fine Arts,
65 Huntington Avenue,
Boston,
Massachusetts, USA

Other cities have CHP

From Mr William Orchard.
Sir, John Hunt identifies (April 6) the importance of amendments to the Electricity Bill which would reduce the fuel burn through insulation. However, we still need energy to heat our water and buildings. Electric heating requires 2.3 times the fuel burn of gas heating, and seven times the fuel burn of combined heat and power (CHP) heating.

The amendments aim to put the CHP option on an equal footing with nuclear power, and remove a market distortion. Berlin, Paris, Copenhagen, Helsinki and Stockholm already have CHP systems. The debate will show whether Mrs Thatcher, who has taken a central role internationally in tackling the world's "greenhouse" problem, is prepared to take a small practical step towards reducing it.

William Orchard,
3 North View,
Wimbledon Common, SW19



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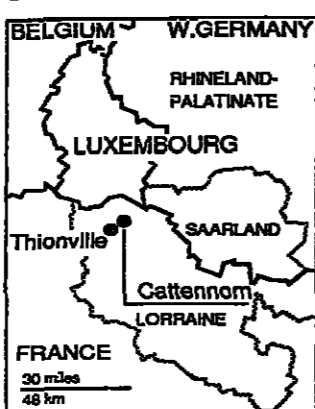
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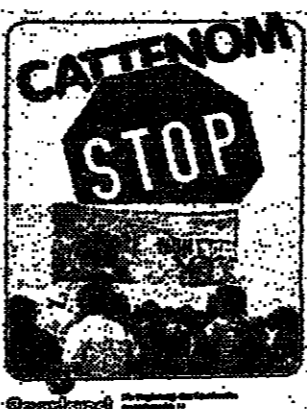
Life on the frontier of nuclear power

One country's showpiece can be another's nightmare, writes Bruce Clark

IN Gross Pfladerstroff, on the French side of the border, the mayor has a German name. In Klein Pfladerstroff, on the German side, the mayor's surname is French.



Saarland government leaflet (right) calls for a shutdown of the nuclear plant across the border... The continuing legal and political dispute is a fascinating study in microcosm of the yawning cultural gap between France and West Germany over ecological issues.



- who seem unwilling to believe, possibly because it is so foreign to their own thinking, that the German conviction is sincere.

The Germans look across the border and see an authoritarian state denying information about the environment to its own citizens and riding roughshod over the law.

The French perceive the Saarlanders' policy as a cynical attempt to shore up a subsidised (and arguably more notorious) nuclear industry at the expense of France's courageous bid to achieve energy independence in defiance of a hostile world.

The Germans made a terrible mistake by arousing French patriotism, says Mr Malfont.

There is glaze in his voice as he pronounces that 5 per cent of Cattenom's output is sold to West Germany. Lafontaine said that no Cattenom electricity would pass through Saarland - but against Germany's control of the grid, he chuckles.

So have personal relations between the Lorraines and the Saarlanders come under strain? Remarkably, they have not noticeably deteriorated. Were this an Anglo-French dispute, one would expect language on both sides to be laced with dark, chauvinistic innuendo - and an upsurge, in Britain, of anti-European sentiment.

The Cattenom dispute is more than a game: the time and money spent in the courts is proof of that.

But the conflict does not appear to have shaken either pro-European sentiment or personal relations.

The dispute's protagonists enjoy a bantering relationship and speak of one another with something like exasperated affection.

Anecdotes are told of public debates on the nuclear issue in which French and German officials do verbal battle and then sit down to an enjoyable dinner.

As a Saarland official explains: "there is a certain consensus over the importance of good food and wine."

So the Franco-German border may not be so disheartening a place for a European federalist after all.

Germany, the more you oppose the reactors. German doubts about Cattenom go back a decade (among the first to express them was Mr Helmut Kohl, before he became Chancellor), but Saarland's campaign really began after the 1985 victory of the Social Democrats in state elections.

The Social Democrats place massive emphasis on the environment and are committed to the phasing out of West Germany's own nuclear programme.

Spearheading Saarland's campaign are Mr Oskar Lafontaine, the state premier, and a possible future chancellor, and his environment minister, Mr Udo Leinen, an intense young lawyer who used to be a full-time "green" agitator.

Their ultimate goal is a total halt to production at Cattenom, where two reactors are already on stream and a third is almost ready.

The immediate aim is to make the French adopt what the Germans consider to be better safety standards.

Mr Leinen reels off a string of perceived defects in French reactors.

German reactors have four refrigeration systems and four internal power generation systems; the French have only two of each. German reactors are surrounded by steel as well as concrete, while the French merely have concrete, which in older reactors is already showing fissures. French reactors are vulnerable both to crashing

aircraft and terrorist attack.

A few miles away, in his office in the heart of the nuclear complex, Mr Alain Malfont, director of the French installations, reels off the replies.

Yes, German reactors have more cooling and power generation systems, but French ones are twice as powerful. Yes, German reactors are covered by steel, but French ones have two layers of concrete which are just as good.

The margin of security is the same, there are just two different routes to achieving it," he insists. His tone is an engaging mixture of the earthy pragmatism of his native Massif Central and the elegant, didactic manner that a French education instils. He is insidiously convincing.

Since 1987, the Saarland Government, with support from Luxembourg and some French ecological groups, has been waging a complex legal war in the French and European courts.

They have used an ingenious series of procedural objections. One was that France issued permits for the reactors to start emitting radioactive material (effectively, to start functioning) before getting approval from Euratom, the nuclear energy arm of the European Community.

Last autumn, the European Court ruled that the French permits had indeed been wrongly issued. So Paris issued new permits.

A classic example of "the

nuclear Mafia neglecting the law," Mr Leinen says. "How cynical can you get?" The Saarlanders asked. The French reply, not without relevance, that Euratom did approve Cattenom shortly after the court case began in mid-1987.

Ah yes, the Saarlanders answer, but the Euratom go-ahead was subject to two conditions which the French have ignored: that France undertakes to inform its neighbours of any incidents at Cattenom, and that German norms (five times tougher than French ones) be adopted in respect of radioactive effluent dumped in the Moselle river.

The French say they respect German norms de facto, but they will not formally adjust their own norms. "It's a question of national sovereignty," says Mr Malfont.

The Cattenom opponents also say France violated its own laws by giving the third and fourth reactors capacity of 1300MW each, although they had only completed the planning procedures for reactors of 900MW. The French reply that the Conseil d'Etat in Paris ruled in 1980 that the reactors' size could be increased without restarting procedures.

The continuing legal and political dispute is a fascinating study in microcosm of the yawning cultural gap between France and West Germany over ecological issues.

On the German side, there is a kind of "more-in-sorrow-than-in-anger" priggishness which infuriates the French

and driven to camps at 50 miles inside Angola, north of the 16th parallel, where they would remain under Untag supervision for a minimum of six weeks.

Up to 1,900 Swapo guerrillas are set to withdraw to Angola over the next 10 days under the terms of Sunday's agreement between Cuba, Angola and South Africa.

Some of the designated assembly points are in villages and guerrillas can gather at any church in the area, but the main posts are just concrete beacons set on hills along the border.

Mr Ahtissari said radio messages were being beamed into the bush every hour, urging Swapo fighters to report to

Untag and surrender their weapons.

He said similar messages would be broadcast from the assembly points, which would be as high and as visible as possible.

UN officials in Windhoek said radio messages were being broadcast hourly in English, Afrikaans and local languages urging the guerrillas to place themselves under the protection of UNTag troops.

Mr Hamutenya, however, said these messages would be ignored by the Swapo guerrillas.

"We can only broadcast to our fighters ourselves and we can't do that unless we have a date and a time for a ceasefire," he said.

Swapo withdrawal clouded by 'confusion'

UNITED NATIONS peacekeepers yesterday began setting up assembly points for Swapo guerrillas in the barren bushlands of northern Namibia under the terms of Sunday's agreement to end eight days of border fighting. Reuter reports from Windhoek.

The South West Africa People's Organisation guerrillas are due to withdraw to Angola after fierce battles with South African-led troops. Last night, however, Swapo was asking the UN to provide clarification of the agreement.

"There is a chain of confusions and we don't know what they mean," said Mr Hidipo Hamutenya, the organisation's information secretary, speaking in the Angolan capital of

Luanda.

"There's just a proposal for a ceasefire. We don't know exactly when it comes into effect," he said, adding that it was not clear whether the ceasefire began with the signing of the agreement on Sunday or would start on Tuesday when UN-supervised assembly points to receive the Swapo guerrillas would be in place.

There was also confusion about how many assembly points there would be and how long vacation would take, Mr Hamutenya said.

Diplomats said the confusion appeared to be partly due to the fact that Swapo did not directly take part in the talks but relied on its allies, Angola and Cuba, to present its point

of view and on the UN for instructions.

Some of the issues raised by Mr Hamutenya had been tackled earlier in the day at a press conference in Windhoek, the Namibian capital, given by Martti Ahtissari, the Finnish diplomat who heads the United Nations Transition Assistance Group for Namibia (Untag).

"We have started work... we will do our damndest to be ready by noon tomorrow," said Mr Ahtissari.

He told journalists that nine assembly points would be set up near Namibia's northern border, each manned by 15 armed Untag members as well as South African and Angolan officials.

From there, guerrillas would

be flown or driven to camps at 50 miles inside Angola, north of the 16th parallel, where they would remain under Untag supervision for a minimum of six weeks.

Up to 1,900 Swapo guerrillas are set to withdraw to Angola over the next 10 days under the terms of Sunday's agreement between Cuba, Angola and South Africa.

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Mr Ahtissari said radio messages were being beamed into the bush every hour, urging Swapo fighters to report to

G + W move fuels bid speculation

Continued from Page 1 in exploiting fully the global opportunities for expanding our communications operations," he said.

The sale of The Associates will be the latest in a string of disposals since Mr Davis took over Gulf + Western on the death of its founder, Mr Charles Bluhdorn.

The company consisted of various businesses, with sales of \$8.3bn but profits of just \$180m.

Mr Davis, who is regarded as one of the very best managers in the US, sold low-profit businesses ranging from cigars to sugar-making with sales of \$4bn, dumped a \$900m portfolio of securities and acquired the Prentice-Hall textbook publisher for \$700m.

Gold Fields rejects final offer from Minorco

Continued from Page 1 - of one Minorco share (last night down 2p at £7.41) plus £23.50 cash for every two Gold Fields shares and that only Gold Fields shareholders who accepted by the final closing date of April 26 would have the opportunity of electing to receive either more Minorco shares or more cash.

Rejecting the latest bid, Mr Rudolph Agnew, Gold Fields' chairman, suggested that Minorco had not been able to make a much higher and "knock-out" offer because it was influenced by Mr Harry Oppenheimer whose South African groups, Anglo American Corporation and De Beers, control Minorco.

Human rights issues not on agenda for talks Chinese leader aims to boost world stature in Japanese visit

By Robert Thomson in Tokyo

LI PENG, the Chinese Premier, begins a visit to Japan tomorrow that will be as important for the development of his own fledgling international stature and his reputation back home as for the furthering of bilateral relations.

Li has been attempting to prove that he is more than a mildly talented engineer who profited politically from family ties with Communist Party leaders. Japan will provide him with a less troubled stage than Peking, where economic problems have made the Chinese an unappreciative audience.

In Tokyo, Li will not have to worry about fending off awkward questions on his country's human rights record, the increasingly important issue that so clouded the recent visit by President George Bush to Peking.

He will also meet politicians surrounded by allegations of corruption that dwarf those levelled at Chinese Communist Party leaders accused of prospering from economic reform.

Japan's Foreign Ministry confirmed yesterday that human rights would not be on the formal agenda, although Mr Noboru Takeshita, Japan's Prime Minister, is free to raise the issue.

The Japanese leader will be more inclined to talk about relations improved by the

rapid elimination of Japan's trade bilateral surpluses, which had reached \$6bn in 1987 and \$4bn in 1986. Chinese leaders had warned that ties were threatened by the surpluses, which were seen in Peking as a sign of exploitation by Japan and which prompted anti-Japanese protests by Chinese students.

According to Japanese figures, bilateral trade last year rose 23.5 per cent to \$19.2bn, with China having a surplus of \$77m following a 33 per cent increase in exports to Japan. Li will compliment his hosts on the improvement in trade, but urge Japanese companies to increase technology transfer and investment in China.

In an address to business leaders on Thursday, Li is expected to reassure companies that China's economic problems and an austerity drive have not undermined the investment environment. The Japanese Diet (Parliament) is scheduled in the next days to ratify a Sino-Japanese investment protection agreement signed last August when Mr Takeshita visited Peking.

While Li will want to prove that he is a man of the world, he will be cautious not to be too enthusiastic in his embrace of Japanese leaders, as the former Communist Party chief, Hu Yaobang, was condemned

by party elders for being too ready to forgive Japan its wartime sins against China.

Mr Takeshita yesterday acknowledged receiving another ¥30m (\$32,700) in donations from Recruit, AP reports from Tokyo.

Mr Takeshita, who has insisted he will stay in office to push through political reforms, made no further comment on the latest disclosure.

He was scheduled to appear before parliament today for a major statement on his connections with Recruit, an information conglomerate accused of trying to buy influence in the Government.

A series of disclosures since last week has shown that Recruit donated more than ¥106m for fund-raising parties for Mr Takeshita in 1986 and 1987.

An aide also was among some 160 influential politicians and business professionals who were sold unlisted stock in a Recruit subsidiary at bargain prices. They made large profits after public trading in the stock began.

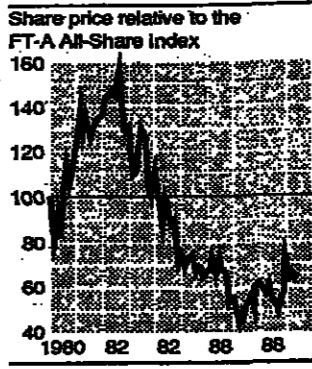
So far, 14 people, including two vice ministers, have been arrested on bribery and securities law violation charges in connection with the stock deals. Three Cabinet ministers have resigned.

THE LEX COLUMN

Adding power to Rolls Royce

Last month's jump in UK input prices is yet another sign of the inflationary pressures now building up in the economy. If profit margins are not to be squeezed, output prices should be growing considerably faster, and this is something the Government cannot countenance if it is to maintain confidence in its anti-inflationary stance.

NEI Share price relative to the FT-A All-Share Index



Rolls-Royce/NEI

Though there is more than a hint of coyness about the proposed merger between Rolls-Royce and NEI, there seems only an outside chance of a higher offer. Hostile bidders now know the price NEI sets on itself but most conceivable candidates seem either to be Japanese, or to be in the middle of tying up deals with GEC. Nor is it self-evident that 16 times historic earnings is cheap for a company with NEI's stock market history, and without any obvious treasures locked up in its peripheral businesses.

The grounds for upgrading Rolls-Royce's prospects look correspondingly modest. It is easy to see why it would wish to diversify away from its position as a virtual one-product company at the mercy of the dollar; and though there are few real points of contact between the two businesses, Rolls-Royce has a chairman with a lifetime's expertise in the business of power generation. But with the cancellation of Fawley and a question mark over the building of new coal-fired stations, prospects for UK power generation seem tied up in the uncertain details of electricity privatisation. Put another way, if NEI is to be run just as before, whatever made it willing to renounce its independence should put Rolls-Royce shareholders on their guard.

Gold Fields with this latest bid. As it is, it would be wrong to assume from yesterday's drop in its share price that Gold Fields has won the day.

The market seems to have been hoping that Minorco would have offered the sort of price that would have embarrassed Gold Fields' managers into dropping their US legal action. Clearly, this is not the case; and even if a majority of Gold Fields' shareholders were to accept the offer, it is too simplistic to believe that what is good for Gold Fields' shareholders is necessarily good for the shareholders of its US affiliate. Newmont is pursuing the main action against Minorco.

Nothing has changed on this score, and the most likely way that this bid will be allowed to proceed is if the US judge agrees to lift the injunction, which is something that neither party has much influence over. Gold Fields could well face an uphill battle persuading the big institutions to remain loyal, especially if the equity market takes another nasty dive over the next week or so.

Unilever At first sight, Unilever's new borrowing limits suggest a rush of blood to the corporate brain. Not only has it adopted the Saatchi and Hanson approach of including purchased goodwill for the purposes of the calculation, it is also raising the multiple from twice to three times shareholders' funds thus adjusted. Assuming rough parity in borrowing limits between the UK and Dutch operations, the result is to raise the ceiling from \$6bn to \$14bn, for a company with shareholders' funds - on the conventional basis - less than a quarter of that.

On closer inspection, the

problem seems to lie the other way round. After the goodwill write-off from the Chesebrough-Pond's purchase, shareholders' funds at end-1988 were down on the previous year, at \$3.2bn; the inclusion of Fabergé will reduce them further to \$2.5bn. The group's present acquisitive plans seem to focus on the Far East and the food industry, probably through smallish deals in both cases. But to the extent that it buys brands, it would risk having its borrowing limits whittled down to a multiple of nothing. The involvement of Unilever in problems of brand valuation is the best proof so far that the debate will not go away.

Waterford Glass

Waterford Crystal continued to lose over £22m last year, and the management is wearing its hair shirt. Yesterday, all the gory financial details of the product line shambles at Waterford came tumbling out, as did Peat Marwick's damaging report on what went wrong. Nevertheless, the market has been left as confused as ever.

The central question is whether Waterford can improve productivity enough to make itself competitive, and how long that will take. The answer depends largely on the unions, and the present management is sufficiently chastened by past unfulfilled promises to remain silent on how negotiations are going. The figures themselves are not especially reassuring, although sales were over 40 per cent higher in the second half than in the first, losses were cut by only a third.

If it all works, the renamed Waterford Wedgwood will consist of two profitable, complementary businesses with few first rate brand names. Such a prospect cannot have escaped scores of bidders who are looking for decent brands, but the marked absence of any interest so far is not surprising.

If the plan fails, borrowings will continue to rise until the company is finally bailed out at a distress price. For now, a bidder is faced with an unknown bundle of problems, which arguably are best addressed by the company's new management. Moreover, at anything near the present share price a bidder would also face earnings dilution; even on the most optimistic forecasts, the shares are on 20 times earnings for the year after next.

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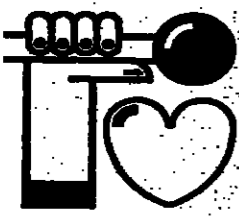
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Table with columns for location, temperature, and other weather-related data for various global cities.

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FINANCIAL TIMES SURVEY



Strong reactions to the white paper on improving the efficiency of the National Health

Service have been countered by a vigorous defence from Kenneth Clarke, the Health Secretary.

A survey by Alan Pike, Social Affairs Correspondent

Responding in metaphors

MEDICAL METAPHORS abound in the debate over the future of health care in Britain. It is a debate which has continued unabated since the publication of the white paper "Working for Patients".

Supporters say the reform package is a wonder drug which will rejuvenate the tired, bureaucratic old National Health Service.

Opponents reply that the plans are at best experimental surgery, being applied wholesale without any clinical trials to assess the likely effect on patients.

Many of those patients are now trying to evaluate the Government's claims that the changes will increase their power as health consumers against the British Medical Association's warnings that they will undermine the quality of care. Has the Government discovered a cure to the NHS's problems which will carry it strengthened into the next century? Or, in Francis Bacon's medical metaphor from nearly 400 years ago, is the remedy worse than the disease?

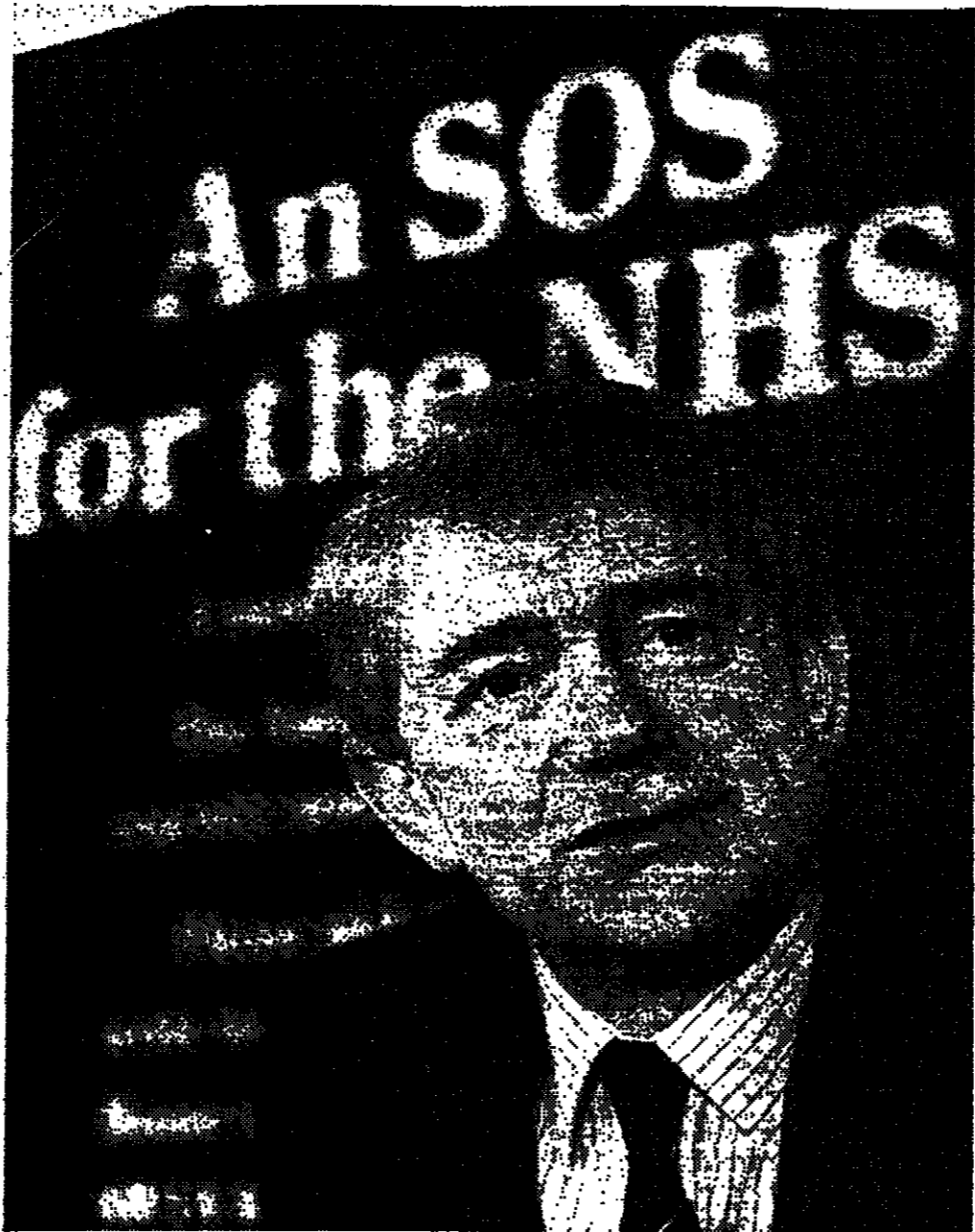
Part of the explanation for the furious reaction to the Government's proposals is that the remedy, in the eyes of critics, does not address itself to what

they believe is the disease.

When, in January 1988, the Prime Minister announced the review of health care which led to "Working for Patients" the NHS was - at least according to the diagnosis of those working in it - suffering from underfunding. The review was set up after three months of unprecedented publicity about closed wards, delayed operations and surgeons spending afternoons on golf courses because their health authorities could not afford to let them work.

As the BMA, Royal College of Nursing and others have been quick to point out, the white paper does not address the specific funding question or offer new money. The Government's proposals, says Dr John Marks, chairman of the BMA council, offering another medical metaphor, "involve not an extra penny at a time when the NHS is dying from financial anaemia."

The white paper has met widespread opposition from the medical profession. This month the BMA, which has appointed the advertising agency Abbott Mead Vickers SMS to conduct a national campaign to inform the public of its concerns, began issuing hostile leaflets to every GP's surgery in the UK.



Health Care

Mr Kenneth Clarke, Health Secretary, in an interview in this survey, says he had "no expectations whatsoever of any support from the medical representative bodies" and so is not disappointed by their response. The BMA insists that the opposition from the medical profession is deep and spontaneous, and says Ministers are wrong to suggest that it is being whipped up by the representative organisations.

So far, the medical profession has remained united in its

opposition, with critics including not only the BMA but the highly respected royal medical colleges. Many royal college leaders are particularly worried about what they believe is a growing crisis in Britain's medical schools because of financial and other pressures, and are disappointed that the white paper does little to address this issue. Mr Clarke has also faced the hurda of having to negotiate new contracts with GPs at the same time as he has been trying to

win their support for his proposed reforms.

Nevertheless, the Government remains determined to go ahead with its plans, which are designed to separate the financing of health care from its supply, make the NHS more cost-effective and efficient and increase patients' powers as consumers.

One of the greatest unanswered questions about the reforms concerns their likely cost. There will be some relatively major specific costs -

Dr Michael Wilson, chairman, General Medical Services Committee, at a British Medical Association conference on the white paper

putting adequate computer systems into hospitals to provide the information base on which so many of the reforms depend could run up a £400m-£500m bill - but there are likely to be other, less easily quantifiable, costs as well.

One of the freedoms which the Government intends to bestow on its proposed self-governing hospitals is the right to set their own pay levels. This will lead to hospitals competing not only for patients but for staff - doctors and nurses and, with the proposed devolution from the centre, an increasing number of accountants and computer staff.

Academic analysis of the Government's proposals suggest that this ending of the NHS's current role as a near-monopoly employer of labour could have an upward impact on salaries.

Mr Haydn Cook, manager of the Lister private hospital in London and a former NHS manager, predicts that some of the self-governing NHS hospitals will draw a disproportionately amount of income from their reputations in specific specialist services.

This, he says, will give enormous market value and power to the teams providing these services. "I can envisage some doctors, like footballers, having transfer fees which reflect the huge value they will have for a hospital."

Professor Alan Maynard, director of the Centre for Health Economics at York University, shares the view that, although the efficiency of the NHS might be improved considerably by some of the reforms, they contain cost inflation dangers which could undermine the service.

In an assessment of the proposals, he says that the changes need to be better designed and implemented if, as the Government apparently desires, the efficiency of the NHS is to be enhanced. "If, however, the Government wants to alter radically the nature of the UK health care market, while pretending the contrary, it may have selected some measures which will do this efficiently at the price of greater inequity in access, inadequate and unequal quality of care and cost inflation."

Dr Michael Goldsmith, a part-time research fellow at the Centre for Policy Studies and an influential advocate of ideas which appear in "Working for Patients" - he was an early enthusiast for separating the funding and provision of health care - rejects most of

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the criticisms.

"There is no doubt that patients will get better quality of care. People will be treated as consumers and will have some real choice over where they go for treatment. GPs, by becoming budget holders, will have much more total control of their patients' care. They will be able to act as the patient's honest-broker, and the NHS's position should be enormous."

One of the more certain aspects of the proposals is that their impact on the private sector will be widespread.

Private health insurance companies and provident associations are gearing up for a major increase in the market among the over-60 year olds next year, when tax relief is allowed on insurance premiums taken out by them or on their behalf. The decision to allow tax relief has proved one of the most widely-criticised of the white paper's proposals but it will certainly enlarge the market among the elderly, where take-up of health insurance is currently very low.

Private hospitals, many of which already carry out work on contract for the NHS, envisage that a substantial increase in this type of activity will flow from the more open market in health care provision proposed by the Government.

Health authorities and GP budget holders will be expected to send patients to the hospitals which can carry out work most efficiently, in terms of both outcome and price. The private sector is convinced that the changes, allied to the Government's decision to introduce a commercial form of charging for capital assets in the NHS, will lead to fairer competition and enlarge the amount of work it does for the public service.

Mr Tony Byrne, chief executive of the Independent Hospitals Association, calculates that there is already sufficient capacity in the private sector for it to carry out another 400,000 operations a year for the NHS. He believes this capacity will grow as investors build new private hospitals to

handle NHS business, with some hospitals perhaps confining themselves to NHS work. There are predictions that the private sector might eventually treat more NHS patients than private ones.

The private sector is not, however, looking only at the NHS reforms for its future development. It is keen to offer a distinctive service outside mainstream areas of NHS activity, and occupational health has recently been identified as a leading growth area.

In a typical year Britain suffers 12m industrial accidents. An annual 8,000 deaths are due to work-related illnesses and 15 per cent of lost working days result from stress-related conditions.

Mounting competition to attract key employees and new legal requirements, such as forthcoming regulations on the control of substances hazardous to health and an EC directive on noise levels, are increasing the social and legal pressures on employers to provide more sophisticated occupational health services.

A number of the leading private health providers, including AMI Healthcare and Bupa, see substantial growth opportunities in the occupational health market. AMI already carries out programmes for a number of large organisations including Marks & Spencer and the Post Office, and Bupa has this year launched plans for 17 regional centres which it says will make it the largest occupational health service in the private sector.

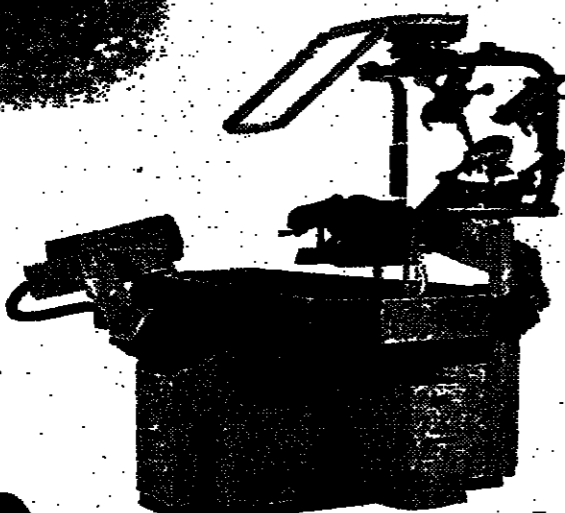
The Government's health care review will prove good news for computer suppliers and management consultants, as health authorities and hospitals begin introducing the information and managerial changes which will be necessary to make the new structure work.

"The scale of the changes envisaged in the white paper is vastly greater than even most people in the NHS expected, and managing the transition while continuing to keep the service running on a

Continued on Page 2



Who's developing special nursing homes to care for the elderly?



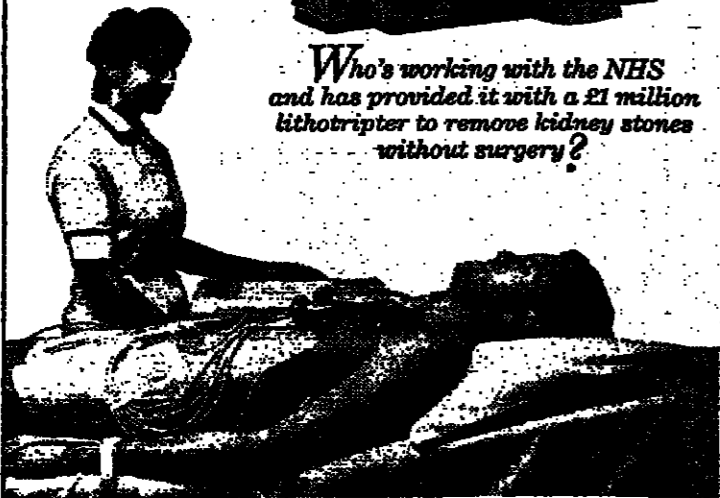
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HEALTH CARE 2

Kenneth Clarke, Health Secretary, replies to critics of his proposals to reform the NHS

'Without a tight timetable, this might not happen at all'

AFTER TWO months of sustained and mounting criticism of his attempts to reform the National Health Service, Mr Kenneth Clarke, the Health Secretary, manages to remain relaxed as he discusses his plans.

But his relaxed style delivers a message of total determination which offers no comfort to his opponents. However much critics may shout, lobby and mount advertising campaigns, the reforms are going ahead.

"This is for real. We are not going to have pilot schemes with everybody studying them for three or four years and all the political opponents trying to wreck them. We are not going to have endless tedious discussions about whether we should do this or that. This is all going to happen and I believe the response of the best people in the service will be for the medical profession to get involved and get some advantage from it."

Health, inheriting one of the biggest political issues in the health sphere since the NHS was set up in 1948 - the review of the entire future of the service which Mrs Margaret Thatcher, the Prime Minister, had established in January 1988.

The new Health Secretary put his own mark on the review's findings, which were published as the white paper "Working for Patients" in late January. But even supporters who are willing to give the ideas a try cast doubt on his breathless timetable, which involves getting many of the plans rolling over the next two years.

"One of my friendly criticisms of the health service is that everything happens too slowly," replies Mr Clarke. "This is a service which takes 15 years from start to finish to build a hospital. What we are introducing is not remotely new to other large-scale organi-

nothing to do with them, will have much more ability to influence and control how things are done."

"In the hospital service they will have the ability to operate within the clinical budgets of their teams, and make their own judgments about how best to deliver the service within available resources. If in general practice, they will have the opportunity of having substantial resources put in their hands to make their own judgments."

"My belief is that, once we get this well under way, the NHS will cease to be, as it appears, a state-owned, rather bureaucratic public service with great unevenness of performance across the country. People will notice that it runs more smoothly, and local patches of excessive waiting times and sub-standard performance should be reduced."

Is the opposition from the medical profession, which has warned that the plans are a threat to standards of patient care, greater than he expected?

"I am afraid I had no expectations whatsoever of any support from the medical representative bodies, so I have not been disappointed by their response." In Mr Clarke's judgement, the reaction from staff within the hospital service has been fairly favourable, with a considerable degree of interest and some support among consultants. There is, he says, particular interest in his plans for self-governing hospitals.

Among GPs the reaction has, he admits, been more cautious. Many observers would describe this as something of an understatement. But Mr Clarke says he always expected that the biggest political battles would come from GPs, where the issues raised in the white paper have overlapped with a long-running negotiation on new contracts for family doctors.

He says that although the British Medical Association has been trying to rouse fears over proposals for GP practices to be offered the chance of becoming budget-holders, buying hospital care on behalf of patients, he believes up to a quarter of Britain's GPs are interested in the plan.

Mr Clarke's attempts to convince GPs of the merits of his white paper have not been

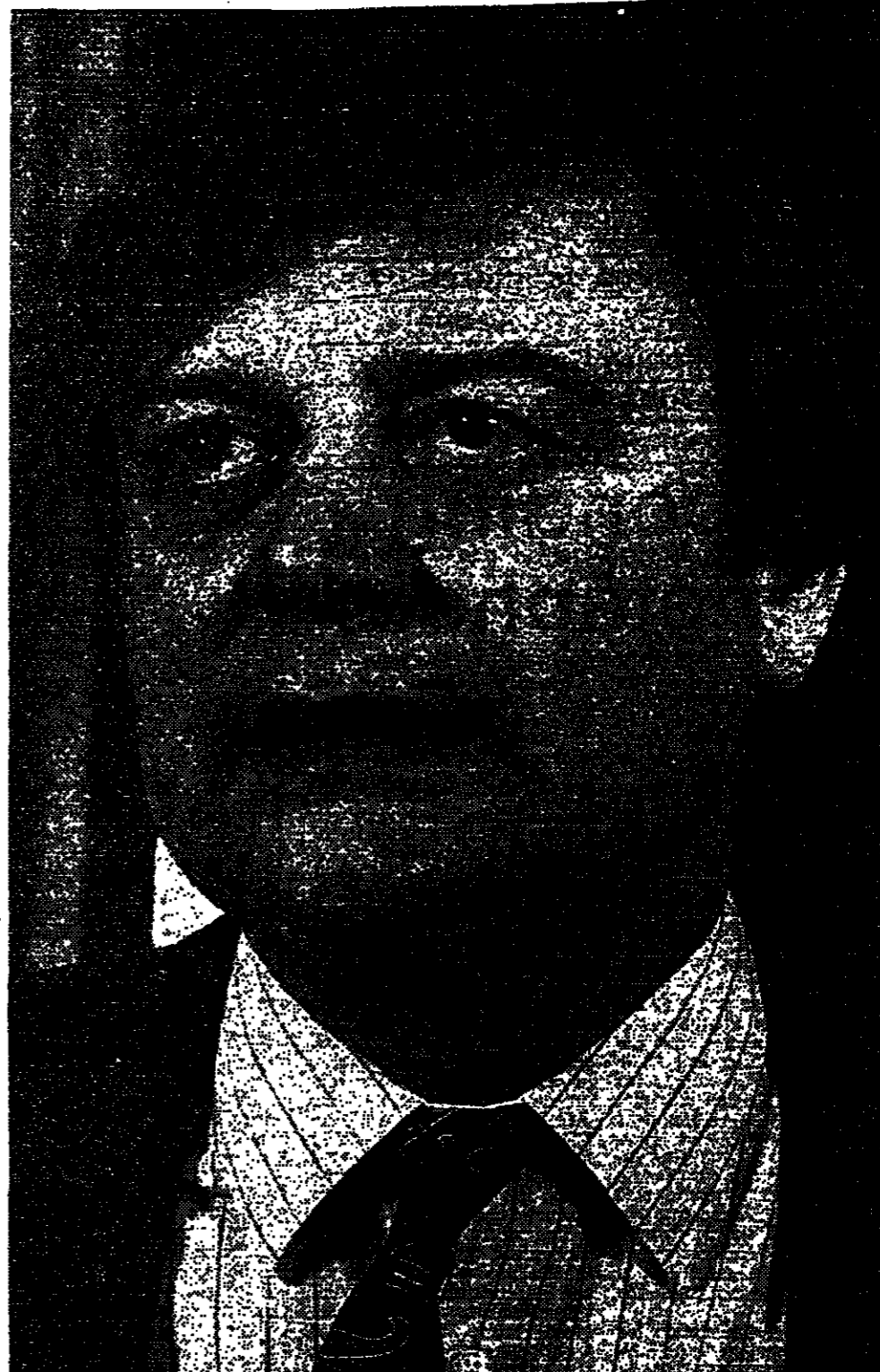
helped by being involved in the contract negotiations at the same time. The two issues overlap. Both the white paper and the contract proposals are aimed at increasing capitation payments - the amount of income based on the number of patients on GPs' lists. Mr Clarke regards this proposal as an incentive to doctors to provide the services patients want in convenient and appropriate ways.

Critics disagree. They say it will lead to unproductive competition between GPs to attract extra patients, with patients judging GPs on their marketing rather than their doctoring. At present, about 47 per cent of GPs' income is derived from capitation payments. "Working for Patients," the health care white paper, declares an intention to raise this to at least 60 per cent. But Mr Clarke admits that the Government actually intends "to go up to quite a bit above 60 per cent" because he

believes that the NHS more consumer-conscious and influenced by patient choice is likely to bid up public expectations and hence total costs.

"At the moment, every time there is any problem, the cry of underfunding goes up and nobody has a clue whether it is because you are spending too much on the laundry or what it is," responds Mr Clarke. "It is true we will have much more idea of where the money goes and therefore, if money is running short, people will make a much better case. I don't mind that. The money will go where a well-founded case is demonstrated."

"Some system of financial rationing is inevitable in any system of health care. I don't think any society is yet wealthy enough to provide all the finance on demand for all clinical needs. The amount of money you could spend on



Kenneth Clarke, Health Secretary: a message of total determination

"They have said: 'We don't think you should do this.' I have said: 'Thank you very much. Now can we address ourselves to the question of how we are going to do it?'"

Mr Clarke stresses the point. He wishes to make it absolutely clear that the changes are going ahead. "Once there is general acceptance that this is going to happen, people will throw themselves into making sure it happens properly in their neck of the woods."

The Government had gone to the British Medical Association and other representative medical bodies with its proposals and asked them to discuss how to implement them. "They have ignored this. They have come back and said: 'We don't think you should do this.' I have said: 'Thank you very much, I hope you feel better for having said that. Now can we address ourselves to the question of how we are going to do it?'"

Mr Clarke enjoys a reputation for being sympathetic to the overall concept of the NHS. Between 1983 and 1985 he was Minister of State, responsible for Health, at the old Department of Health and Social Security. When the DHSS was split up last summer, he became Secretary of State for

sions. I think that without my determination to get on with it by setting a tight timetable there is a serious danger that it would not happen at all."

Mr Clarke and his fellow Health Ministers have this month taken themselves into the lion's den, addressing meetings of hostile GPs and other critics around the country in an attempt to present the proposals in a positive light. So what, in his view, are the most important positive aspects of the changes?

"The essential benefits for the public are that the service will be run in a more business-like way. It will be more consumer-conscious and more influenced by patient choice. The use that we make of money will be improved in the sense that it will go where the work is being done best, and where patients are most satisfied by what is being done."

"Doctors, instead of sometimes being frustrated by management problems in a service where they think management and financial problems are

"Some system of financial rationing is inevitable. The amount of money you could spend on health is near-limitless. So there will always be pressures of that kind"

regards capitation as the best reflection of the workload being carried by each doctor.

Mr Clarke says he always recognised that there would be difficulties in persuading GPs to accept the proposed changes. The reforms involve a change of culture, introducing such factors as competition, the right to advertise, and performance-related pay.

Ever since the white paper was published, Mr Clarke has faced questions about the costs of his proposed reforms. Some specific costs - like the need to instal computers in hospitals to enable them to run proper systems of budgeting and charging - will eventually be quantifiable.

But potentially, the financial implications of the reforms go much further than this. At present, the NHS, unlike conventional businesses, rarely knows the precise cost of specific activities. Once the reforms in information and budgeting systems make such costs known, interest groups will have had ammunition to help prove that particular ser-

health is near-limitless. So there will always be pressures of that kind."

But, adds Mr Clarke, if patients see themselves as customers, he believes the pressure of competition will lead to health services being provided in a more efficient and cost-effective way. He hopes this will be reflected not only in better financial management, but also in reduced waiting times because patients will be able to go where the work can be done most quickly.

He accepts that, if the reforms demonstrate that an adequate level of health care cannot be provided in particular areas, this is likely to provoke demands for more money. If this leads to an increase in the proportion of Britain's gross domestic product spent on health, that would be a more sensible way of achieving it than the present approach, where people wrote articles arguing that Britain should spend a higher proportion of GDP because Finland did.

How does Mr Clarke see the future of Britain's private health sector?

"I see an expanding private sector because I think that's the sort of society we are. Disposable incomes are rising and people with more disposable income are now beginning to want personalised choice in health care. In just they same way as they are accustomed to choosing their car and choosing their house."

He accepts that there are differences within the Conservative Party between those who believe the NHS should be a

residual safety net "picking up the bits that the better-off can't insure for" and those who see it as a vigorous competitor in the total health care arena, continuing to provide a comprehensive service to all.

Mr Clarke holds the latter view. He believes that the NHS should be as effectively run as a private sector organisation, and that it should give the private health sector a good run for its money. He is

convinced that will be to the overall benefit of health care in Britain. His reforms, he adds, are likely to keep the private sector on its toes.

"I am very clear that competition between the NHS and the private sector should be on a level playing field. It is important that we do not allow the NHS to have an inside track of public subsidy in competition with the private sector." He stresses that he wants the two sectors to behave like sensible competitors, with the health service placing contracts with the private hospitals where it can do so cost-effectively, and selling its own facilities to the private sector.

Mr Clarke completely rejects the Labour Party's initial response to his proposals - that they are a step towards privatising the NHS - although he accepts that if he had privatisation plans his reforms would be a necessary first step. It would be hard to

privatise an institution which had no idea of its basic costs.

He says the biggest threat to the NHS might have been if the Government had done nothing - allowing it to continue with an inadequate management structure, a financial crisis every two or three years, over-strong unions dominating the service and the distribution of money "largely determined by who makes the most noise in the local newspaper." Had this gone on, so many people might have left the NHS by voting with their feet that drastic action would have been required.

The proposed reforms were necessary to create a well-run organisation. But there was no intention of privatising the NHS. Apart from the fact that he would be against it personally, it would not be political common sense. "It would be political suicide to do it now, and I don't see anything in 10 years' time that is going to stop it being political suicide

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Dr John Marks, chairman, British Medical Association council

In metaphors

Continued from Page 1

day-to-day basis is going to be the key issue of the next few years," says Mr David Watkins, of Kingsley Lord, a firm of management consultants which has worked with the NHS on the introduction of performance-related pay for its senior managers.

One of the most crucial changes, involving both management structures and information systems, will be the rapid extension to hospitals throughout the country of the Department of Health's resource management initiative - at present an experiment at six sites. The initiative involves doctors and other professional staff more directly in management and provides accurate information on the cost and outcome of treatment.

Introducing the reforms in "Working for Patients" is not the only pressure on Mr Clarke and his fellow health ministers. Health care systems throughout the developed world face a number of common problems, including rising costs, the uncertainties of

AIDS and the demands of an ageing population.

Mr Clarke is under heavy pressure on the last of these issues. It is now more than a year since Sir Roy Griffiths, the Government's health service adviser, published his report on the care in the community of the handicapped and frail elderly.

During the 1980s rapidly increasing demand for care home provision has been met in the main by the private sector, although financed largely from the social security budget. Now private, public and charitable providers all complain that they can no longer cope on the levels of funding allowed by the Government.

An announcement on how to achieve a more rational organisational structure for community care - and how to finance it - is expected from the Government by the summer. Its arrival will complete another part of the emerging pattern for future health and social services provision in the UK which has begun with "Working for Patients."

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HEALTH CARE 3

The main points of the "Working for Patients" white paper

Self-governing hospitals, GP budgets

THE GOVERNMENT'S white paper "Working for Patients" sets out proposals designed to make the NHS more managerially sound and competitive at the same time as increasing patient choice. The key date for many of the changes is April 1991, but moves towards them are already under way. They will involve self-governing hospitals and GP budget holders.

The Government envisages hospitals with at least 250 beds being allowed to gain self-governing status, and regional health authorities have been asked to identify

Hospitals will not be able to ballot on whether to be self-governing

Self-governing hospitals will remain in the NHS - something Ministers have been anxious to stress in the face of criticism that their plans are an attempt to undermine the national, tax-funded service but will have a new freedom to determine their own affairs.

Ran by boards of executive and non-executive directors, they will draw their income from contracts with health authorities, GP budget holders, other self-governing hospitals, private hospitals, insurance companies and employers. They will employ their own staff and be able to set terms and conditions outside national agreements.

Only a few essential conditions will have to be met for a hospital to become self-governing, the main one being the existence of adequate and committed management involving the hospital's professional staff. Any one of a number of groups - ranging from a hospital's management or medical staff to its league of friends - could propose it for self-governing status.

The Health Secretary will decide whether a hospital should become self-governing, and the Government has rejected any form of ballot on the issue. Ministers say hospitals have no natural constituency around which a ballot could be conducted.

potential candidates by May 8. Eventually, smaller hospitals and related community units are likely to become self-governing as well.

It is intended to establish a substantial number of self-governing hospitals - which will become separate legal entities known as NHS Hospital Trusts - by April 1991.

General practitioners will be given the opportunity of holding budgets to finance a range of hospital and primary care services for their patients. The budgets will cover the bulk of normal operations, out-patient services, X-ray and pathology tests and drugs.

Budgets will be agreed between GPs and regional health authorities within national guidelines and over-spends of up to 5 per cent will be clawed back the following year. Over-spends in two successive years may lead to GPs being removed from the scheme.

Initially, only GP practices with lists of at least 11,000 patients will be able to participate - such practices serve about 25 per cent of the population - but the scheme may be extended to smaller ones later.

Why should doctors take part? The Government says that by making them buyers of hospital services, they will have wider control over the

care of their patients. Another incentive is that GPs will be allowed to retain any savings on budgets to improve their practices and patient services. The Government hopes hospitals will be encouraged to raise the quality and cost-effectiveness of services to obtain custom from GP budget holders.

The scheme will require legislation, and the Government plans to have it operating from April 1991.

Other points in the white paper's proposals include: Financing - District health authorities will become purchasers rather than purely suppliers of hospital services

and will be expected to place contracts where they can obtain the best service and value - whether in their own authorities, self-governing hospitals or the private sector. GP Prescribing Budgets - Indicative drug budgets will be set by regional health authorities to try to get better value for money in prescribing - GP's medicine bills came to £1.6bn in 1987-88, 37 per cent of total family practitioner service spending. The Government says the new regime will not stop people getting the treatment they need. Tax relief - from April 1990, income tax relief will be

granted on private health insurance premiums for people over 60, whether paid by them or on their behalf. Capital charging - a commercial approach to the charging

GPs will be allowed to retain savings on budgets to improve their patient services

of NHS capital assets will come into full effect in 1991-92, ending the treatment of capital as a "free good". External audit - the Audit Commission is to have its role

extended from the local authority sphere and will conduct external audits and value-for-money comparisons throughout the NHS. Health authorities - regional and district health authorities and family practitioner committees will become smaller under a drive to inject a more managerial, action-oriented approach to decision-making. Medical audit - a system of medical audit to analyse the quality of medical care, treatment, use of resources and outcomes for patients will be established in all NHS hospitals by April 1991, and there are plans to extend it to family doctors as well.

REACTIONS

Much evidence of disquiet

THE HOUSE OF Commons all-party Social Services Committee has begun an investigation into the likely effects of the Government's proposed health care reforms. Many of the organisations giving evidence - regardless of their overall views of the proposals - have expressed doubts about the rapid implementation timetable envisaged by the Government.

The Joint Consultants Committee, which links the British Medical Association and the royal medical colleges and represents all hospital doctors on non-pay issues, called the first press conference in its 40-year history to express opposition to the proposals.

In its evidence to the Social Services Committee, the committee says it believes a number of modest changes in the funding and management of the NHS could have brought about significant improvements without exposing the service to the risks contained in the white paper.

It fears that the Government's proposals for self-governing hospitals will "change the prime aim of the management of these hospitals, from the provision of adequate care to the community as a whole to the financial success of the hospital." Experience from the US shows that there would be pressure on hospitals to

encourage admission of patients with conditions that could be treated with financial benefit to the hospital. "If some hospitals are encouraged to attract more patients, and therefore more funds, within a global total it follows that the funding of some other hospitals will suffer. The budgets of the 'losing' hospitals could well fall below the critical mass necessary to sustain more services in their own areas."

The white paper addresses

US experience "showed there would be pressure on hospitals to encourage admission of patients with conditions that could be treated with financial benefit to the hospital"

the wrong agenda, the Royal College of Nursing says in its evidence to the Social Services Committee. It says the real health challenges of the 1990s are:

□ How to cope with the increasing health and medical demands of an elderly population which is growing in size, and thus becoming more frail and dependent.

□ How to maintain the shift in policy and priority towards health promotion and care in the community.

□ How to meet these chal-

lenges in the face of skill shortages which would affect nursing and every other profession supporting the health service. The RCN says the more current problem in the NHS is underfunding. This remains the source of the greatest difficulty in the acute hospital sector, and was the root cause of the crises in late 1987 which prompted the Government's health care review. The Government's proposals would unleash a growth in administrative and medical costs.

Choice in health care under the Government's proposals would largely be restricted to doctors and managers, which would be a step backwards. Self-governing hospitals posed a threat to continuity of care, consumer access to a comprehensive range of local health care facilities and long-term planning.

The Institute of Health Services Management, in its evidence, says it supports much of the thinking behind the white paper but has a number of concerns. Prominent among these

are:

□ The proposal to give tax relief on private health insurance for the elderly.

□ The very short timescale for implementation in the absence of any pilot testing. The institute welcomes the Government's attempts to link workload and funding. But it says that while this might improve efficiency it will not solve "the essential problem of too little money in the system to provide the volume of care that the present level of hospitals and doctors could produce and which patients demand."

In its evidence, the National Association of Health Authorities says it would be concerned if the white paper's emphasis on acute services led to a neglect of long-stay and other priority areas. The association acknowledges that the Government proposals are aimed at encouraging efficiency, innovation and consumer choice.

It calls for an independent inspectorate in the NHS to ensure that quality is maintained in the move to the proposed market system. Like other organisations, NHAFA fears that the Government has "significantly underestimated the timetable" for implementing its proposed changes.

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The Government, which narrowly escaped defeat on the abolition of free eye tests, is now taking on more controversy

INCOME GENERATION

Hospitals can make money

EARLIER this year Mr Kenneth Clarke, Health Secretary, went to Cambridge to unveil a commemorative plaque in a new shopping concourse at Addenbrooke's Hospital.

It was an occasion which will merit a ministerial visit. Income generation schemes are important to the Government - not only as a way of raising extra cash in the health service, but in order to get its managers thinking in a more commercial, businesslike way.

The 825-bed Addenbrooke's Hospital was one of the first in the NHS to be constructed with purpose-built shopping facilities.

Under an agreement between Cambridge Health Authority and British Airports Services, the shopping concourse has been re-developed and enlarged, and is now run by BAS on a concessionary contract basis similar to that operated at British Airports Authority airports.

A group of nine shops, including a grocery shop, bank, hairdresser, gift shop and bookshop, surround a pizza-style cafe. Under the partnership agreement, BAS guarantees the health authority a minimum income of £100,000 a year.

The Government hopes to see similar developments on other hospital sites soon, and an Income Generation Unit has been set up in the Department of Health to help health authorities develop cash generation schemes.

With around 1m employees, the NHS is the largest civilian employer in Europe. Several

million more people go to hospitals as patients and visitors each year. Staff, patients and visitors are all seen by supporters of the income generation drive as a large and largely untapped market for retailing and other commercial activities.

Mr Peter Thompson, a former NHS district general manager and now a health care management consultant, advises the North West Thames Regional Health Authority on income genera-

Mr Thompson predicts that hospital car park charges will become common practice in the next few years, as the Government's NHS proposals make managers think more positively about land and building use

tion. He believes the Government's NHS reforms will generate a change in management culture which will lead to a rapid increase in interest in income generation.

"A lot of NHS general managers have been frustrated by having everything tightly controlled from the centre. Now they are being given the opportunity to really manage, and income generation is one of the things they will be examining with enthusiasm. Apart from raising extra money, there is evidence that managers are better able to manage their core activities as a result of their involvement in income generation."

Mr Thompson recently visited the US and Canada to study income generation at

hospitals there. In addition to retailing which, like most other people involved in income generation, he thinks has great potential opportunities for the NHS, he believes there are other areas which can be exploited. These include:

□ Car parking - Texas Medical Center at Houston - the largest medical complex in the world - has, Mr Thompson discovered, 21,000 parking spaces. A medical complex of this size is exceptional, but Mr

Thompson found that it is normal practice in North American hospitals to charge for parking. Some US hospitals have their own petrol stations and car wash facilities as well.

He predicts that car parking charges will become common practice at British town centre hospitals in the next few years, as the Government's new capital charging proposals make managers think more positively about land and building use. Hospital visitors would, he believes, be prepared to pay reasonable charges in return for convenient parking facilities.

□ Child care - Demographic and social changes mean that the proportion of families with both parents working will increase. This is producing

growing pressure on employers to provide child care facilities. The NHS, suggests Mr Thompson, has some of the necessary staff and an appropriate market image to offer to run company canteens.

□ Specialist activities - Mr Thompson sees potential for health authorities to teach their names to a selection of activities, like health screening and weight management programmes, which have suitable connections with their mainstream activities. Franchising and selling services like insurance and holidays to NHS staff are other areas identified for development. North West Thames has its own free newspaper which is distributed to 1.7m households - plans are now advanced for it to begin carrying advertising.

"There was a time when railway stations were regarded as places where you were lucky to find a dog-eared sandwich and a broken telephone," says Mr Thompson. "Now there are cash machines, a choice of meals and all the niche retailers. The NHS is the way railway stations used to be, and a natural candidate for similar development."

A programme of income generation similar to the NHS's one was launched in Canada in 1985. Income generation had become a significant activity in 90 per cent of Canada's large hospitals, with 39 per cent reporting earnings of between C\$1m and C\$5m. Some did considerably better than this, with 15 per cent of hospitals earning more than C\$10m in 1985.

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HEALTH CARE 4

HEART DISEASE

Where Britain is lagging behind

HEART DISEASE is Britain's biggest killer and efforts to reduce its toll are proving less successful than in comparable countries.

About 180,000 people die each year from coronary heart disease, and a further 2m suffer its effects. Quite apart from the human cost, the NHS's treatment costs exceed £500m a year. A National Audit Office (NAO) study suggests that around £250m is spent in vain on unnecessary coronary surgery, before taking account of broader economic costs arising from lost productivity.

Australian, New Zealand and US falls in coronary deaths are much sharper

Compared with these huge bills, the NAO report suggests that the amount spent on preventing coronary heart disease, while difficult to quantify, is closer to £10m a year. The NAO says that "much remains to be done" if Britain is to emulate overseas achievements in the field of prevention - death rates in some developed countries have declined four to five times more than in Britain. Australia, New Zealand and the US all show much sharper rates of reduction in coronary deaths than Britain.

The report has been welcomed by a wide range of health organisations. They say the NAO has confirmed their own view that the Government has failed to organise an adequate response to a condition

which kills 500 people a day. The National Forum for Coronary Heart Disease Prevention - whose members include heart charities, the British Medical Association, royal medical colleges and the National Association of Health Authorities - wants the Government to set up an inter-ministerial group on coronary heart disease prevention. This would co-ordinate policy between government departments, on similar lines to groups which have been established to deal with alcohol problems, drug abuse and AIDS.

The National Forum believes a ministerial committee going across several departments might end what it regards as contradictions in present policy. It says these include:

- mounting a campaign to encourage teenagers to stop smoking, while permitting tobacco companies to sponsor sporting events, and allowing increases in tobacco taxation to fall below the rate of inflation;

- encouraging the public to adopt healthier diets while failing to ensure that foods are adequately labelled to show nutrition content;

- urging people to take more exercise while constraining the Sports Council's budget.

The group believes the public is now generally aware of the risk factors associated with heart disease, and thinks the time has come for the Government to redirect resources from advertising the risks to funding schemes of practical assistance.

It is concerned that the Government's £3m a year "Look

After Your Heart" campaign allocates more than a third of its budget to advertising and only 10 per cent to grants to health authorities, at a time when many health authorities' coronary prevention programmes are hampered through lack of funds.

A survey by the Faculty of Community Medicine - part of the National Forum - found that 50 per cent of district health authorities had plans for developing coronary prevention programmes, but only 24 per cent had the money to implement them. A NAO study

A campaign team of three was too small to cope with follow-up action

of a sample group of district health authorities found that a quarter completely failed to mention coronary heart disease prevention in their short-term programmes for 1988-89.

The NAO concludes that the "Look After Your Heart" campaign, started in England in 1987, suffered in its early stages from missed opportunities, caused partly by staff shortages. Although nearly 500 companies, for example, expressed an interest in the campaign, follow-up action could not be taken in most cases because the campaign team of three was too small to cope.

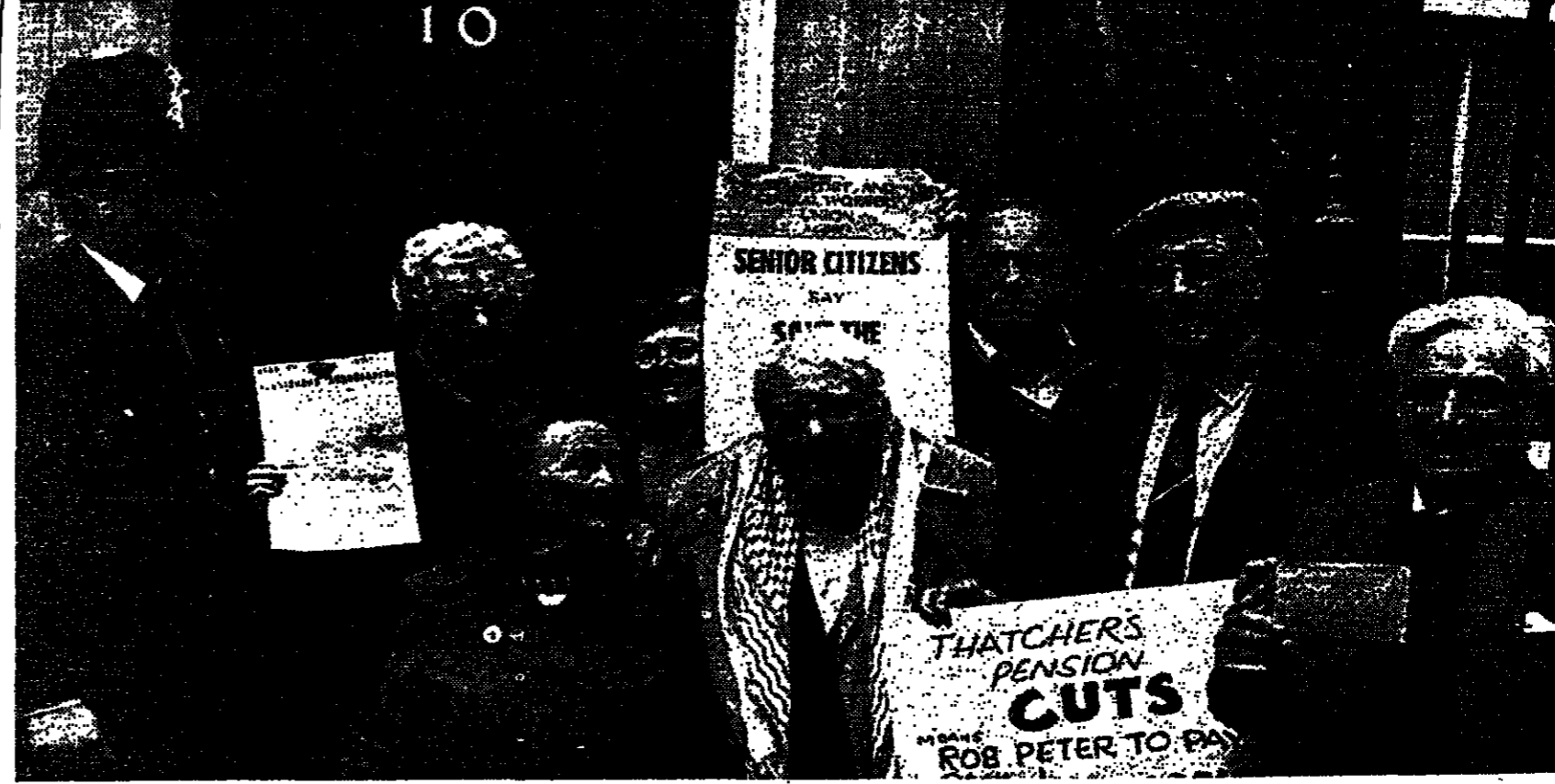
The report comments favourably on "Heartbeat Wales," a programme in the Principality which is operating around measurable targets - for instance, to reduce the proportion of smokers in the 18-64 age group by at least 5 per cent by 1990.

This programme, says the report, is based on an extensive survey of the lifestyles and risk factors of the Welsh population, with a structured plan of action to tackle each identified risk.

The programme had established effective links with a large number of outside agencies, leading to many health promotion initiatives. These included lean meat merchandising schemes, food labelling and education programmes involving supermarket chains, a community first-aid training programme and special initiatives for primary school children.

Warning of financial crisis unless allowances rise substantially

The future of community care



Jack Jones, ex-leader of the transport union, leads a protest to 10 Downing Street by senior citizens. There will be far more in that bracket by the next century

NOW THAT the white paper "Working for Patients" has been published, Health Ministers and their senior officials are directing their attention to an issue of at least equal magnitude - the future organisation of community care.

Many critics argue that the Government should have tackled the questions of acute medical treatment, which are addressed in "Working for Patients," and long-term care at the same time. But Ministers took the view that this would have produced an impossibly complex agenda.

It is now more than a year since Sir Roy Griffiths, the Government's health service adviser, produced a report recommending a variety of changes to improve the way in which care in the community is delivered for adults who are mentally ill, mentally or physically handicapped or elderly. The recommendations envisaged local authority social services departments taking the lead role.

Demographic changes will produce dramatic increases in the proportion of very old people in the population

between now and the early years of the next century. This has profound implications for both public policy and private provision of care home places.

The Treasury's bill for the board and lodging payments which finance elderly and handicapped people's accommodation in residential homes

Some charitable organisations have been forced to restrict admissions to people who can afford to pay their own fees

is already around £10m a year. It is estimated that an extra 100,000 places in care homes will be required by the end of the century.

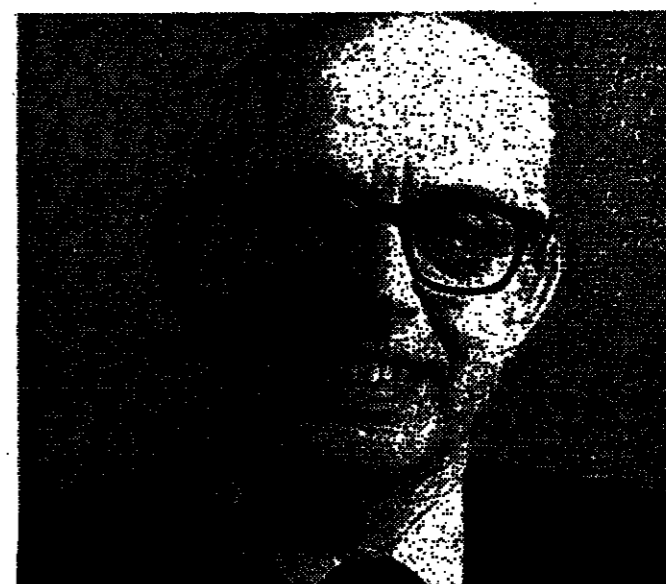
But even with such a growth in places, an increasing amount of care will have to be provided in individual's own homes - raising questions about how this should be

provided and financed.

The private sector has been responsible for almost all the growth in care home provision during the 1980s. A review of the market by Leung & Buisson, publishers of private health care and long-term care directories, shows that the number of private nursing home places increased by 29 per cent between 1987 and last year, with the private sector now estimated to be a £1.6bn industry. An increasing number of corporate providers are moving into a sector once dominated by privately-run homes.

The future financing of the inevitable growth in community care is the dominant issue facing the sector. In spite of the £1bn being spent by the Government on board and lodging payments, both private and charitable providers warn that they face a financial crisis if the Department of Social Security does not substantially increase residents' allowances.

The Registered Nursing Home Association says there could be a financial crash in the independent sector without higher payments.



Sir Roy Griffiths, the Government's health service adviser

It adds that homes are able to sustain themselves financially only by subsidising the fees of residents on DSS income support from the payments of those paying their fees. But the proportion of people paying their own fees is declining.

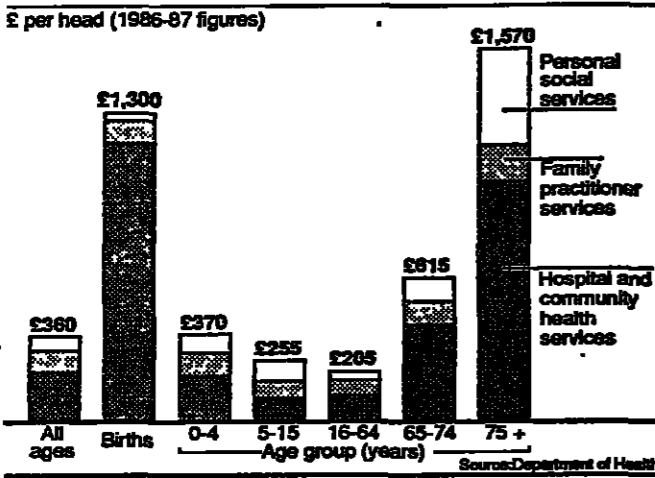
Financial problems are leading to some homes refusing to take publicly-financed residents because of the levels of payment.

The National Council of Voluntary Organisations has given a similar warning on behalf of the charitable sector. Some charitable organisations have been forced to restrict admissions to people who can

afford to pay their own fees. Mr Barry Palmer, chief executive of the Abbeyfield Society, which provides nearly 1,000 supportive houses for lonely, elderly people says many residents are now forced to rely on charity to help meet their charges.

"We are a charity and proud of the fact that we can keep costs down, but our residents have never, or should never be, objects of charity. There are other organisations who care for the frail and disabled who face this dilemma, and we urgently call on the Government to raise the residential care home allowance to a realistic level."

Current expenditure per head (England)



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Turning Point's advice on drink and drugs

Problems to be tackled by the employer

DRINK PROBLEMS in the workplace - and even more so drug problems - are often ignored by managers and employees alike for as long as possible.

But there are more positive options than doing nothing and Turning Point - Britain's largest national organisation for drug, alcohol and mental health problems - is actively involved in promoting them. Next month, Turning Point, which celebrates its 25th anniversary this year, will stage a major conference in the City of London aimed at making personnel directors more aware of drink and drug problems at work.

Employers are encouraged to produce formal policies in consultation with trade unions

There are no precise statistics on the extent of drink and drug problems in the workplace. But one guide is provided by the fact that more than 25 per cent of people seeking help at drug centres have jobs.

Drink and drug problems in the workplace frequently result in unreliable performance, poor timekeeping, absenteeism and accidents. If ignored, they are likely to give rise to disciplinary and industrial relations problems.

Managers attending the Turning Point conference will be strongly advised not to ignore the problem. They will be told that the starting point - as with other health and safety issues - should be the

establishment of a clear workplace alcohol and drug policy.

Policies should be constructive and positive, emphasising the help which is available to an employee trying to overcome drink or drug problems. Turning Point helps companies prepare written policy documents, as well as offering training and research.

The Health and Safety Executive, CBI, TUC and the Advisory, Conciliation and Arbitration Service (Acas) all encourage employers in consultation with trade unions to produce formal policies. Industrial tribunals, when considering unfair dismissal claims arising from drink or drug issues, are likely to take into account whether or not a company has a formal policy.

Turning Point says the focus of alcohol and drug policies should be improved work performance and attendance because this provides "a legitimate basis for the employer to intervene without meddling in an employee's private life."

The intention of policies should be to assist employees to overcome their problem. Policies should apply equally to all staff, and since alcohol and drug problems should be seen primarily as health problems, people seeking assistance should receive the same facilities as those with other forms of ill-health.

Turning Point became involved with drink and drug problems in the workplace in 1985. Since then, it has co-operated with the CBI to produce a booklet on drug problems at work, set up training programmes within companies, and is planning a research project on the nature and prevalence of drink and drug use in the workplace. It is hoped that this research will enable the effectiveness of company policies to be evaluated.

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HEALTH CARE 5

PROFILE: GKN

Engineering a healthier workplace

IN 1986 GKN, the engineering and industrial services group, made legal history by becoming the first British company to be successfully sued as a result of occupationally-induced cancer.

The implications of the case - *Stokes v Garringtons* (a GKN company) - are still referred to by managers today. Although GKN, with its early background in the iron and steel industries, had always had to give health and safety a high priority this case prompted the group completely to review its occupational health strategy.

One of the long-term results, exactly 30 years after *Stokes v Garringtons*, was the launching last autumn of GKN Occupational Health, a new industrial services division which will offer health and safety facilities both within the GKN group and on the open market.

Some 35 per cent of GKN's turnover now comes from industrial services rather than mainstream engineering, and its industrial services activities have grown five-fold since 1983.

Dr David Pulling, managing director of GKN occupational health, sees the marketing of health and safety services as a natural contribution to the group's development into industrial services - taking an activity which GKN began providing for its own group companies, and offering the expertise it has gained to outside customers.

He also sees his company entering a \$1bn potential UK market, as both legal requirements and changing social attitudes force employers to give health and safety a higher priority.

Dr Pulling identifies four main reasons why health and safety should be treated as seriously as any other issue on the management agenda:

- legal requirements;
- liability for civil claims;
- reduction of risk;
- employee well-being.

"There are many reasons why these four factors are becoming higher priorities at the moment," says Dr Pulling. "Factors like the new regulations on the Control of Substances Hazardous to Health (COSHH) this year, and a series of EC directives beginning next year with tighter controls over noise in the workplace, will add to the legal pressures on employers."

Rising insurance costs and higher civil settlements are putting financial pressure on companies to introduce better health and safety policies. And, as part of the increasing awareness about health issues among the general public, there is a growing recognition that occupational health provision should form part of a company's overall pay and conditions package."

Dr Pulling is convinced that GKN can demonstrate, from its own experience, that a thorough and businesslike approach to health and safety can save money in a way which shows in the balance sheet.

The group has spent more than \$5m during the past 10 years settling claims from employees whose hearing has been impaired by exposure to noise in the workplace. A recent decision was made to tackle noise problems through a more sophisticated, planned, hearing conservation programme involving several stages of activity - accurate noise measurement, identification of hazards, provision of hearing protection, audiometric screening, training and education, noise reduction techniques and, finally, audit of the effectiveness of the entire programme.

As a result of this programme GKN last year reduced its level of hearing compensation claims - which had recently been running at an annual \$200,000 - to below \$120,000.

GKN Occupational Health has compiled a Total Care Plan - a series of modules covering aspects of health and safety from which client companies can choose depending upon their particular requirements.



GKN occupational health mobile units can carry out a full range of medical checks

In addition to safety-related subjects, like the control of hazards, the GKN service aims to keep employees fit and identify health problems early through Well Woman and Well Man clinics.

A fleet of mobile health screening units enable checks to be carried out at factories, offices, construction sites and other workplaces - saving time on employees having to travel to hospitals or doctors' surgeries.

The mobile surgeries grew out of GKN's own needs. Changing patterns of employment mean that fewer people now work in big factories and many more on small and remote sites - GKN currently has 280 UK workplaces - and mobile medical services are the most efficient way of reaching them.

Dr Pulling is convinced that good occupational health services must be concerned with the general health of employees, as well as the more specific areas of their actual safety at work. The point managers must keep in mind, he emphasises, is that health affects an employee's ability to do the job efficiently and productively.

"I believe in simple screening techniques carried out at the workplace, because they provide an effective means of picking up many problems which can be tackled if detected sufficiently early."

Although humanitarian

questions are a main consideration, Dr Pulling stresses that they are not the only ones. With approaching 350m working days a year lost in Britain through accidents and ill-health, an inadequate occupational health policy can prove a significant cost to an employer. When all the costs of reduced productivity, replacing sick employees and staff shortages are taken into account, investing in a healthy workforce can be made to appear an economically-efficient option.

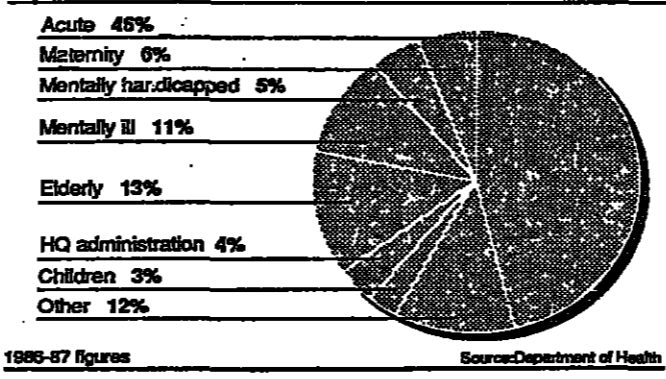
"I see comparisons with the way many British companies used to think spending money to obtain high quality products was an additional cost, rather than an essential investment in order to remain competitive. We can now see the beginning of a recognition that it is equally important to invest in the health of a company's human resource."

GKN Occupational Health's facilities include 43 full and part-time medical officers, 35 nurses, support chemists, laboratory facilities and education, conference and training services.

Dr Pulling advises managers who want to improve health and safety to begin by establishing a base line for future activities through an environmental audit of the workplace and pre-employment checks on employees.

This should then lead to regular monitoring of the working environment, safety procedures and employee health - both general health and their exposure to potential hazards.

Where NHS spending goes



PROFILE: TADWORTH COURT

How independence saved a hospital

FIVE YEARS ago this month the management of Tadworth Surrey Children's Hospital in Surrey was transferred from the National Health Service to a new independent charitable trust.

The transfer brought to an end a passion-rousing campaign to save Tadworth Court, the country branch of London's famous Hospital for Sick Children at Great Ormond Street, from closure.

In one sense, the campaign was a failure. The first hope of the campaigners had been to retain the hospital within the NHS, and the idea of independent operation arose only after this attempt failed.

But in another sense, it has been a remarkable success story and one which has proved ahead of its time - there are parallels between Tadworth's independent status and the Government's present proposals to encourage NHS hospitals to become self-governing outside direct health authority control.

"We are a relatively small unit and I do not think what we have done could provide the model for a big teaching hospital like St Bartholomew's or St Thomas's to become self-governing," says Mr Barry Hassell, Tadworth Court's chief executive. "But I imagine any small, specialist units which become self-governing will find themselves going through similar experiences to ours."

Tadworth Court, which cares for chronically sick, handicapped and terminally ill children, became independent with one very considerable advantage on its side. The campaign against the threatened closure had united staff, parents of patients, national charities and the local community to a remarkable degree. It became independent in a spirit of unity which is likely to elude some of the self-governing hospitals of the future.

Mr Hassell, a management consultant who had been involved with the campaign to save the hospital, took over as chief executive on independence day. It did not take him long to discover what independence meant.

"Overnight, we were cut off from our supplies of medical equipment and drugs. Only slightly less dramatic was the loss of all the NHS central services."

"Until independence, countless things like accounts and building maintenance had been handled from London. Now we were responsible for everything ourselves, with almost no management structure to cope with it."

Mr Hassell has established a conventional management structure around a team of seven senior administrators. Managers report to a board of directors chaired by Mr Tim Yao, former director of the Spastics Society and now a Conservative Member of Parliament.

The hospital currently has 220 staff - the equivalent of about 160 full-time posts. When it became independent all staff were offered the opportunity of transferring from the NHS to the new trust, and only one person declined.

The new structure, says Mr Hassell, has given managers a clearer overall understanding of the services they are providing. Staff are encouraged to "get out and see how other people work" by attending conferences and training courses, and combatting any feelings of insularity which might have arisen from leaving an organisation as vast as the NHS. The new management has established its own building manager and direct labour workforce to adapt and develop the hospital to house expanding services.

Under the terms of the transfer from the NHS, the Tadworth Court Trust is leasing the hospital buildings at a nominal rent for 99 years. But direct government financial support is coming to an end. Department of Health finance accounted for 83 per cent of Tadworth Court's income in the first year of independent operation. This had declined to 34 per cent last year. It will come down to 15 per cent in the 1989-90 financial year and then be phased out.

Tadworth Court is not a private hospital in the conventional sense - its facilities remain free at the point of delivery to patients, as they will in self-governing hospitals.

Direct Department of Health funding has been replaced from a variety of other, largely public, sources - health authorities, social services departments and education authorities which send children to the hospital and its associated St Margaret's School. Voluntary donations make up about 15 per cent of total income - \$300,000 last year.

"As a result of the changes in funding which were forced on us by becoming independent, we have a better financial mix and a good deal of security," says Mr Hassell. Tadworth Court is also uniquely well placed to trade within the Government's proposed internal market in health care, since that is precisely what it has been doing for the past five years - health and local authorities throughout the country send children there for specialist care.

One of Tadworth Court's main activities is the care of children suffering from cystic fibrosis and other chronic conditions. It also provides short-term respite care for profoundly handicapped and chronically sick children - providing a rest for their families - hospice care for the terminally ill and a unique children's head injury rehabilitation unit.

Mr Hassell and his colleagues have been keen since independence to identify and develop new facilities and the school, which opened in 1985, is an example of this. The hospital currently has a \$1m expansion plan, and it is looking to voluntary sources to raise the money.

Funding comes from health authorities, social services departments and education authorities

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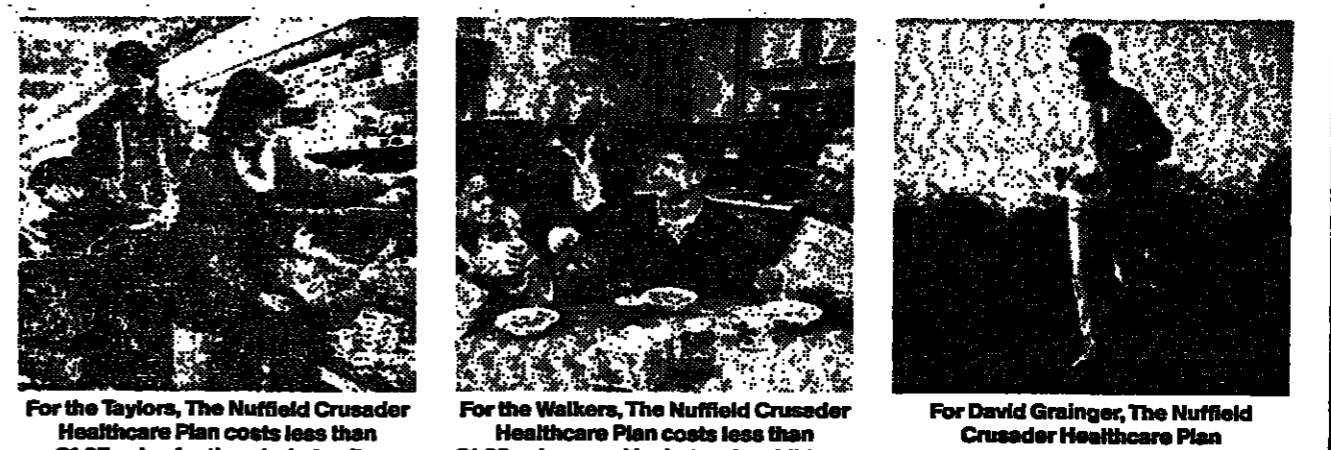
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HEALTH CARE 6

Glasgow's Healthy City Plan

Cutting the death rate

GLASGOW, which, in spite of a much acclaimed urban renewal programme has some of the worst health problems in the western world, is this year engaged in a positive attempt to become a healthier city.

It is one of 25 European cities taking part in the World Health Organisation's Healthy Cities project, which aims to improve premature death and infant mortality rates and virtually eliminate infectious diseases by the year 2000.

Glasgow District Council, Strathclyde Regional Council, the city's two universities, Greater Glasgow Health Board and voluntary organisations are all partners in the project. A steering group last week produced an initial position statement, which will lead to a detailed Healthy City Plan containing specific health improvement targets in the autumn.

"We wish to return to the

principles of public health wherein we recognise that improvements in environmental and social conditions reduce the incidence of disease," says Dr Thomas Thomson, chairman of the steering group.

Glasgow's health record compares badly with the rest of Scotland, which is itself poor by international standards. If Glasgow death rates among under-65 year olds were reduced even to the Scottish average, there would be nearly 1,000 fewer deaths a year.

The city, like many parts of the UK, shows remarkable social and geographical disparities in its health indicators. People living in its most deprived areas are 2½ times more likely to die before the age of 65 than those in affluent parts of Glasgow.

Many of these deaths, says the steering group, could be avoided by a combination of

changes in individual life-styles and improved social conditions.

The Healthy City Plan in the autumn will be based on a detailed analysis of the state of health of the city's various communities and social groups, and will assess the impact of current health and social policies.

After the plan has been produced, the steering group intends to identify examples of good practice and extend these to other parts of the city, initiate a wide-ranging debate in Glasgow about health issues, develop education programmes in the universities, colleges and schools and create working links on health issues with other cities in the UK and elsewhere in Europe.

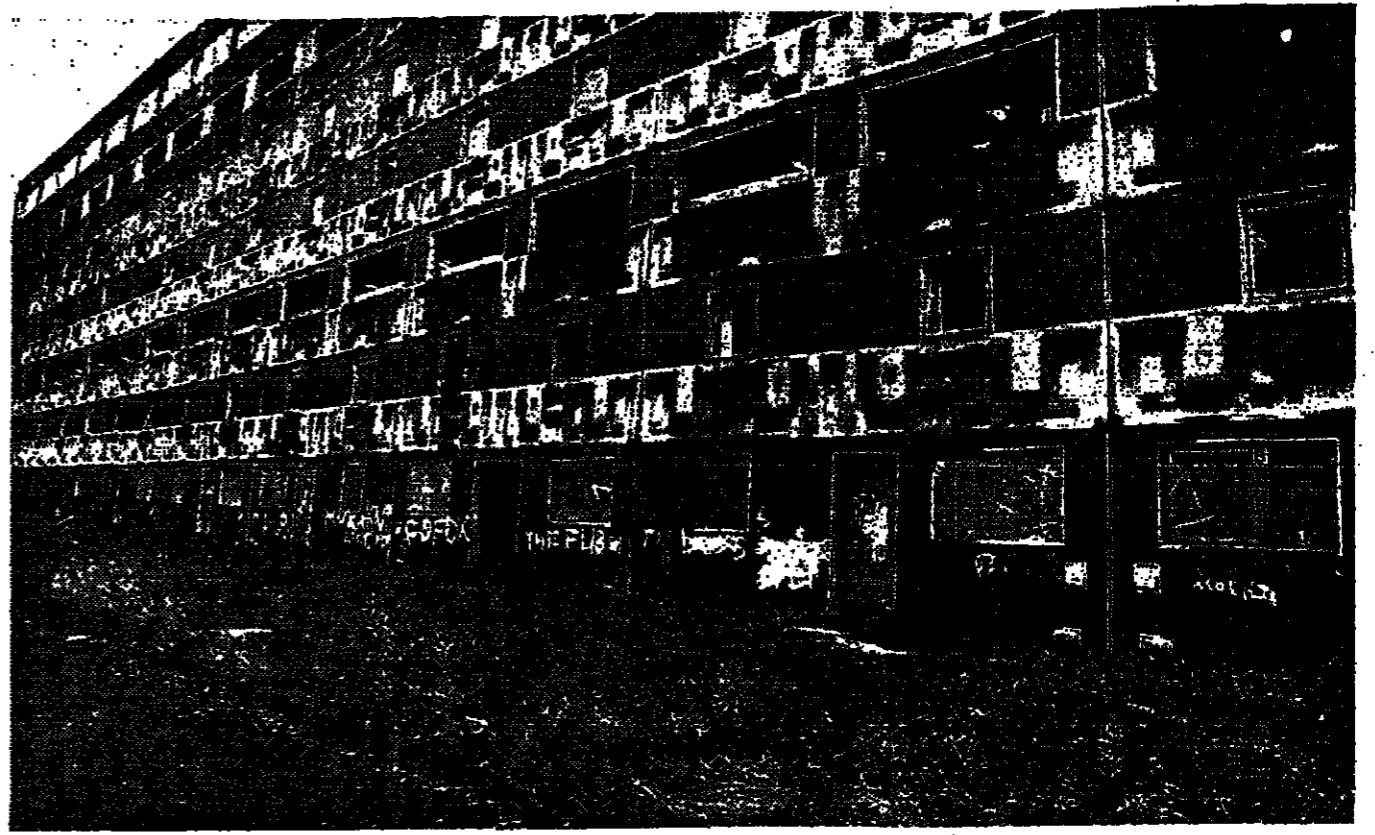
Glasgow, says the steering group in its initial position statement, has undergone a transformation through economic regeneration,

environmental change and cultural improvements. These include Clear - the largest inner-city redevelopment project in Europe - and the widespread upgrading of old tenement flats.

Major new amenities like the Scottish Exhibition and Conference Centre have been developed and shopping facilities have been renewed. But not everyone has shared equally in these improvements, says the group.

Too many of Glasgow's citizens still live in poverty, with low incomes, in damp, unattractive and unsuitable housing and with insufficient social and leisure amenities, it adds.

"Many of these factors contribute to an unenviable record of ill-health in the city, in which death rates for both men and women are among the highest in the western world and are concentrated disproportionately among the poor."



Gorbals tenements: the city's high death rates "are concentrated disproportionately among the poor"

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PRIVATE SECTOR Reforms provide opportunities

BRITAIN'S PRIVATE health sector could be just as radically transformed as the NHS by the Government's health care review.

The Government's proposals contain a clear opportunity for the private health insurance companies - the decision to allow tax relief on health insurance for people aged 60 and over - and some opportunities mixed with challenges for the private hospitals.

The tax relief provision comes into effect in April 1990. Both elderly people themselves and others purchasing private health insurance on their behalf - for instance their children - will be able to claim relief. The latter group is particularly significant in terms of the likely size of take-up.

The early months of next year will see the development and marketing of new packages from the health insurers aimed at elderly people and their families. This will build upon recent attempts by many of the insurers to make private health insurance more accessible to the elderly and people on relatively modest incomes. These developments include the introduction in 1987 of Budget Bupa from the British United Provident Association, the leading UK company in the field, which aims to give the main forms of surgical cover at competitive costs; Private Patients Plan's Retirement Health Plan, which has no

upper age limit; Sun Alliance's Prompt Care Plus Plan, which is open to anyone up to the age of 74, and Crusader Insurance's link with Nuffield Hospitals in a bid to offer lower cost private insurance.

More than 5m people in the UK are currently covered by private medical insurance, some 70 per cent of them enrolled in schemes by their employers.

At present, a high proportion of people enrolled in employers' schemes leave them when they retire from work. The explanation is simple - they have to start paying their own contributions at a time when they move from salary to pension - but health care needs grow with age.

The market for private health insurance divides into three sections - individual purchasers, large companies enrolling their employees in schemes and smaller companies. "The boom area recently has been among the small companies," says Mr Roy Clarke, who is in charge of Bupa's insurance services.

"Smaller organisations competing for key staff increasingly have to offer a complete employment package, and health insurance forms a natural and expected part of this. It is from the smaller businesses, plus the surge of interest we are expecting from the over-60s market, that growth is likely to come."

Britain's private hospitals organisations found that, in general, company-financed schemes were still restricted to directors, senior managers and other senior staff. Where health insurance was provided

as a free benefit, take-up tended to be high. But the survey showed that in voluntary schemes - where employees had to meet the cost - participation was usually well below 10 per cent.

Private hospitals have relatively high fixed costs, and the loss of overseas patients has had a severe effect on profit margins, particularly at some of the larger central London hospitals. The sector has been

occupational health as a significant area of future growth, and AMI has also established three private psychiatric hospitals.

But directors of private hospitals are currently concentrat-

Many private hospitals already conduct operations under contract for NHS health authorities, and joint ventures between the two sectors are well-established. This type of activity is certain to increase as, under the reform of health financing proposed by the Government, health authorities and GPs budget holders begin shopping around for hospital care.

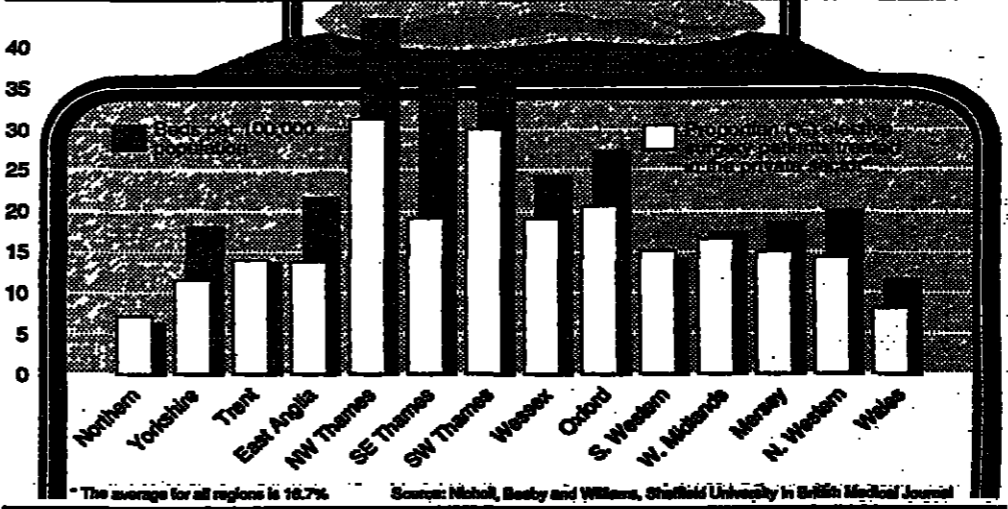
"I envisage that the reforms could lead to some private hospitals concentrating exclusively on NHS patients," predicts Mr Tony Byrne, chief executive of the Independent Hospitals Association.

Provided there is genuinely fair competition between the public and private sectors, says Mr Byrne - which will depend on factors like the fine details of the Government's proposals to introduce a commercial form of charging for capital assets in the NHS - there is no reason why the private sector should not win large numbers of contracts in the open health care market. This could lead to investors building new private hospitals to take on growing amounts of NHS work.

"There could be a distinct role for the famous London private hospitals as centres of excellence in specialist fields, alongside the NHS teaching hospitals," suggests Mr Byrne.

Private hospital directors are aware, however, that a more open market has its price. The self-governing hospitals which the Government intends to establish in the NHS will also have to work hard to attract patients and, alongside new opportunities, the private hospitals will find new competition.

Private beds and private activity 1986



Tax relief on health insurance contributions for people aged 60 and above is a direct benefit to the private sector flowing from the Government's health care reforms. The private hospitals have been offered something more indirect - the opportunity to compete in the free health care market which the Government is trying to create.

forced to look to expansion in the UK market for future growth.

Last year, more than 94 per cent of in-patients in AMI Healthcare's UK hospitals - which include the famous Harley Street Clinic and the Portland in London alongside a dozen other acute hospitals in London and elsewhere - were from the UK.

While 94 per cent of AMI Healthcare's £108m turnover last year came from the acute sector it is, like other private health organisations, actively developing new activities. Both AMI and Bupa have identified

ing their attention on the opportunities provided by the Government's proposed reforms. The private sector has 6 per cent of acute hospital beds, and carries out approaching a fifth of all elective (waiting-list type) surgery in England.

But this activity is very unevenly spread geographically. A Sheffield University study this year showed that while more than 30 per cent of elective surgery in parts of London and the South-East are carried out privately, the figure in the Northern region is only 6 per cent.

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Improving the life of the elderly

PARTNERSHIP in Practice, a private joint initiative in health, social care and housing for elderly people is being launched today in London.

Help the Aged (UK) and EGV Fonden of Denmark have joined forces to form a commercial enterprise which, they say, is unique because it will promote and develop partnerships between statutory, voluntary and private sectors for the provision of facilities and services for elderly people.

The enterprise will provide qualified and experienced management and consultancy services for any organisation "as long as it subscribes to the principles of quality, personal choice and dignity which Partnership in Practice will promote."

Help the Aged believes that the Danish cultural environment has managed to promote the status of retired and elderly far more effectively than that in Britain. Its partner, EGV Fonden, has for many years acted as agents to Danish public authorities in the design and development of housing, community care and extra care facilities.

The new company says that it is very unusual for any project aimed at improving the life of retired or elderly people to be contained within a single organisation - generally there has to be co-operation between a number of agencies to guarantee the success of the project.

Mr John White, chief executive of Partnership in Practice, says: "We will adopt a pragmatic approach to the many issues that confront providers in all sectors today, but will do so according to professional



With Healon, Pharmsia is among the world leaders in the market for visco-elastic products intended for use in ophthalmic surgery. It is estimated that more than 2m ophthalmic-surgical operations were performed worldwide in 1988. The most common type of operation is intra-ocular lens implantation when a cataract is removed

principles and standards of excellence that will demand improvements in the way services and facilities are being developed by the public and voluntary sectors and by private enterprise.

"We are confident that this service will be invaluable to any organisation concerned with the needs of elderly or frail people."

Financing Healthcare for the Elderly, a report by James Webber, has recently been issued by Tillinghast, part of Towers Perrin, the manage-

ment consultants.

The 62-page report, presented to the Staple Inn Actuarial Society earlier this year, looks at the current market opportunity for products which meet the health care costs of the elderly; at characteristics of the market and at the insurance of acute and long-term health care. It also considers how state benefits can create opportunities for health care products and how the private sector can learn lessons in product design from the state. The report is designed for use by professionals. GB

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INTERNATIONAL COMPANIES AND FINANCE

Hersant cashes in on Grupo 16 rift

By Tom Burns in Madrid

MR ROBERT HERSANT, the French media entrepreneur, has exploited a deep rift in Grupo 16, the Spanish publishing company, to acquire a 30 per cent stake in the organisation whose titles include the news magazine, Cambio 16, and the newspaper, Diario 16.

Mr Juan Tomas de Salas, Grupo 16's founder, majority shareholder and president, said yesterday he was prepared to buy back the stock acquired by Cepresa, Hersant's holding company in Spain. However, business sources said this could be prohibitively costly as the French company had acquired shares in the past week for up to 15 times their nominal value.

The purchases mark a long

awaited incursion into the Spanish media by Hersant, publisher of France Soir and Le Figaro, which had failed in attempts to buy provincial dailies.

It follows Mr de Salas's controversial sacking last month of Diario 16's campaigning editor, Mr Pedro J. Ramirez. Government interference was alleged to have been behind the firing. Mr Ramirez left the newspaper after a reported attempt to interest Mr Rupert Murdoch's News International in its possible purchase.

A statement issued by Diario 16 said the Hersant group's takeover attempt had failed. It added fuel to the hostilities by accusing Mr Alfonso de Salas, the brother of Grupo 16's chair-

man, of aiding Hersant in buying minority holdings.

Mr Alfonso de Salas, who resigned as director-general of Grupo 16 following Mr Ramirez's dismissal, has sold his 5 per cent holding in Grupo 16 to Hersant. Others who have sold to Cepresa include a former vice president of Grupo 16, a former editor and a former columnist of Cambio 16 who were both founder members of the magazine, and the widow of the group's former chief executive.

The Diario 16 statement said the French company's acquisitions had been financed by a credit line issued by Banesto, the Spanish bank. It said Mr Juan Tomas de Salas had written to both Banesto's chair-

man, Mr Mario Conde, and to Mr Hersant, asking them to withdraw the Grupo 16 bid.

Mr de Salas wrote in the same vein to former Prime Minister, Mr Adolfo Suarez, leader of the minority liberal party, CDS, who was also named in the statement as aiding Cepresa in its takeover attempt. Mr Suarez denied any connection with the bid.

Mr Juan Tomas de Salas says that, through his own shareholding and that of syndicated stockholders, he controls almost 60 per cent of Grupo 16. Cepresa, however, after a long period of waiting in the wings, appears determined to capitalise on the divisions within Mr de Salas's empire and to establish a firm base in Spain.

Beijer to acquire US instruments distributor

By Sara Webb in Stockholm

BEIJER INDUSTRIES, the Swedish industrial group controlled by Mr Anders Wall, the financier, has made an agreed bid of SKr440m (\$69m), or \$17.5 per share, for Brinkmann Instruments, a US agent for marketing and distributing laboratory instruments.

Beijer said the acquisition would allow its Kebo subsidiary to start selling laboratory equipment in the important North American market, where it has had a weak position in the past. Kebo already sells rehabilitation and hygiene products (such as lifting and bathing equipment for the elderly) in the US from its Chicago office.

Brinkmann Instruments made profits of about \$7.8m (\$K50m) on sales of about \$70m last year. It is the leading US distributor of advanced pipettes to chemistry labs, and sells instruments used in the monitoring of pollution in the environment, for example for testing water and gases.

The US company has headquarters in Westbury, New York, and sales offices in Los Angeles, San Francisco, Houston, Atlanta and Chicago, as well as Calgary, Ottawa and Point Claire in Canada. It has a sales force of about 300.

Beijer's wholly-owned Kebo subsidiary is the market leader in the Nordic region. It uses the same suppliers as Brinkmann Instruments but claims to sell a broader range of products. "The acquisition will allow us to sell more of Kebo's products in the US in future and maybe some of Beijer's other products too," said Mr Wall, president and chief executive officer of Beijer.

Beijer Industries reported operating profit of SKr190m on sales of SKr4.1bn in 1988 and expects the acquisition of Brinkmann Instruments to help boost profit to SKr250m on sales of SKr5bn this year.

The group said it was approached by Brinkmann Instruments recently and asked to act as white knight after the Prospect Group secured 26 per cent of Brinkmann's shares and made an offer of \$16.5 per share.

Unilever of UK plans to double borrowing limit

By Nikki Tait in London

UNILEVER plc, the UK half of the Anglo-Dutch consumer products multinational, is seeking shareholder approval for an increase in its borrowing powers. If the move is approved, the company's borrowing limit will go up from around £3bn (\$5.1bn) to £7bn.

There is no specific restriction on the borrowing powers of Unilever NV, the corresponding Dutch half of the group. However, the aim is to keep the two halves of Unilever in balance, so the effective limit for the group overall becomes at least £4bn.

Unilever plans to achieve its move via two alterations in its articles of association.

At present, its borrowing limit is set at twice its adjusted capital and reserves - a fairly typical restriction amongst

British quoted companies. Under the new proposals, the multiple would go up to three times. Also, for borrowing purposes the calculation of the group's net worth would be boosted by adding back goodwill written off on all past and future acquisitions.

Like most British companies, Unilever writes off any goodwill arising on acquisitions at the time that they are made. This change in treatment will apply only to the calculation of the company's borrowing powers and will not affect the published balance sheet.

Yesterday, Unilever plc said that, to date, acquired goodwill which has been written off stands at about £800m. The bulk of this results from the acquisition of Buxton Bond in 1984 and of 25 per cent of Uni-

lever United States two years ago.

The company played down suggestions that there was anything significant about the timing of the proposal, which will be put to shareholders at the annual meeting on May 9. In a letter to shareholders, chairman Mr Michael Angus said: "The limitation has not been revised for over 40 years. The directors believe that in today's rapidly changing markets, they need to react quickly to commercial opportunities as these arise."

Unilever's proposals follow similar moves by two other large UK companies, Hanson and ICI. Both these companies plan to include acquired goodwill when the borrowing limit is calculated, but the multiple has not exceeded 2½ times.

Cash-flow prince starts French family feud

By George Graham in Paris

NOT FOR the first time, a French family-controlled company is having to wash its dirty linen in public. After such celebrated family squabbles as the Hérard-Dubreuil against the Cointreaux at cognac house Rémy Martin, or the Vuittons against the Charbons at LVMH, it is now the turn of the 125-year-old shipping company, Delmas-Vieljeux.

Delmas-Vieljeux has for a year been the object of the solicitations of Mr Vincent Bolloré, whose boyish good looks and financial skills have endeared him to French headline writers as "le Petit Prince du cash-flow".

Mr Bolloré wants to group his SCAC transport company, one of the leading French forwarding agents, with Delmas-Vieljeux, France's largest private sector shipping company with 45 vessels. Mr Tristan

Vieljeux, chairman of his family group, is willing to discuss co-operation and a possible shareholding link at the level of the operating company, Société Navale et Commerciale Delmas-Vieljeux, but refuses absolutely to let Mr Bolloré into the capital of the holding company, Compagnie Financière Delmas-Vieljeux.

Enter Mr Claudio Palazzolo, whose wife, Francine, is a Delmas heiress with some 2 per cent of the Compagnie Financière's capital, and who has, according to Mr Vieljeux, bought another 8.5 per cent "on behalf of a third party."

Mr and Mrs Palazzolo complain that they have "for a long time been faced with the fait accompli on all major decisions of the Delmas-Vieljeux group," and are therefore backing Mr Bolloré.

The counter-attack came yesterday morning from Mr Mau-

rice Delmas and his sister, the Princess Ruspoli, renewing their support for the management of Delmas-Vieljeux and dissociating themselves totally from the declarations of Francine and Claudio Palazzolo, which can in no circumstances translate the point of view of the entire Delmas family.

Mr Vieljeux drove the nail in further yesterday afternoon, noting that Mr Palazzolo used to be a managing director of the company, but "I had to get rid of him five years ago because of his unsuitability."

The chairman's position appears for the moment to be close to impregnable. The founders' families, excluding Mr and Mrs Palazzolo, control 46 per cent of the voting rights in Compagnie Financière, while various solid allies, including subsidiaries of the group, have a further 9 per

cent. The only question mark appears to be Compagnie du Midi, which last year merged its shipping and transport interests with Delmas-Vieljeux in return for a 33 per cent stake, giving it 32 per cent of the voting rights.

Midi's new chairman, Mr Claude Bébear, wants to concentrate on the group's insurance interests rather than its traditional industrial side, but he has nevertheless stated that he has no intention of selling.

In any case, the family shareholders have pre-emption rights on his stake.

Nevertheless, Paris stock market aficionados have enormous faith in the ability of Mr Bolloré to pull rabbits out of his hat. Compagnie Financière's shares were still being bid up yesterday at FF13,931 (\$621) in a thin market, with hardly any stock available.

Alitalia blames fog and strikes for 21% decline

By John Wyles in Rome

ALITALIA, the troubled Italian state-owned airline, has blamed "acts of God and man" for a 21 per cent fall in net profits last year and the cancellation of ordinary dividends to shareholders.

The company's results highlight the wretched period through which it is passing, savaged by strikes and bad weather on the operating front, and by managerial upheavals in which Italian political parties are playing a less than constructive role.

Despite a 5.5 per cent increase in turnover to L3,256bn (\$2,365m), profits fell from L69.5bn to L52.5bn. Apart from persistent fog, which closed northern Italy's main airports for days on end last

winter, the company also lays the blame for this performance on congested skies in Italy and abroad, and on strikes by air traffic controllers, customs officers and refuelling personnel.

Currently its operations are being disrupted by disputes with cabin crews and pilots over the renewal of pay agreements which expired more than a year ago.

Against this bleak background, Alitalia suffered both a loss of international market share and a decline in passenger ratios.

Eighty one per cent owned by IRI, the state holding company, Alitalia's medium- and long-term debt fell from L7,000bn to L,668bn last year.

Baxter sells Japanese drug stake

By Gordon Cramb

BAXTER International, the US medical equipment group, is to sell its stake in a Japanese pharmaceuticals venture set up 30 years ago by its American Hospital Supply offshoot.

The 31.5 per cent holding in the Kobe-based International Reagents, which makes blood inspection and physicochemical products, is being bought for ¥12.8bn (\$96.7m) by Green Cross, an Osaka drug group.

Green Cross will thus take control of International Reagents with a 63.1 per cent stake in the company, which was launched on the second section of the Tokyo Stock Exchange in November 1985. The flotation came in the year in which Baxter took over American Hospital Supply.

Baxter said it would continue marketing diagnostic products through International Reagents. Green Cross said the move would strengthen joint development of drugs.

It is paying ¥1,695 per share, compared with the ¥1,950 flotation price of 3½ years ago - since when International Reagents shares have touched ¥3,000 before falling back to trade around the original level.

GIB bids \$125.7m for rest of Scotty's

By William Dawkins in Brussels

GIB, Belgium's largest supermarket group, yesterday launched a \$125.7m offer for full control of Scotty's, its US associate company, which owns 154 hardware and do-it-yourself stores.

GIB, formerly known as GIB-Inno-BM, first bought a significant stake in Scotty's in 1979

and now holds 43 per cent of the US company's 14.7m shares.

The Brussels-based group, Belgium's largest employer, is offering to buy the remaining 57 per cent at \$15 each, valuing Scotty's entire equity capital at \$220.5m.

The offer was made in a let-

ter to Scotty's board, suggesting that the proposal should be considered by a committee composed of those Scotty's directors not affiliated with GIB.

The letter also promises GIB will not sell its Scotty's shares, nor support the sale of the company to a third party.

GIB announced a rise in sales from BF140.8bn in 1987 to BF170bn (\$4,350m) last year. Bekasert, the world's leading producer of steel wire and cord, has increased its net dividend on 1988 profits by nearly 20 per cent to BF280 (US\$7.1) per ordinary share, from BF235 the previous year.

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PROFIT BEFORE TAXATION	6,522	4,703		+39%
PROFIT AFTER TAXATION AND MINORITY INTERESTS	3,348	2,256		+48%
EARNINGS PER SHARE	20.41p	16.03p		+27%
DIVIDEND	6.0p	5.0p		+20%

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The 1988 Report and Accounts will be posted to shareholders on 13 April. If you would like a copy please contact: The Secretary, Lopex plc, Alliance House, 65 St Martin's Lane, London WC2N 3RH. (Telephone: 01-836 0381).

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February 1989

INTERNATIONAL COMPANIES AND FINANCE

TDK takeover plan for US chip maker may hit controversy

By Ian Rodger in Tokyo

TDK OF Japan, the world's largest maker of magnetic recording tapes, has made a \$800m, or \$20 a share, agreed bid for Silicon Systems, a California-based semiconductor maker.

The takeover offer is likely to arouse fresh anxieties in the US about Japanese advances in high technology industries, and will provide a second test of new foreign takeover legislation introduced in the Omnibus Trade Act last year.

In February, President George Bush approved the takeover of Monsanto Electronic Materials, a maker of silicon wafers for semiconductors, by Hitachi, the West German chemicals group, despite loud opposition from some in Congress and from US semiconductor makers.

Handling of the TDK/Silicon Systems case will be watched carefully by Japanese Government and industry officials, who have been disturbed by the rise of anti-Japanese sentiment in the US. They will be on the lookout for any sign of discrimination.

A Ministry of Trade and Industry (MITI) official, commenting on the Monsanto case, wondered if the deal would have been approved if the bidder had been a Japanese company. In 1987, Fujitsu, the leading Japanese electricals group, abandoned an attempt to take over Fairchild Semiconductor in the US in the face of strong local opposition. Fairchild is a large supplier of chips to the US military.

Under the new US foreign review legislation, the Committee on Foreign Investments advises the President whether to allow a takeover.

Dr Carmelo Santoro, chairman of Silicon Systems, said that the transaction would "allow our stockholders to receive a substantial premium over recent trading prices and to receive full cash value for their investment." It would also make it easier for the company to raise money for expansion.

TDK said that it was making the takeover to enter the semiconductor business. It was already a large user of chips in the production of electronic components, but it wanted to get into production of chips as well.

The group considers that the management of Silicon Systems is excellent and TDK's resources would help it implement plans to raise sales from the current \$120m to a \$1bn annual level. Mr Santoro would stay on and head TDK's chip production business.

TDK officials acknowledged yesterday that the proposed takeover would probably cause political controversy. It will argue that there is no national security concern because Silicon Systems has no business with the US military. Its speciality is in making mixed signal (analogue and digital) integrated circuits, 80 per cent of which are used in hard disk drives and the rest in telecommunications modems.

Also, TDK suggested that its takeover might help reduce tension between the US and Japan over semiconductors. Mr Hiroshi Sato, president of TDK, noted in a statement: "We feel that we can expand the sale of Silicon Systems products in Japan."

The US Government has been pressurising Japanese industry to buy more US chips. Two years ago, it imposed punitive 100 per cent tariffs on a range of Japanese electrical product imports, partly because of slow progress in US chip sales in Japan. In association with a 1985 bilateral semiconductor trade agreement, the US made clear its expectation that the US share of the Japanese chip market would rise from about 8 per cent to 20 per cent. It is now about 10 per cent.

TDK had net income of ¥22.9bn (\$169.4m) on sales of ¥12.4bn in the year to last November. Silicon Systems had net income of \$12.7m or \$1.57 per share on revenues of \$120.5m in its year to October.

Japan's earthmovers look abroad

Nick Garnett on increasing production of machinery overseas

Japanese makers of construction and earthmoving machinery are slowly increasing their production capacity outside Japan. Some 21 facilities are owned, partly or wholly operated, or planned by Japanese companies outside their domestic market, mainly in the US and Europe.

These projects range from building on greenfield sites to setting up joint ventures with North American and European producers. There are also several deals in which factories owned by western producers are now virtually given over to making Japanese-designed machinery, with most of the major components imported from Japan.

The latest of these, agreed last month, involves the Koehring division of Terex Corporation which is to build hydraulic excavators for Ishikawajima-Harima Heavy Industries (IH) at its plant in Waverly, Iowa.

At the moment, output from Japanese plants in the US and Europe is relatively small. Mr Chuck Yengst, a US analyst, estimates that Japanese production has taken 15 to 20 per cent of the North American construction machinery market, but most of these are direct imports.

These are brought in direct from Japanese producers or as part of broad, long-standing agreements between US and Japanese makers. For example, Caterpillar, the world's biggest manufacturer, has most of its excavators made by Mitsubishi Heavy Industries. Other US producers have joint deals of this type with the Japanese.

However, North American companies believe that, in the long term, production plants owned or partly controlled by Japanese companies outside Japan will become much more important.

"Right now, I think it will be

JAPANESE CONSTRUCTION MACHINERY

Western European unit production, 1988

Type	%
Backhoe loaders	29.8
Wheeled loaders	17.6
Crawler excavators	13.8
Rough terrain forklifts	10.7
Wheeled excavators	7.2
Skid steer loaders	4.3
Mini-excavators	3.9
Others	6.9
Total units	110,638

Source: Corporate Intelligence Group

difficult for the Japanese to increase their penetration of the North American market much above what they have already," says Mr Yengst. "In a few years' time, though, that just might change."

The Japanese have set up facilities in the US and Europe as a result of threatened or actual impositions of dumping duties on some equipment, and the strength of the yen.

The move has also come when manufacturing plants in Japan are bursting at the seams to meet huge domestic demand. Many factories there are working 10-hour shifts, six days a week.

"Japanese production capacity is constrained," says one US company manager. "That partly explains their lower production growth than some other areas in recent years, together with the depressive impact of recession in the US and Europe suffered in the early 1980s which wasn't felt so much in Japan."

Production of construction machinery rose in North America from 54,900 in the depressed market of 1983 to 89,000 last year, a rise of 62 per cent, according to a report by the Corporate Intelligence Group, a UK-based market survey company.

In Western Europe, output increased by the same percentage, from 65,800 to 110,800, in Japan over the same period,

ers a range of products, four Dresser plants in the US and Canada and Komatsu's greenfield site in Chattanooga.

Some observers believe that this marks the start of Dresser's withdrawal from the industry - which the company denies.

"This deal is not working to get on with this but cannot, because the Dresser people do not want them to move too fast. I think if Komatsu had its way they would probably phase out all the Dresser products."

The Japanese company probably could not do this now because some existing marketing deals involve the continued supply of Dresser models, and the necessary factory retooling would probably be too much to cope with in one go.

Komatsu-Dresser possibly ranks now as the second largest construction machinery operation within the US, above Case and Deere.

There are many other deals in the US. Sumitomo has begun building excavators in the Kentucky facility of US company FMO Link Belt. Kobe Steel has its own facility assembling excavators in Georgia, and a deal for hydraulic cranes to be made in South Carolina by Century 2, the company bought out by the management from Pauling and Harmschiffeger.

Kawasaki has opened a plant in Georgia to make wheeled loaders, and Deere has just extended its links with Hitachi to form a joint venture project building excavators in South Carolina.

Toyota, Nissan and Komatsu all have production facilities in the US making forklifts; and Furukawa and Kubota are among Japanese companies examining the possibility of setting up plants in the US.

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Interest Period	11th April 1989 11th October 1989
Interest Amount per U.S. \$10,000 Note due 11th October 1989	U.S. \$546.46

Credit Suisse First Boston Limited
Agent Bank

£100,000,000



BRADFORD & BINGLEY BUILDING SOCIETY

Floating Rate Notes Due 1998

Interest Rate	13 1/4% per annum
Interest Period	6th April 1989 6th July 1989
Interest Amount per £10,000 Note due 6th July 1989	£330.34

Credit Suisse First Boston Limited
Agent Bank

Saudi Cairo Bank trebles loss as it clears bad loans

By Gordon Crabb

SAUDI CAIRO Bank, the Jeddah-based commercial bank which is being overhauled after running up a disastrous SR400m (\$106.7m) deficit on precious metals trading, more than trebled net losses last year as it acted to clear its books of loans the new management regards as irretrievable.

After increasing the charge for bad debts to SR70.5m from SR14.5m, the 1988 loss reached SR110.5m compared with SR33.2m.

Non-performing loans are now estimated at as much as SR3bn - total loans and advances are just under SR24m. Mr Wahib Binzagr, the businessman who took over as chairman last July, said in

London yesterday that SR2bn could be collected "promptly and without any problem," but that shareholders should supply the remainder.

Shareholders' funds stood at SR206.3m at the year-end after a previous doubling of capital. Saudi Cairo is half-owned by the Saudi Government, with 20 per cent held by Banque du Caire of Egypt and the rest in private Saudi hands.

It has a balance sheet total of SR10bn. The bank is also sponsoring a SR400m investment fund, placing an initial 30 per cent in the Saudi private sector. Public subscriptions will later be sought for the venture, called Saudi Industrial Development Company.

Chinese Estates rights issue undersubscribed

By Michael Murray in Hong Kong

A RIGHTS issue from property investment company Chinese Estates, a unit of Hong Kong's Evergo group of companies controlled by the Lan brothers, has been received enthusiastically only 89 per cent of the HK\$657m (US\$42m) worth of shares have been taken up.

When the HK\$3.10 a share rights issue and a HK\$20m placement of new and existing shares was announced on March 7, Chinese Estates' shares were trading as high as HK\$3.25.

In the intervening period the local stock market fell, and when the deadline for applications expired last week the shares were trading at around HK\$2.90, leaving the underwriters to take up the bulk of the issue.

The issue was undertaken to reduce Evergo Holding's stake in Chinese Estates, to comply with Stock Exchange regulations stipulating that 25 per cent of a listed company must be in public hands.

NOTICE TO THE BONDHOLDERS OF

SETTSU CORPORATION

(formerly SETTSU PAPERBOARD MFG. CO., LTD.)

U.S. \$15,000,000 6% per cent. Convertible Bonds due 1992

Notice is hereby given that, as a result of the issuance by Settsu Corporation on 30th March, 1989 of its U.S. \$200,000,000 5 per cent Guaranteed Bonds 1994 with Warrants to subscribe for Shares of common stock of Settsu Corporation with initial subscription price of Yen 900 per Share, current subscription price for the above-mentioned Bonds was adjusted from Yen 233.20 to Yen 232.10 effective as from 31st March, 1989, Japan time.

SETTSU CORPORATION

By: The Bank of Tokyo Trust Company as Principal Paying Agent

PAN-HOLDING

SOCIÉTÉ ANONYME LUXEMBOURG

As of March 31, 1989, the unconsolidated net asset value was used 286,739,916.75 i.e. used 484.82 per share of used 100 par value.

The consolidated net asset value per share amounted, as of March 31, 1989, to used 472.56.

CITY FEDERAL SAVINGS BANK

U.S. \$100,000,000 Collateralized Floating Rate Notes Subscribed October 1988 Interest Payment Date: July 11, 1989 Interest Period: U.S. \$541.38 and U.S. \$10,000 Note Interest Coupon No. 11.

By Citibank, N.A., CSI Dept. April 11, 1989, London, Agent Bank

Bankers Trust Holdings (U.K.) Limited

Notice is hereby given that Bankers Trust Holdings (U.K.) Limited which is incorporated in Great Britain has changed its registered office to 1 Appold Street, Broadgate, London EC2A 2HE.

11th April, 1989

BT Holdings (Europe) Limited

Notice is hereby given that BT Holdings (Europe) Limited which is incorporated in Delaware has changed its principal place of business in the United Kingdom to 1 Appold Street, Broadgate, London EC2A 2HE.

11th April, 1989

The Hongkong and Shanghai Banking Corporation
(Incorporated in Hong Kong with limited liability)

U.S. \$400,000,000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES (Fixed Interest)

Notice is hereby given that the Rate of Interest has been fixed at 10.4575% and that the Interest payable on the relevant Interest Payment Date July 11, 1989 in respect of \$5,000 nominal of the Notes will be \$131.32 and in respect of \$100,000 nominal of the Notes will be \$2,636.37.

April 11, 1989, London
By: Citibank, N.A. (CSI Dept.), Agent Bank

U.S. \$250,000,000

National Australia Bank
(Incorporated with limited liability in the State of Victoria, Australia)

Undated Subordinated Floating Rate Notes

Notice is hereby given that for the six months interest period from April 11, 1989 to October 11, 1989 the Notes will carry an Interest Rate of 10.65% per annum. The Interest payable on the relevant interest payment date, October 11, 1989 will be U.S. \$13,534.38 and U.S. \$541.38 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A., London, Agent Bank

CITIBANK

ASLK-CGER BANK
Algemene Spaar-en Lijfrentekas - Caisse Générale d'Épargne et de Retraite

London Branch: ASLK-CGER House, 22 Eastcheap, London EC3M 1EU. Telephone: 01-975 1000.

They laid it when we arrived.
We'll lay it when you arrive.

Like any other community of like-minded professionals, our City Friends made us welcome when we arrived in London.

Now it's our turn to welcome you.

We can offer you all the services you might expect from one of Belgium's largest and best-known banking groups.

One with assets of some US\$40 billion; with more than 10 million accounts, and over 1,100 branches.

And one whose domestic strength has been a springboard for considerable corporate and international expansion over the past eight years.

We can offer you the kind of skills which have earned us a high level of international respect, and put us in the top fifty banks for growth worldwide.

And we can bring to your business, specialists in short and medium term financial planning, property financing, management buy-outs, and corporate treasury services.

When you want to talk to bankers who will really welcome your business, get in touch with us at the address below.

We'll give you the red carpet treatment.

ASLK-CGER BANK
Algemene Spaar-en Lijfrentekas - Caisse Générale d'Épargne et de Retraite

London Branch: ASLK-CGER House, 22 Eastcheap, London EC3M 1EU. Telephone: 01-975 1000.

Butterworths Journal of International Banking and Financial Law

(Ask for free copy)

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This is just one of over 50 titles listed in the Butterworths Financial Index. Each is highly specialised, covering state-of-the-art financial practice. For your free copy of the Index and/or to order the title shown here, telephone Gisele Cole on the FREEPHONE Financial Hotline.

0800 525770

THE FINANCIAL PROFESSIONAL'S PUBLISHER

NOTICE OF INTENTION TO REDEEM

To the Holders of

BENEFICIAL OVERSEAS FINANCE N.V.

14% Notes Due May 15, 1992

NOTICE IS HEREBY GIVEN to the holders of the outstanding Notes described above (the "Notes") that, pursuant to the provisions of the Fiscal and Paying Agency Agreement Dated as of May 15, 1989 and the Notes, Beneficial Overseas Finance N.V. has elected to and will redeem on May 15, 1989 all of its outstanding Notes, at a redemption price equal to 101.5% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after May 15, 1989 against presentation and surrender of Notes with coupons due May 15, 1990 and subsequent attached in lawful money of the United States of America, subject to applicable laws and regulations, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, as Fiscal and Paying Agent, in the Borough of Manhattan, The City of New York, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt (Main), London, or Paris or at the main office of Swiss Bank Corporation in Basel. All payments shall be made in United States dollars by check drawn on, or transfer to an account maintained by the payee with a bank in New York City, subject to any laws or regulations applicable thereto.

Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient fall to provide the paying agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

The coupon due May 15, 1989 is to be detached and collected in the usual manner.

On and after May 15, 1989 the Notes will no longer be outstanding and interest thereon shall cease to accrue.

BENEFICIAL OVERSEAS FINANCE N.V.

By: Morgan Guaranty Trust Company

Dated: April 11, 1989

FINA

PETROFINA

société anonyme
52 rue de l'Industrie - B-1040 Brussels
VAT No 403 079.441
R.C. Brussels No 227.957

Capital Increase
Result of the auction of the temporary vouchers

The 901,365 rights to subscribe not used by shareholders were auctioned at the Brussels and Antwerp Stock Exchanges on March 23, 1989 for an amount of BEF 55,343,805.

Costs, expenses and duties of all nature incurred by the Company represent BEF 9,374,190.

The net amount due to shareholders who have not used their rights to subscribe between February 21, 1989 and March 14, 1989 therefore is BEF 45,969,615, i.e. BEF 51 per Coupon No 3.

Coupon No 3 will be payable as from April 12, 1989 at the following institutions:

Banque Bruxelles Lambert Banque Paribas Belgique Kredietbank Générale de Banque
Banque Nationale de Paris Crédit du Nord
Banque Internationale à Luxembourg Banque Générale du Luxembourg
Algemene Bank Nederland Amsterdam-Rotterdam Bank
Commerzbank Deutsche Bank Dresdner Bank
Credit Suisse Swiss Bank Corporation Union Bank of Switzerland
Credito Italiano Banque Belge Limited
as well as at the Company's registered office.

Correction Notice
Household Bank S.A.B.
U.S. \$100,000,000
Collateralized Floating Rate
Notes due June 1996

For the three months 28th March, 1989 to 26th June, 1989 the Notes will carry an interest rate of 10.65% per annum with an interest amount of U.S. \$131.25 per U.S. \$50,000 principal amount. The relevant interest payment date will be 26th June, 1989.

Bankers Trust Company, London Agent Bank.

ASDA GROUP PLC
(Registered in England No. 1396513)

NOTICE
to the holders of the outstanding
£120,000,000
4% per cent. Convertible Bonds Due 2002
of Asda Group PLC (the "Company")

NOTICE IS HEREBY GIVEN to the holders of the above Bonds that, at the adjourned Meeting of such holders convened by the Notice published in the Financial Times on Friday, 17th March, 1989 and held on Thursday, 30th March, 1989, the Extraordinary Resolution set out in such Notice was duly passed.

Dated 11th April, 1989 This Notice is given by Asda Group PLC

INTERNATIONAL COMPANIES AND FINANCE

Intel unveils powerful '486' chip

By Louise Kehoe in San Francisco

INTEL, the US microchip producer, yesterday announced a long-awaited expansion of its microprocessor product line with the introduction of powerful new chips that are expected to have a major impact upon the computer industry, dramatically increasing the performance of desk-top computers and creating a new class of multi-microprocessor systems that replace today's minicomputers.

The new Intel 486 chip is two to four times more powerful than Intel's current 386 microprocessors and provides mainframe computer-like performance of 15m instructions per second.

An important feature of the 486 is that it is totally compatible with earlier 386 microprocessors that are widely used in

personal computer products by IBM, Compaq and several other manufacturers.

With the 486, Intel aims to extend its dominant position in the personal computer chip market to counter rising competition from Intel's Risc (reduced instruction set computer) chips such as the Sun Microsystems Sparc chip, Motorola's 88000 Risc chip, the Mips Computer Systems chips and others in the computer workstation market.

The company also sees broad opportunities in the minicomputer market where multiple 486 microprocessors could be used together to build very powerful systems.

The 486 microprocessor gives customers up to one and a half times more performance to compete directly with Risc-based systems while protecting

their customer's investments in more than \$15bn worth of software," said Mr Claude Leglise, marketing manager for Intel's microprocessor division. Computer workstations, file servers and minicomputers built around the new 486 should be available in high volume next year, he added.

Intel said that the 486 will be available in the third quarter of the year in sample quantities. It will be priced at \$50 per chip, almost three times the price of the 386 microprocessor, leading analysts to predict that 486-based computers will cost around \$15,000-\$20,000.

More than two dozen leading computer and software companies endorsed the 486 at its introduction yesterday. Among them, Compaq Computer, Hewlett-Packard, Apricot Com-

puter, AST Research, Dell Computer, NEC, Olivetti, Philips, Sequent Computer Systems, Sun Microsystems, Unisys and Wang Laboratories all said they would use the 486 chip in future computer products. IBM added its endorsement but made no specific commitments to the chip.

In related announcements, Intel said yesterday it had boosted the performance of its 386 microprocessor to about 8m instructions per second. Twelve computer companies including Olivetti and Philips also introduced personal computers taking advantage of the new higher-speed 386.

Intel also announced a low-powered version of the 386 specifically designed for use in battery-operated portable computers.

Surge in broadcasting earnings lifts CBS

By Anahit Kalotay in New York

CBS, the big US media group, reported a gain of almost 200 per cent in its earnings from broadcasting in the first quarter, and a 27 per cent advance in net profits for the group as a whole.

CBS made net profits of \$56.1m or \$2.18 a share in the first quarter, compared with \$44.8m or \$1.74 from continuing operations a year ago.

CBS said that its broadcast group's sales increased by 5 per cent to \$730.9m, while operating profits from this division jumped by 194 per cent to \$46.5m.

The CBS Television Network, the second largest in the US, reported a profit in the latest period, compared with a loss the year before. CBS said it was benefiting from improved demand from advertisers and ratings gains in evening entertainment, sports and news.

Net corporate interest income was \$39.4m in the latest quarter, compared with \$31.5m the year before. The year-earlier figure included a pre-tax gain of \$14m on sales of Treasury securities.

Dow Jones, the leading US business publishing and financial information company, reported a small decline in underlying earnings, despite a big gain in first-quarter net.

Dow Jones made net profits of \$200m or \$1.99 a share in the first quarter, compared with \$100m or \$1.08 last year. But both results included big one-time items. The latest profit included a net gain of \$164m from the sale of the company's stake in Continental CableVision.

Excluding these special items, Dow Jones said it earned \$32m or 36 cents a share in the last quarter, compared with \$32m or 41 cents the year before. Revenues grew by 4 per cent to \$407m.

Pre-tax operating income fell by 13.5 per cent to \$91m, primarily because of "continuing weakness in the financial advertising at the Wall Street Journal, the company's flagship publication."

Advertising lineage was down by 11.5 per cent in the Journal and 23.8 per cent in Barron's, the group's financial weekly. Total revenues from financial publications were down by 4.8 per cent to \$183m.

Operating earnings of the information services segment rose 0.6 per cent to \$55m.

Bronfman cuts stake in Cineplex

By David Owen

A GROUP that includes Mr Charles Bronfman and Claridge Investments, the Bronfman-controlled holding company, is to reduce its stake in Cineplex Odeon, the Canadian film exhibitor.

The stake will be purchased by Mr Garth Drabinsky, chairman of Cineplex, Mr Myron Gottlieb, vice chairman, and others. Under the terms of the deal, 7.26m common shares will change hands for C\$17.50 a unit, or C\$127m (US\$107m).

The transaction will reduce the Bronfman group's holding in Toronto-based Cineplex from about 24.6 per cent to 9.3 per cent (or 18.5 per cent of common shares). The Drabinsky group's interest will correspondingly increase to 15.2 per cent (37.8 per cent of common shares).

Cineplex's largest shareholder, with 49.6 per cent of outstanding equity, is MCA of the US. MCA's stake - acquired in 1986 - is in the form of subordinate restricted voting shares. This block gives it a one-third voting interest in Cineplex less one vote.

Bronfman interests have been associated with Cineplex since the late 1970s, twice raising their stake in the group when it was facing difficulties.

Cineplex, which reported net income for 1988 of US\$49.4m, has recently been selling assets to reduce its debt load. It has sold both a 49 per cent interest in a laboratory and film production centre and 50 per cent of Universal Studios Florida to the UK's Rank Organisation.

Digital revamps micro range

By Louise Kehoe

DIGITAL EQUIPMENT, the world's second largest computer manufacturer, has revamped the microcomputer segment of its widely used range of office computers with new high-performance models, a new entry-level model and price cuts on some existing products.

The new machines include MicroVAX Models 3500 and 3800 that deliver up to one and a half times the performance of existing top of the range MicroVAX computers, extending the product line into the "mid-range" minicomputer performance sector. Prices start at \$51,000.

The new systems will support up to 28 active users performing continuous, intensive office work the company said.

Digital introduced new VAX servers for users of networked systems. It also launched a system for the real-time transaction processing market including applications such as process monitoring, computer integrated manufacturing and data acquisition.

An entry-level MicroVAX for one to five users was unveiled at a US price of \$25,000. Digital lowered the price of some existing MicroVAX models by around 15 per cent.

Systems and workstations. Orders for MicroVAX products have been declining in recent months, according to industry analysts.

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An entry-level MicroVAX for one to five users was unveiled at a US price of \$25,000. Digital lowered the price of some existing MicroVAX models by around 15 per cent.

NORTH AMERICAN NEWS IN BRIEF

FORD MOTOR of the US said yesterday it had promoted Mr Allan D. Gilmour to executive vice president, corporate affairs, and chairman of a new member of the Office of the Chief Executive, writes our Financial Staff.

Mr Gilmour had been executive vice president, international automotive operations. Mr Louis R. Ross will succeed Mr Gilmour, while Mr Alexander J. Trotman replaces Mr Ross as executive vice president, North American automotive operations.

Goodyear Tire & Rubber said it expects earnings for the first quarter to approach the year-ago period's \$95.3m or \$1.67 a share, on sales of \$2.65bn. Mr Tom H. Barrett, chairman and chief executive told the annual meeting.

"After a detour in the last half of 1988, it now looks like the North American tyre division is getting back on track with the rest of our tyre operations, and the general products group is continuing at the same record clip it did in 1988," Mr Barrett said.

Abbott Laboratories, the Illinois-based pharmaceutical group, boosted first-quarter net profits from \$172.1m or 76 cents a share to \$188m or 88 cents, spurred by new products.

Sales rose from \$1.19bn to \$1.3bn. Mr Robert Schoellhorn, chairman cited a "continuous stream of new products that improve the quality of health care, including the cost-effective Alimemum, an infant formula," was mentioned as one of these products.

Abbott said sales of pharmaceutical and nutritional products rose to \$68m this quarter from \$65m the year-ago quarter.

Hospital and Laboratory product sales totalled \$58m in the first quarter, up from \$55m a year ago.

Sales in domestic markets increased to \$245m from \$77m in the 1988 first quarter.

International sales, including direct exports from the US, were \$453m, a 10.5 per cent increase from \$410m a year ago, it said.

Formica, the US laminated products concern, said a special committee of its board has received but did not approve a revised \$18.75 a share cash offer from FM Acquisition to acquire all its outstanding shares.

Excluding these special items, Dow Jones said it earned \$32m or 36 cents a share in the last quarter, compared with \$32m or 41 cents the year before. Revenues grew by 4 per cent to \$407m.

Pre-tax operating income fell by 13.5 per cent to \$91m, primarily because of "continuing weakness in the financial advertising at the Wall Street Journal, the company's flagship publication."

Advertising lineage was down by 11.5 per cent in the Journal and 23.8 per cent in Barron's, the group's financial weekly. Total revenues from financial publications were down by 4.8 per cent to \$183m.

Operating earnings of the information services segment rose 0.6 per cent to \$55m.

LEUEN INTERNATIONAL INVESTMENTS N.V.
US \$20 MILLION GUARANTEED FLOATING RATE NOTES 1989-1995

The interest rate applicable to the above Notes in respect of the three month period commencing 11th April 1989 has been fixed at 10.75%.

The interest amounting to US \$26.70 per US \$1,000 nominal amount of the Notes will be paid on Tuesday 11th July 1989 against presentation of coupon No. 35.

BANK LEUEN TRUST COMPANY OF NEW YORK
Principal Paying Agent

bank leuen trust company of new york

UNILEVER N.V.
Rotterdam The Netherlands

ANNUAL GENERAL MEETING OF SHAREHOLDERS
On Wednesday, 2nd May, 1989 at 10.30 a.m. in the "Globe Zaal" of the "Concertgebouw" Concertgebouwweg 1, Rotterdam.

AGENDA

1. Consideration of the Annual Report for the 1988 financial year submitted by the Board of Directors.
2. Approval and adoption of the Annual Accounts and appropriation of the profits for the 1988 financial year.
3. Appointment of the members of the Board of Directors.
4. Appointment of Auditors.
5. Authorization, in accordance with Article 26 of Book 2 of the Netherlands Civil Code, of the Board of Directors to purchase shares in the Company and to grant Certificates therefor.
6. Questions.

This agenda, the Report and Accounts for 1988, and the information to be provided in accordance with Article 362, para. 1, of Book 2 of the Netherlands Civil Code and the further documentation pertaining to the Agenda are available for inspection by shareholders and holders of certificates of shares in the Company at the offices of the Trusts Administrator at the Company's office, Burg. v. Jacobslaan 1, Rotterdam, and at the office of the Trusts Administrator, Messrs. J. H. van der Meulen & Co., Burg. v. Jacobslaan 1, Rotterdam, The Netherlands, on Wednesday, 28th April, 1989.

(A) Holders of bearer shares wishing to attend the meeting either in person or by proxy appointed in writing must deposit their share certificates by Wednesday, 28th April, 1989 at the Company's office or at the office of the Trusts Administrator, Messrs. J. H. van der Meulen & Co., Burg. v. Jacobslaan 1, Rotterdam, The Netherlands, on Wednesday, 28th April, 1989, stating the numbers of the share certificates or of the bookings for the shares, which must reach Unilever N.V. (Accounting Division) at Company, Burg. v. Jacobslaan 1, Rotterdam, The Netherlands, on Wednesday, 28th April, 1989.

(B) Holders of registered shares for which certificates have been issued in another form and holders of isolated shares relating to the meeting either in person or by proxy appointed in writing must notify the Company of their identity by letter, stating the numbers of the share certificates or of the bookings for the shares, which must reach Unilever N.V. (Accounting Division) at Company, Burg. v. Jacobslaan 1, Rotterdam, The Netherlands, on Wednesday, 28th April, 1989.

(C) Holders of certificates for shares in Unilever N.V. issued by NV, Nederlandse Administratie, an Trusts Administrator of Amsterdam, "Nederlandse Administratie", wishing to attend the meeting without taking part in the voting must deposit such certificates by Wednesday 28th April, 1989 at any of the offices mentioned in (A) above. Upon production of the receipt then issued to them, such Nederlandse certificates holders will be admitted to the meeting.

(D) If holders of the certificates mentioned in (C) above wish to exercise voting rights at the meeting either in person or by proxy appointed in writing, NV, Nederlandse Administratie, an Trusts Administrator of Amsterdam, "Nederlandse Administratie", wishing to attend the meeting without taking part in the voting must deposit such certificates by Wednesday 28th April, 1989 at any of the offices mentioned in (A) above. Upon production of the receipt then issued to them, such Nederlandse certificates holders will be admitted to the meeting.

The certificates mentioned in (C) and (D) above which to exercise voting rights at the meeting either in person or by proxy appointed in writing, NV, Nederlandse Administratie, an Trusts Administrator of Amsterdam, "Nederlandse Administratie", wishing to attend the meeting without taking part in the voting must deposit such certificates by Wednesday 28th April, 1989 at any of the offices mentioned in (A) above. Upon production of the receipt then issued to them, such Nederlandse certificates holders will be admitted to the meeting.

By Order of the Board
D.A. BERGEVOEG
Chief Executive

I.G. INDEX LTD. 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD
Tel: 01-828 7233/5699 An AFB member Reuters Code: IGIN, IGI0

FT 30	FTSE 100	WALL STREET
Apr. 1670/1679 -23	Apr. 2026/2036 -32	Apr. 2304/2316 N/C
Jun. 1654/1703 -26	Jun. 2056/2066 -35	Jun. 2320/2332 N/C

Prices taken at 5pm and change is from previous close at 9pm

CAD 50,000,000
American Hospital Supply Unit Inc
N.V. 12.375% Floating Rate Notes due 30/4/89

Notice of adjustment to interest rate notice is hereby given that for the interest period 30/4/89 to 30/4/94, the Notes will carry an interest rate of 10%. Note holders should also be advised that they can exercise their right to redeem the Notes on April 30, 1989 as described in Paragraph 6(i) of the Fiscal Agency Agreement.

Notice By: Toronto Dominion London.

CROSBY SECURITIES INC.

With effect from April 10th Crosby Securities Inc. will have moved their New York office to:

35th Floor
515 Madison Avenue
New York, New York 10022

Tel: 212-593-5959
Fax: 212-593-0149/0151
Telex: 211285 CSI NYC
Modem: 212-593-0152

NASD Member

U.S. \$100,000,000

Takugin International (Asia) Limited
(Incorporated in Hong Kong)

Guaranteed Floating Rate Notes due 1997
Guaranteed as to payment of principal and interest by
The Hokkaido Takushoku Bank, Limited
(Incorporated in Japan)

In accordance with the provisions of the Notes, notice is hereby given, that for the six month interest period from April 11, 1989 to October 11, 1989 the Notes will carry an interest rate of 10% per annum. The interest amount payable on the relevant interest payment date, October 11, 1989 will be U.S. \$546.48 for each Note of U.S. \$10,000 denomination and U.S. \$13,661.48 for each Note of U.S. \$250,000 denomination.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

April 11, 1989

LEGAL NOTICES

SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY

Notice is hereby given that the ANNUAL GENERAL MEETING of the Society will be held in the SOCIETY'S HEAD OFFICE, No. 28 ST. ANDREW SQUARE, EDINBURGH on Thursday, 20th April 1989 at 12.30 p.m. to consider the Accounts and Balance Sheet and Reports of the Directors and the Auditor, to elect Directors, to determine the remuneration to be paid to the Directors and the re-appointment of the Auditor.

A member of the Society entitled to attend and vote at any Annual General Meeting is entitled to appoint another person to attend and vote instead of him. Proxies must be lodged at the Society's Head Office not less than forty-eight hours before the time for holding the Meeting.

By Order of the Board
D.A. BERGEVOEG
Chief Executive

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRs) IN NISSAN FOOD PRODUCTS CO., LTD.

NOTICE IS HEREBY GIVEN that the Company has terminated the Deposit Agreement dated 20th December 1982 between Nissan Food Products Co., Ltd. (the "Company") and Citibank, N.A. Pursuant to Clause 26 of the Deposit Agreement, final termination date will be June 9, 1989.

CITIBANK, N.A., London
Depository

April 11, 1989.

U.S. \$200,000,000
Hydro-Quebec

Floating Rate Notes, Series FV, Due May 2005

Interest Period	7th November 1988
	8th May 1989
Interest Amount per U.S.\$10,000 Note due 8th May 1989	U.S.\$489.88

Credit Suisse First Boston Limited
Agent Bank

Halifax Building Society

Floating Rate Loan Notes 1992

For the three month period from 10 April, 1989 to 10 July, 1989 the Notes will carry an interest rate of 13% per annum per annum. The Coupon amount per £5,000 Note will be £166.7, payable on 10 July, 1989.

Morgan Grenfell & Co. Limited
Agent Bank

ROYAL TRUSTCO LIMITED
Yen 12,000,000,000 Reverse Dual - Currency Debentures Due 1992

Notice is hereby given that the Rate of Interest has been fixed at 13.2355% and that the interest payable on the relevant interest Payment Date July 7, 1989 against Coupon No. 6 in respect of Yen 1,000,000 nominal of the Notes will be ¥251,462.55.

April 11, 1989, London
By: Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK

INT COMPANIES AND FINANCE

Bank of Montreal chief plans change of tack

When Mr Matthew Barrett takes over as chairman of Bank of Montreal (BMO) in July, he will have plenty to think about.

The bank's third-world debt portfolio is nagging away at an aching tooth. Poor earnings at Nesbitt Thomson, the investment dealer which BMO bought control of for C\$290.5m (US\$243.7) in 1987, should give him pause for thought. He must also confront the bank's lagging performance in its own backyard, the market for domestic deposits.

In relative terms, the bank is falling behind. Eighteen months ago, it was Canada's second largest bank. But with assets of C\$76.01bn at the end of January, it had slipped to third place among the six major banks, with Bank of Nova Scotia, with assets of C\$75.52bn snapping at its heels.

The youthful Mr Barrett, 44, will replace William Mulholland, 62, who has dominated the bank as chairman since 1981, president since 1974, and a director since 1964. Mr Mulholland had a reputation as a tough, abrasive man, with a very hands-on style, and the bank has gained an unenviable reputation for losing senior staff with some frequency.

Mr Barrett, by contrast, is easy-going, informal and considered more of a team player. After joining the bank in London in 1969, he climbed through the ranks, working in the international treasury and retail divisions, as well as doing spells in British Columbia and Ontario.

His most immediate challenge will be to build a management team from the depleted senior ranks. Mr Grant Bember, BMO's deputy chairman, retires next January, and Mr Stanley Davison, vice chairman, leaves in early 1991. Mr Barrett's present post of president will also be vacant.

Last year's results showed an encouraging recovery, with profits of C\$663.4m or C\$4.89 a share, compared with 1987's C\$215.1m loss, caused largely by a provision of C\$765m for losses on third-world debt. But BMO's net income of 70 cents per \$100 of assets was still far behind the C\$1.15 earned by industry leader, Toronto Dominion Bank.

Moreover, third-quarter earnings, announced at the end of February, fell to C\$150.6m from C\$158.1m a year earlier, reflecting the impact of a C\$50m provision for bad loans. The other major banks reported year-on-year profit increases of between 20 and 120 per cent.

Arguably the most pressing concern for Mr Barrett is BMO's third-world debt portfolio, which, at just less than C\$50n, or 87 per cent of the bank's common equity, gives it the highest exposure among Canadian banks. By contrast, Toronto Dominion, Canada's fifth largest and best performing bank, has an exposure of 9 per cent. The average figure for all six major Canadian banks is just over 50 per cent.

In an interview last year, Mr Barrett stressed that BMO's

approach will continue to be different from that of TD which regards its third world loans as a discontinued business. BMO has been active in the swaps market, but "not at the expense of forgoing the upside potential," Mr Barrett says. "On a long range basis, we continue to believe Mexico and Brazil have very good prospects."

However, the bank has been consolidating its portfolio and concentrating the risk into a

Andrew Marshall on the challenges facing youthful Matthew Barrett as he prepares to take the helm of Canada's third largest bank

few key countries. Mr Barrett told shareholders earlier this year that reducing the bank's exposure would continue to be a priority. But he does not see sales in the secondary market as the ideal vehicle. He regards the secondary market, justifiably, as an imperfect guide to the value of the debt. "We aren't interested in a fire sale," he says.

Another big question mark hangs over BMO's own backyard: the Canadian retail market. The bank has done poorly in attracting C\$ personal deposits. They have grown by just 26 per cent in the last five years, compared to 43 per cent for the Royal Bank of Canada and 52 per cent for Toronto Dominion. Turning this performance around is one of Mr Barrett's highest priorities.

Despite these woes, BMO does enjoy undeniable pluses, led by its potential to exploit new opportunities in Canada's own deregulated markets and in the US.

With the acquisition of Chicago-based Harris Bankcorp, for instance, BMO has a solid base for US expansion. Mr Barrett says the bank is in position to exploit the expansion of US-Canadian trade under the Free Trade Agreement, and any future US deregulation — such as expansion of interstate banking or the abolition of the Glass Steagall Act.

"We're a North American bank nicely positioned on the North-South pipeline," he says. BMO already claims to be the only bank which is a primary dealership in government securities in both Canada and the US.

Interstate bank deregulation holds particular promise. Through its holdings in the Harris Bankcorp group, plus its own operations, BMO already has potential access to

14 states, and can gain access to 20 more when legislation permits.

Mr Barrett says the immediate outcome of the free trade agreement — with its provision for "national treatment" of financial services — is that technically, the Americans can do things in Canada that we can't do in the US. But given the size of the US market, and the possibility for expansion, "I have a tough time seeing hard done by."

BMO's purchase of a controlling stake in Nesbitt Thomson, though overshadowed by the equity market collapse, appears to be a sound strategic move. The investment dealer's lower first-quarter income contributed to an 8.5 per cent decline in BMO's net interest income. It has contributed little to the bank's performance, with \$11.5m in goodwill to amortise.

Mr Barrett believes developing the relationship with Nesbitt will take time. "Our objective in the first two years is to build confidence and mutual respect between the organisations and to get good bilateral relationships. We haven't jumped in with both feet."

Mr Barrett is also very conscious of the need for good banking relationships at the retail level. "Somehow or another, we've left the customer behind." His attitude seems to be "Back to basics" — good service and better customer relations.

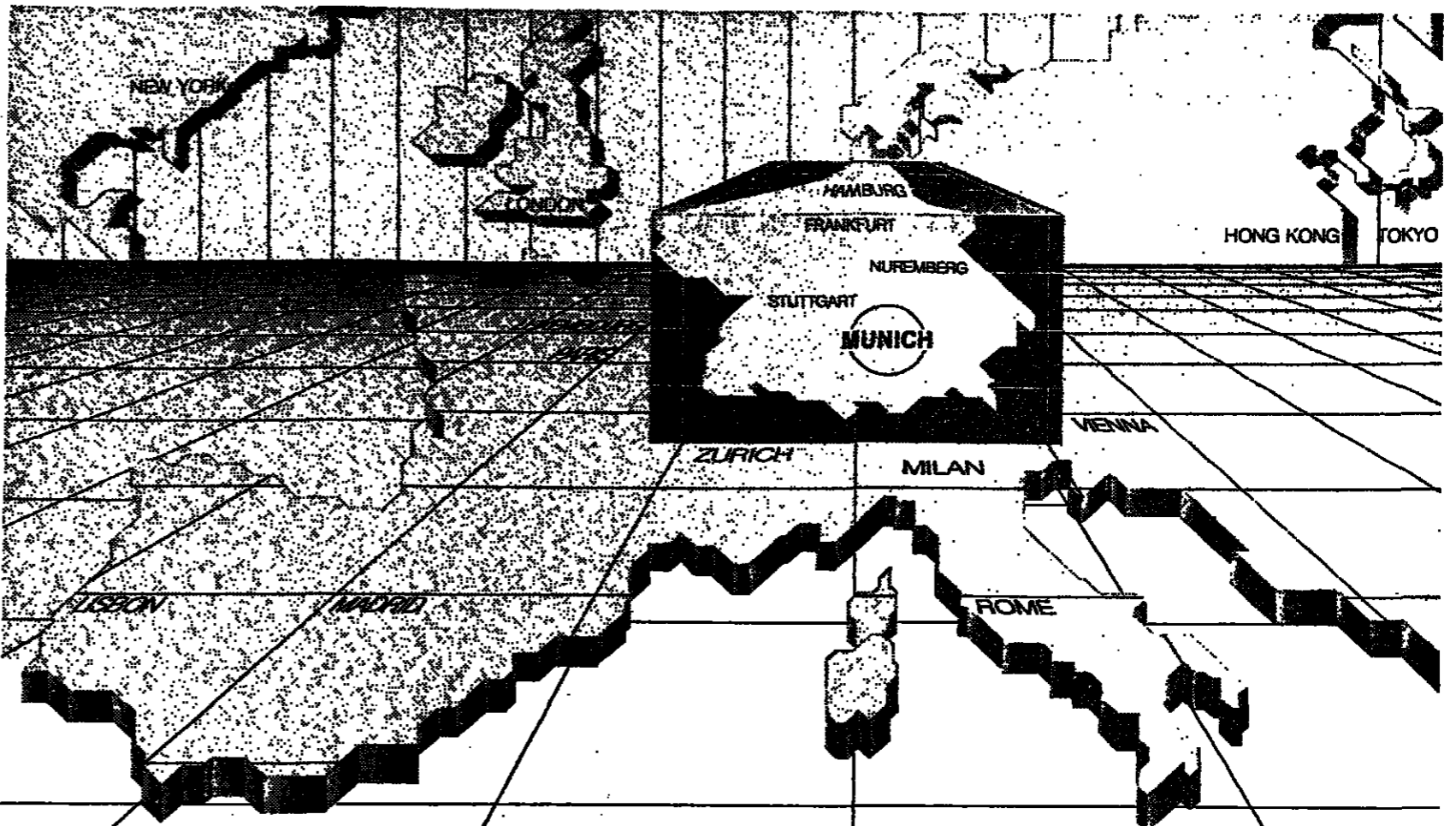
He is most concerned with structural changes in retail banking, resulting from deregulation and from technological and financial innovation. A major challenge is the shift from interest-based business to reliance on fee income.

This implies, he believes, a change in bank attitudes. "I think that the large banks, with their large cost bases, have to get ahead of the game — shedding assets, selling low yield stuff, and de-layering the management... you will see major restructuring, challenging the structures and the traditional lifestyles of banks."

If this seems to promise radical change at the bank, Mr Barrett's timescales are long and his attitude essentially pragmatic. Caution is likely to be his hallmark. "My interest is in those products that would substitute for existing bank products," he says. Elsewhere, he sees no need to take risks with the bank's corporate governance or its management.

Mr Barrett stresses his hands-off approach and his preference for teamwork. Some analysts wonder, however, if this will be enough. It may take some bold leadership to make a break with the past.

He certainly does not underestimate the problems he faces. "Twenty years ago, if someone had asked me to recommend a career that guaranteed working in a stable, predictable working environment, I might have suggested banking," he said in a speech last year. "Today, I would probably recommend landscape architecture or the teaching of classical history."



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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, April 10, 1989. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns: COUNTRY, £ STG, US \$, D-MARK, YEN (x 100), COUNTRY, £ STG, US \$, D-MARK, YEN (x 100), COUNTRY, £ STG, US \$, D-MARK, YEN (x 100). Lists various countries and their exchange rates.

Special Drawing Rights April 7, 1989 United Kingdom 60.76/1025 United States \$1.30/660 Germany West D Mark 2.48/121 Japan Yen 161.80/7 European Currency Unit April 10, 1989 United Kingdom £0.65/395 United States \$1.10/609 Germany West D Mark 2.48/121 Japan Yen 161.80/7

INTERNATIONAL CAPITAL MARKETS

Treasuries trade quietly ahead of big batch of data

By Janet Bush in New York and Katharine Campbell in London

US TREASURY bonds started the week little changed in very quiet trading as traders continued to digest last Friday's employment figures and took a cautious stance ahead of this week's clutch of economic data. In late trading, prices stood virtually unchanged along most of the yield curve but as much as 1/2 point higher at the long end. The Treasury's benchmark long bond was quoted 1/2 point higher for a yield of 9.10 per cent.

The employment release on Friday gave somewhat confusing signals but, overall, the bond market interpreted it as showing still considerable weakness in the job market and continuing upward pressure on wages. In that context, Friday's release of the March producer prices index will be all-important. The CPI is expected to have risen by around 0.4 per cent, boosted by higher crude oil prices.

On the same day, March data will be released on industrial production and capacity utilization as well as February figures for business inventories and the trade balance. On Thursday, retail sales figures for March are due out.

With so much economic data expected, the market is likely to trade quietly at the beginning of the week.

GOVERNMENT long bond yields in most major markets are in for a dull second quarter, according to a recent paper produced by CSFB. Yields are boxed in, on the upside, by fears of recession, supply shortages of outstanding paper and by what CSFB sees as a temporary lull in monetary tightening. Equally, substantial downward moves are unlikely.

GOVERNMENT BONDS

Moving on to strategies appropriate to individual markets, CSFB draws attention to the continuously changing shape of the Japanese yield curve. While accounting changes have already chipped away at the relative attractiveness of high coupon bonds with one-to-seven-year maturities, the report anticipates a further narrowing in the spread between high and low coupon stock.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Bid, Offer, Price, Change, Yield, Week, Month. Lists benchmark government bonds for UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, and Australia.

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U.S. \$100,000,000 Republic of Portugal. Floating Rate Notes Due 1992. In accordance with the provisions of the Notes notice is hereby given that for the six month interest period from 11th April 1989 to 11th October 1989, the Notes will carry an Interest Rate of 10.75% per annum and the Coupon Amount per US\$100,000 will be US\$46.46.

BANK OF NEW ZEALAND Cayman Islands Branch. NZ \$150,000,000 Floating Rate Notes 1992. For the three months 10th April, 1989 to 10th July, 1989 the Notes will carry an interest rate of 12.84692 per cent.

FT INTERNATIONAL BOND SERVICE

Table listing international bonds with columns: Bond, Bid, Offer, Change, Yield, etc. Includes sections for US Dollar, Yen, Swiss Franc, and other international currencies.

INTERNATIONAL CAPITAL MARKETS

US economic uncertainty dampens bond activity

By Norma Cohen
WITH A heavy calendar of US and UK economic data scheduled for release over the course of the week, Eurobond market activity opened the week on a muted note.

INTERNATIONAL BONDS

Both set for release on Friday. With US CPI rising at a 1 per cent rate in each of the first two months of this year, analysts generally agree that a rise of similar magnitude would have to be met with some affirmative response by the Federal Reserve.

The bonds, lead-managed by LTCB International, were priced at 101 3/4 to yield 5 3/4 basis points over Treasuries on a semi-annual basis.

The immediate sale of Japanese-issued Eurobonds back into Japan is a particularly delicate matter for JDB, a quasi-public borrower. Japanese government regulations prohibit the sale of the bonds in Japan until 90 days after launch and it would be embarrassing for JDB to be seen adding the circulation of government regulations.

Europe and the Middle East.

Also launched yesterday was a \$300m one-year deal for New Zealand, raised A200A. The bonds were priced in line with a similar deal late last week for Council of Europe bearing a coupon of 17 per cent and priced at 101 3/4. Proceeds were said to have been swapped into floating rate D-Marks to yield 70 basis points under Libor.

Security Pacific drops Third World loans

By Stephen Fidler, Euromarkets Correspondent

SECURITY Pacific, the Los Angeles-based bank is closing its developing country asset trading operation in New York, having reduced the size of its Third World loan portfolio.

The bank's developing country debt portfolio shrank to \$530m at the end of last year - 60 per cent of which was reserved - from the end-1987 level of \$1.8bn. The bank now considers the overheads of running the division no longer justified.

Paribas agrees Mexican \$48m debt-equity swap

By George Graham in Paris

PARIBAS, the French investment bank, has completed a \$48m debt-equity swap in Mexico.

The group announced yesterday that it had signed an agreement with the Mexican Government for a swap that will finance the construction of a 300-room luxury hotel in Mexico City.

Mexican debt, but no rate of discount has been disclosed.

Paribas said it was studying a number of other debt-equity swaps involving investment in the hotel sector in a variety of Latin American countries. The group has a total Latin American debt portfolio of FF8bn (\$622m), with Mexico and Venezuela the two main debtors.

of Chile's Banco Continental.

The technique permits a foreign investor to buy a bank debt, probably denominated in dollars, at a heavy discount in the informal secondary market, and then to convert it, with central bank approval, into local currency at a rate much closer to its face value.

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NEW INTERNATIONAL BOND ISSUES
Table with columns: Borrower, Amount in \$m, Coupon %, Price, Maturity, Fees, Stock market

China Resources to raise local finance

CHINA RESOURCES, the Hong Kong-based trading flagship of the mainland Chinese Ministry of Foreign Economic Relations and Trade (Mofert), is raising US\$100m locally through a syndicated loan to finance its recent acquisition of a 30 per cent stake in container port operator-Hongkong Interna-

tional Terminals (HIT), writes Michael Murray in Hong Kong. The seven-year loan, the first long-term borrowing by China Resources in Hong Kong, is being arranged by Bankers Trust unit BT Asia. It will carry interest of 11.5 per cent over Libor for the first two years and 0.25 per cent for

the remaining five years. The terms include a US dollar-yen currency option, under which BT Asia has the right to buy yen at a predetermined rate after four years. Ten or more banks will be invited to have been invited, possibly including Chase Manhattan Asia.

SEAQ extends quotations

FIRM PRICES for Singapore stocks have been added to SEAQ International, the international share price quotation service of the London stock exchange, writes Stephen Fidler.

Comex chief's exit raises fears

By Katharine Campbell

CONCERN was growing in New York yesterday over the implications of the resignation of Commodity Exchange (Comex) president Alan Brody with effect from June 30.

Mr Brody's exit from the world's largest metals futures exchange has been widely tipped in past months. However, an industry official described his imminent departure as "fortunate" given the current state of the industry, adding that it could herald "a reversion to the dark days when exchange policy was dictated by a narrow coterie of floor traders."

Sanko receives 97% debt exemption

THE RECEIVERS of Sanko Steamship, the Japanese tanker operator, under court protection from its creditors, have thrashed out a restructuring plan that will exempt over 90 per cent of debt repayments,

ago, although Mr Brody remained as president and chief executive officer. The two men's styles are completely different. Mr Hanemann, a well-known veteran of the gold futures pit, persuaded the board of the exchange that he is in closer touch with their needs than Mr Brody, a 38-year-old lawyer who came to Comex in 1980 in the wake of the Hunt brothers' silver scandal.

Mr Brody's critics point to Comex's loss of market share over the last few years and its seeming inability to deal with modernisation issues. In the early 1980s, Comex was the most active among the rival New York exchanges, whereas now it struggles to achieve slightly more than half the turnover of the New York Mercantile Exchange, the lead-

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY
Table with columns: British Funds, Government and Foreign Bonds, Industrials, Financials and Properties, etc.

LONDON RECENT ISSUES

EQUITIES
Table with columns: Issue, Amount, Latest Price, Stock, Closing Price

RIGHTS OFFERS

Table with columns: Issue, Amount, Latest Price, Stock, Closing Price

FIXED INTEREST

Table with columns: Issue, Amount, Latest Price, Stock, Closing Price

PRICE INDICES

Table with columns: Index, Mon, Day's change, Fri, etc.

AVERAGE GROSS REDEMPTION YIELDS

Table with columns: Issue, Amount, Latest Price, Stock, Closing Price

For rate indications see end of London Share Service
Calls in Coasts, J Williams, London & Associated IT, Tusk Resources, Medirac, ICM, Floyd Energy, Dibson, Fluoglass, Brunel Walker, Waterford, HITECS, Top Value, IOM Steam Packet, Gateway, Wellman, Eagle Trust, Burns Anderson and Bull Resources, A double in Storehouse.

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LONDON TRADED OPTIONS

Table with columns: Option, Calls, Puts, etc.

UK COMPANY NEWS

Investigators hit out strongly at 'management inadequacies' Crystal losses cut Waterford profit

By Richard Tomkins, Midlands Correspondent

INVESTIGATORS probing accounting errors at Waterford Glass, the troubled tableware group which owns the Wedgwood china company, have produced a powerful indictment of management inadequacies within the group.

The investigators' conclusions were published with Waterford's preliminary results for 1988 showing that operating losses of £120.5m (£17.2m) in the Irish crystal division almost wiped out the group's pre-tax profits, leaving just £2.7m on turnover of £204.4m.

Debt climbed by £25m to £108.5m, exceeding shareholders' funds of £102.9m, and there is to be no final dividend, leaving a total for the year of 1.2p.

Peat Marwick McLintock, the accountancy firm, was brought in by Waterford in January after it became clear that a radical restructuring of the crystal division carried out late in 1987 had not proved to be the success that the 1988 interim figures had suggested.

Peat Marwick's report says the board was correct to embark on the restructuring because the crystal division's high labour costs had become unsustainable in the face of the weakening dollar.

However, the projections on which the plan was based "significantly underestimated the

potential cost and the time required for the benefits of the new technology and reduced labour force to be reflected in the operating results."

There were also "significant shortcomings in the subsequent management and control of the plan," the report says: so when progress fell short of the budgeted level, stocks were over-valued and costs deferred "with the result that misleading information was presented to the board."

Peat Marwick's report, which has been with Waterford's board for some days, led to the resignation at the weekend of Mr Paddy Hayes, Waterford's chairman and chief executive, who said he accepted full responsibility for the errors. Two other directors resigned when the mistakes were first uncovered.

The investigation has resulted in a drastic restatement of the crystal division's first-half figures. Instead of showing the modest operating profit of £12.2m that was supposed to mark the first stage in the division's recovery, it now shows an operating loss of £12.3m.

Similarly, the group's interim pre-tax profit of £2.5m has been now restated to show a loss of £1.9m.

One bright spot in the figures is that the restatement leaves crystal on an improving



Paddy Byrne: securing an agreement with the workforce a top priority

trend, with second half operating losses reducing to £5.2m. (The loss was £20.8m in the second half of 1987). In addition, sales of crystal rose strongly during the year, from £76.4m to £93.7m.

Wedgwood sales were also strongly ahead, from £169.4m

to £190.4m, and this division's operating profits rose by nearly 10 per cent to a record £27.5m (£25.1m).

On a darker note, however, Peat Marwick observes that Waterford has yet to reach realistic long-term pay and productivity agreements with the highly-unionised crystal division workforce, and its ability to do so "will not only be critical to Waterford's future, but will be a key factor in the timing of the operation's return to profitability."

Mr Paddy Byrne, the Wedgwood chief executive who succeeds Mr Hayes as group chief executive, said yesterday that securing an agreement with the workforce would be a top priority now that the uncertainty created by the investigation was out of the way. He announced yesterday that it was changing its name to Waterford Wedgwood in recognition of the importance of the china company's contribution. It took Wedgwood over in 1988. See Lex

Highland Distilleries sees 38% advance to £10.1m

By Lisa Wood

HIGHLAND DISTILLERIES, maker of The Famous Grouse, Scotland's best-selling Scotch whisky, yesterday reported a pre-tax profit of £10.09m for the six months to February 28, a 38 per cent increase over the corresponding period.

Earnings per share were 5.3p (3.8p) and the interim dividend is 0.5p (0.765p).

Highland's turnover was up at £74.4m (£71.23m). The profit figure was boosted by increased contributions from The Famous Grouse as well as a 38 per cent increase in the sale of new whiskies to blenders and improved margins on the mature whiskies it supplies to other distillers' blended whiskies.

Mr Brian Ivory, managing director, said increased profits came from higher sales volumes, price increases and reduced costs.

Exports for the first time made a profit. He said that sales of The Famous Grouse in the UK were

up by 5 per cent in volume against a market which was down by about 2 per cent. Prices in the period increased by more than 8 per cent and margins "firmed".

COMMENT

Around one-fifth of Highland's profits come from supplying its top quality malt whiskies to other distillers to be used as "top dressings" in their brands. So, the recent upturn in the industry's exports is good for Highland which has just given the go-ahead for a small expansion in its distillery at Glen Rothes. Meanwhile sales of The Famous Grouse steam ahead in England and Highland Park and the other smaller volume malts gain more distribution in Scotland. Exports, after 16 years of spade work, look set to grow in profitability, particularly in the US and on the continent. Analysts upgraded their forecasts to around 219.3m which gives a prospective p/e of 18.

DTI to look at trading in Mersey Docks shares

By Ray Bashford

THE MERSEY Docks and Harbour Company announced yesterday that the Department of Trade and Industry had appointed inspectors to investigate trading in the company's shares.

The inquiries are being carried out under Section 1 of the Companies (Insider Trading) Act 1985 and concentrate on trading in the company's shares during an unspecified period in 1987.

The investigation is understood to centre on share trading during the run-up to the company's plans for a \$200m redevelopment of the Princes Dock area, close to Liverpool's Pier Head.

The company's share price rose sharply during the six weeks before the plan was unveiled.

L&G finally accepts offer for GT holding

By Nikki Taft

Legal & General, the UK insurance company, has finally accepted the offer from Bank in Liechtenstein for GT management, the UK-based fund management group.

L&G had made no secret of its unhappiness with the terms offered. Shortly after the recommendation was announced and despite the fact that BIL quickly gained control of its target - it raised its stake over the critical 10 per cent limit. A UK bidder requires 90 per cent of its target's shares, before it can compulsorily mop up the remainder.

The Miami-based company said that its Distron business, which handles the buying and distribution of food, will be split into two separate segments.

A newly formed Burger King System Supply Management team will handle all the purchasing of restaurant food and supplies at both national and local levels. Burger King Distribution Services, will be responsible for the delivery of food and supplies to restaurants.

Mr Ian Martin, Burger King chairman and chief executive of GrandMet's Food Sector said: "Before we acquired Pillsbury and Burger King, our external analysis of Distron indicated that it would be

Inchcape up 27% to £147.7m driven by the motor division

By Vanessa Houlder

A STRONG performance from its motor division powered a 27 per cent increase in the 1988 pre-tax profits of Inchcape, the international services and marketing group.

Pre-tax profits were raised from £116.2m to £147.7m, on turnover up from £2.04bn to £2.45bn.

The good performance from the motor division, which Mr George Turnbull, chairman and chief executive, described as "the jewel in Inchcape's crown" was offset by losses in the Australasian business machine division and reduced profits in the insurance business.

The losses from the Australasian business machine activities were expected to be halved this year as management changes and restructuring measures took effect.

The insurance services division, which saw operating profit fall from £13.2m to £7.5m, was hit by a substantial fall in premium rates, and costs from redundancies and systems development.

Mr Turnbull said that its relationship with Toyota, Japan's largest motor manufacturer, would become increasingly valuable when it began

to manufacture in Europe. Mr Turnbull said the full benefits of the plant, which is expected to be built in the UK, would come through in 1991.

Currency fluctuations reduced pre-tax profits by £2m compared to their value if last year's exchange rates had prevailed.

The breakdown of operating profits was as follows: buying services £3.1m (£2.2m); inspection and testing services £10.3m (£5.5m); insurance £3.2m (£1.2m); shipping services £5.9m (£5.3m); business machines £1.4m loss (£0.9m); consumer and industrial £31.2m (£21.4m); motor vehicles £98.7m (£70.6m); agricultural and industrial £3.2m (£1.8m); wines and spirits £3.6m (£4.1m); tea £4.0m (£4.0m); timber £5.1m (£5.6m); other £5.5m (£9.0m).

The company has eliminated its share premium account and created a special reserve in the year as management changes and restructuring measures took effect.

The insurance services division, which saw operating profit fall from £13.2m to £7.5m, was hit by a substantial fall in premium rates, and costs from redundancies and systems development.

Mr Turnbull said that its relationship with Toyota, Japan's largest motor manufacturer, would become increasingly valuable when it began

was proposed, pushing it up from 6.75p to 9.25p.

COMMENT This strong set of results and generous dividend increase bears witness to the success of the Turnbull team in imposing direction onto the shambling Inchcape empire. However the real test will be the progress of the group now that it has moved out of its recovery phase into a potentially harsher economic environment. In particular, the increased emphasis on the motor business may become problematic if there is greater pressure on consumer spending. However this worry is alleviated by the global spread, the move away from new car sales and the likely benefits of the Toyota manufacturing plant. Another source of uncertainty is acquisitions. Although the company has plenty of room for manoeuvre, analysts are still reserving judgement about Inchcape's acquisition skills, given the problems arising from its 1988 foray into the insurance trade. Profits of about £170m this year are expected, which would push the shares down to 25p, on a fairly valued p/e of about 9.

Restructuring at Burger King

By Karen Zgor in New York

BURGER KING, the troubled fast food chain which joined the Grand Metropolitan stable when the UK company acquired Pillsbury at the end of last year, yesterday announced that it is to restructure its food procurement and distribution services.

The Miami-based company said that its Distron business, which handles the buying and distribution of food, will be split into two separate segments.

A newly formed Burger King

System Supply Management team will handle all the purchasing of restaurant food and supplies at both national and local levels. Burger King Distribution Services, will be responsible for the delivery of food and supplies to restaurants.

Mr Ian Martin, Burger King chairman and chief executive of GrandMet's Food Sector said: "Before we acquired Pillsbury and Burger King, our external analysis of Distron indicated that it would be

advisable to sell the division. However, now that we have acquired the company and performed our own in-depth analysis, we have concluded that a reorganised internal procurement and distribution system will be a tremendous asset to Burger King."

"This reorganisation is the latest step in our restructuring the entire Burger King operation to make the company more competitive and more focused on the customer," he added.

Allied-Lyons offshoot to buy back franchise rights

By Lisa Wood

BASKIN-ROBBINS, the California-based ice cream operation owned by Allied-Lyons, the food and drinks group, is buying back, for an unspecified sum, the franchise rights to the brand in several US states from Dean Foods.

Dean Foods, a franchisee since 1983, will continue to manufacture and distribute products for the ice cream

company for a specified period of time. Baskin-Robbins said the acquisition was in keeping with the company's long-term strategic objective of uniting its franchising operations in all parts of the US, thereby gaining greater operational consistency.

Baskin-Robbins has 2,600 outlets in the US.

Camford shares rise 22p as it buys Rover arm

By John Thornhill

Camford Engineering, the Stevenage-based motor components manufacturer, announced yesterday it had completed the acquisition of Rover-Group's plastic motor components business in Llanelli.

The acquisition will be followed by the issue of 599,637 Camford shares - representing 5 per cent of the enlarged share capital of Camford - at 300p each. Its shares rose 22p to 261p yesterday.

Camford's manufacturing capacity will be substantially increased and the deal will also have the effect of increasing group net cash resources by £4.4m.

The Welsh Development Agency is supporting the investment by making 41 acres of property available for Camford's use under a 25-year sale and lease-back arrangement.

SHARE STAKES

The following changes in company share stakes were announced recently:
Abbot Mead Vickers - Provident Mutual managed pension funds no longer has a notifiable interest in the ordinary shares.
African Lakes Corporation - Mr MHD Barlow and his immediate family hold 449,016 shares (8.05 per cent).
Antomagic Holdings - Mr MB Strom, a director, has sold 4,600 ordinary at 110p each, reducing his beneficial holding to 2.52m (44.1 per cent).
Avesco - RA Murray, chairman, has given, for nil consideration, 88,495 ordinary to WH Fulton, group managing director, reducing his holding to 144,500 (7.22 per cent).
Bartwell - Mr Abdul Latif Jameel has, through Crescombe, bought 250,000 ordinary, raising the holding to 14.19m (18 per cent).
Bespak - Scottish Amicable Investment Managers has acquired 105,000 to bring its holding to 1.51m (8.07 per cent).
Bett Brothers - ICB Bett, chairman, has acquired 162,750 ordinary through a legacy for nil consideration, increasing the holding to 1.22m (8.13 per cent).
Bostum - Equity Capital for Industry has sold 250,000 ordinary, reducing its holding to 1.45m (12.65 per cent). Also Fenchurch Nominees has sold 200,000 ordinary, reducing its holding to 1.5m (13.08 per cent).
Bremner - Mr Michael John Bracegirdle is beneficially interested in 705,200 shares (6 per cent).
Bridport-Gundry - Charterhall has increased its holding to 2.71m shares (27.09 per cent).
Cambridge Electronic Industries - Scottish Amicable Investment Managers now holds 2.41m ordinary (5.64 per cent).
CLF Yeoman - Mr Eric Heckett has acquired 822,231 ordinary stock units, lifting his holding to 13,97m (32.1 per cent). The name of the registered holder is Security Finance and the purchases were on behalf of a trust in which the Heckett family are beneficiaries.
Explura - London Securities has disposed of 7,95m ordinary reducing its holding to 6.17m (6.03 per cent).
Goodman Group - Wickhams Cay Investments has sold 1.1m ordinary at 27.5p per share, reducing its holding to 4.4m. Trelida Investments has also reduced its holding, to 729,261, with the sale of 429,962 at 27.5p

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Accord Pubs	2.6	June 1	2.6	3.4	3.4
Asda Property	1	July 3	1	1.5	1
Bredon	2.5	May 26	2.175	3.75	3.175
Cheptow	1	1	1	1	1
Computer People	3.4	June 16	2.4	4.85p	3.6
Dewhurst (IJ)	0.8	July 1	0.69	1.07	0.93
Durham (DG)	1	May 18	nil	1	nil
Highland Dist	0.95	June 5	0.765	2.82	2.82
Home Count News	8.25	May 19	5	12	7.5
Inchcape	6.5	July 1	4.625	9.25	6.75
ISA Int	0.95	July 3	0.27	1.4	0.27
Lamont	6.75	July 3	6	9.5	7
Lancet	1	June 12	1.1	1.95	1.1
LTF Holdings	2.9375	July 7	4.8	5.63	7.25
Mowlem (John)	14.25	1	12.5	19.5	17.5
Pergamon AGB	3	July 3	3	4.5	4
Profound (Alex)	2.5	June 22	2.92	5.5	2.9
Renaissance	2.1	June 22	3.03	3.37	3.03
Sema Group	1.44	1	1.44	1.44	2.16
Waterford Glass	nil	1	1.68	1.2	2.88

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$SUnquoted stock. ‡Third market. ††For nine months. †††For eight months.

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11 April 1989

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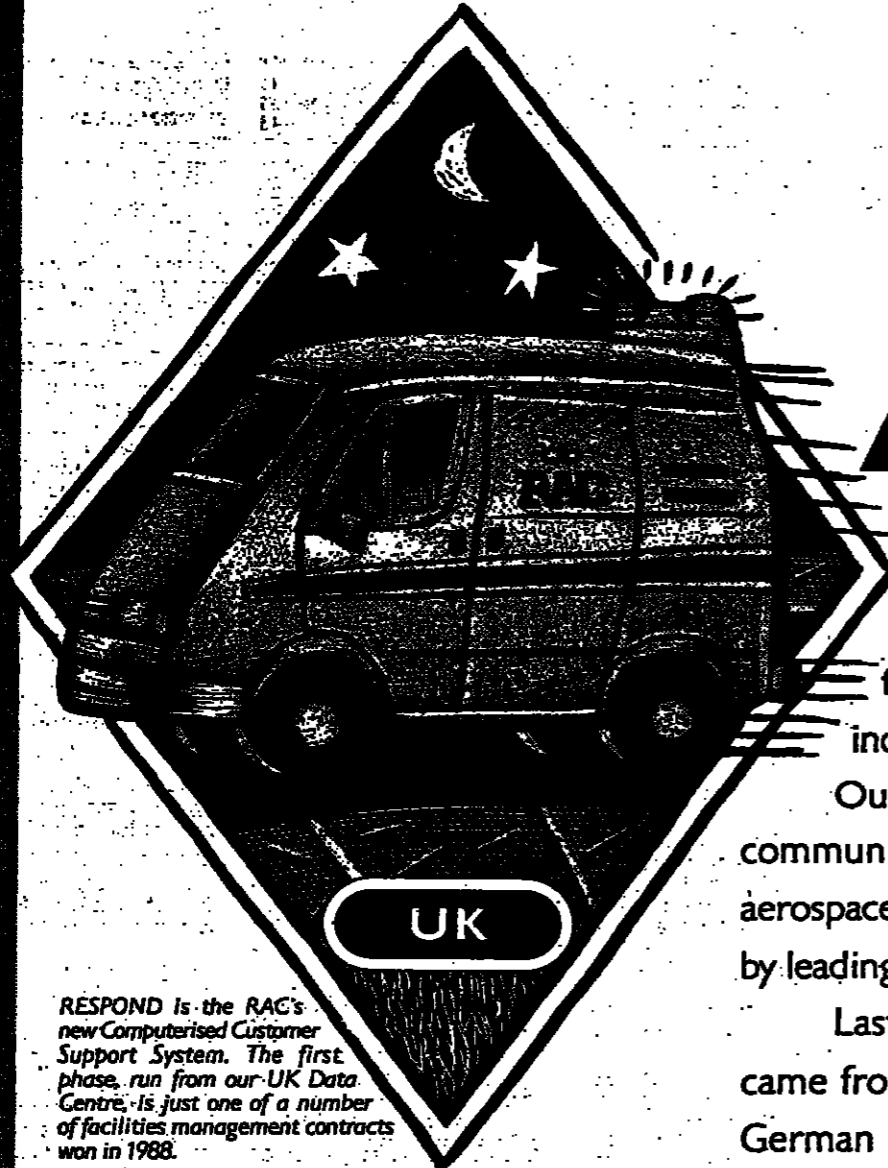
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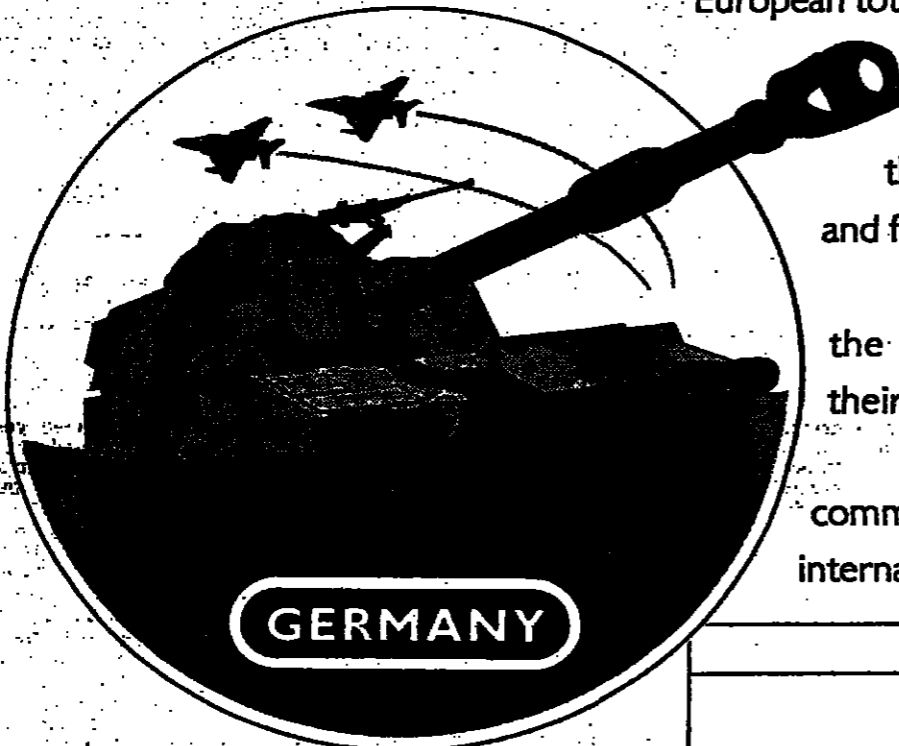
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Last year nearly three quarters of our turnover came from Europe, with sales from our French and German companies contributing over half of this European total.

With the approach of the Single European Market in 1992, we are well placed to meet the challenge of servicing the needs of our present and future clients.

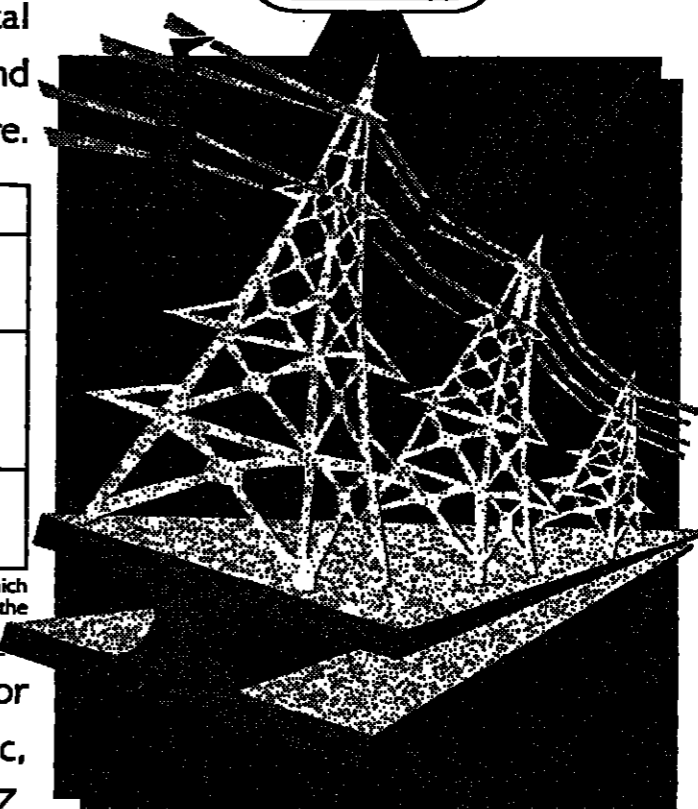
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FINANCIAL HIGHLIGHTS		
	1988	1987
	£'000	£'000
Turnover	221,565	83,644
Operating Profit	15,386	8,367
Profit Before Tax	13,354	7,363
Earnings Per Ordinary Share	4.01p	3.84p
Dividends Per Ordinary Share	0.75p	0.65p

Extract from the Accounts for the year ended 31st December 1988 which contain an unqualified audit report and which have not yet been filed with the Registrar of Companies. Earnings per share have been adjusted to take account of the rights issue in April 1988. The past is not necessarily a guide to the future.

Our 1988 Annual Report will be published in mid April. For a copy, please contact the Company Secretary, SD-Scicon plc, Centrum House, 101-103 Fleet Road, Fleet, Hampshire GU13 8NZ.

It all adds up to a successful year.

SD SCICON
SD-SCICON PLC

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UK COMPANY NEWS

Pergamon AGB starts £90m sales

By Andrew Hill

PERGAMON AGB, the much-altered descendant of the industrial group, Hollis, yesterday embarked on a programme of disposals which could raise over £90m.

The aim is to reduce year-end borrowings of about £100m at the company, now a market research and professional services group. Since December, the cost of closing down AGB's TV audience monitoring project in the US has pushed that figure up by a further £25m.

About 37 per cent of Pergamon AGB, which also announced increased pre-tax profits of £10.5m (£9.3m) for 1988, is owned by Mr Robert Maxwell's private vehicle, Pergamon Holdings.

The group's basic market research operation will provide the core of the business. Most of Pergamon AGB's professional and educational services operations are likely to go, but the recruitment division, which was only put together last autumn, will probably be retained.

Pergamon AGB will start by selling Metallform, a furniture

manufacturer, to its management for about £3.1m.

Last May, Hollis was transformed when it sold its engineering and merchanting interests to a management-led buy-out. The remainder of the group, renamed Pergamon Professional & Financial Services, became Pergamon AGB in October when it bought AGB Research for £184.2m.

The group said AGB had made a valuable contribution to the results in the fourth quarter. Professional services represented nearly 61 per cent (38 per cent) of group turnover, which rose from £219m to £221m in 1988.

Earnings per share were 8.6p (8p), after a tax rate of just 5 per cent, and a final dividend of 3p was recommended, making 4.5p (4p) for the year.

Pergamon AGB holds an option over 42 per cent of the equity in Hollis Industries, the new private company which bought Hollis.

But as a result of trading difficulties and disposals at Hollis, Pergamon AGB has written down its investment in

the company by £15m. A further £4m was provided to release the market research group from its liabilities towards Hollis, reducing the extraordinary profit on the sale from £76.3m to £57.3m.

COMMENT

The strategy at Pergamon AGB looks very similar to programmes under way in debt-ridden parts of the rest of the Maxwell empire. Worrying as the connection may be to some investors, there seems little doubt that the quality of earnings at the slimmed-down group will be much improved. For AGB, the core quality business, last year was one for fighting - with AC Nielsen in the US, over TV market research - and being fought over - by Mr Maxwell and MAI, the advertising group. This year is bound to be quieter, with about £20m earmarked for cautious upgrading of AGB's worldwide market research network. On that basis - and forecast profits of about £12m before tax - the shares, down 6p to 68p, could



Robert Maxwell - Pergamon strategy is similar to others

be attractive in the long term on a prospective p/e of about 10. That assumes, of course, that a company which has had three different names and three different core activities (engineering, professional services and market research) within a year, has finally made up its mind.

UK and Netherlands shortfalls hit Sema

By John Ridding in London and George Graham in Paris

SEMA GROUP, the Franco-British computer services company created by the merger in June 1988 of Sema-Metra and CAP Group, saw profits plunge last year by 25 per cent as management failures caused shortfalls in its UK and Netherlands operations.

Pro forma taxable profits fell from £17.1m in 1987 to £12.5m, on turnover up from £244.5m to £256.5m. Earnings per share declined from 12.5p to 8.4p. Profits for the eight months to December 31, which were reported to bring the two companies' accounting periods into line, were £2.5m on sales of £161.6m.

Mr Pierre Bonelli, managing director since the resignation in December of Mr Mike Smith, said that the results of the merger had "clearly not been as good as anticipated."

He said that the shortfalls were principally the result of the poor performance in the group's UK and Dutch operations. In the UK, pre-tax profits fell from almost £7m in 1987 to £479,000 reflecting overly aggressive bidding for contracts, decentralisation of management and the undertaking of a number of risky projects.

There were also significant costs associated with reorganising the underperforming areas. However, Mr John Chisham, UK chief executive, said that cost-cutting measures already implemented had reduced overheads by £2.6m, and that new order inflow had now once again risen above billings.

Mr Bonelli said that despite these disappointments, the majority of the group's operations experienced steady profit growth.

In France, pre-tax profits rose by almost 30 per cent to FF131m (£12m) with both the business and technical systems divisions performing strongly. Sema's West German and newly-expanded Spanish divisions also performed well.

Sema said the UK operations, which made losses in the second half, would return to profitability in the first half of this year although a full recovery will not be made until the second half.

Mr Bonelli said business prospects in France and Spain were excellent. The directors are proposing a dividend of 1.44p for the eight-month period, the same as the final dividend for the year to April 30 1988.

COMMENT
Mr Bonelli, quoting Baudelaire, said that "history only goes ahead through big misunderstandings". The merger, with a £7m shortfall in CAP's expected contribution, was certainly that. But if 1988 was a year of unpleasant surprises, 1989 should be one of recovery. While trading improvements will take a while to become evident in the UK, the cost cutting and management restructuring will provide a more immediate boost. On the continent - increasingly the group's business base - another year of strong growth should be recorded in both France and Spain. More broadly, Sema, with its focus on systems and facilities management should be protected from the weakness affecting certain areas of the software market. Overall, a pre-tax target of £18.5m should not be too high. But the multiple of 23 which this implies almost certainly is. Although Cap Gemini Soret, its potentially hostile rival, holds 20 per cent of the shares, bid prospects are reduced by the fact that the more supportive Paribas, CIB and Credit Agricole control 48.5 per cent. Moreover, investors will be justifiably chastened by last year's reversals.

Breedon more than doubled

Profits more than doubled to £3.55m for the year ended January 31 1989 and reported by Breedon, which engaged in limestone quarrying and house building.

This was earned on turnover of £16.63m. Previously that came to £5.81m on which the profit was £1.74m. Operating profit rose to £2.95m (£1.23m) while surplus on sale of non-trading assets fell to £38,000 (£236,000). Earnings worked through at 4.59p (4.71p) per share and the dividend is raised from 3.17p to 3.75p.

The directors said completion of the A42 Birmingham-Nottingham trunk road, part of which passes between two of the quarries, should enable the company to be extremely competitive in securing orders for at least the next two years. Housing completions in the building subsidiary were considerably ahead of last year. The business was being expanded, particularly into the retirement market.

Dewhurst climbs 14% despite competitive clothing industry

By Alice Rawsthorn

DESPITE the competitive state of the clothing industry, L.J. Dewhurst Holdings increased pre-tax profits by 14 per cent from £6.5m to £7.41m and sales by 17 per cent from £80.25m to £94.25m in its last financial year.

Dewhurst, which is one of the biggest suppliers of clothing and toiletries to the Marks and Spencer retail group, saw its share price rise by 1/4p to 44 1/4p on the announcement yesterday.

In the last year or so the state of trading within the UK clothing market has become increasingly difficult because of the impact of increasing imports - fuelled by the strength of sterling - and erratic consumer demand.

Dewhurst encountered problems in clothing in the first half of the year because of sluggish retail sales and a temporary increase in stocks, following the introduction of M

and S's new computerised distribution system.

The pattern of trading recovered as the year progressed. Dewhurst's profit margins slipped slightly during the year. However it managed to end the year with a lower stock level, despite the increase in the summer.

Operating profits rose to £7.23m (£6.24m) and Dewhurst derived £147,000 from related interests in the year to January 13. Its investment income dropped to £15,000 (£286,000). This was due to the cost of financing the temporary rise in stocks and of investing £1.8m in the formation of a South East Asian sourcing operation as a joint venture with Elders of Australia.

Earnings per share increased to 4.37p (4.85p). The board proposes to pay a final dividend of 0.6p making a total of 1.07p (0.93p).

Dewhurst has traditionally

specialised in tailored men's wear, but in recent years it has expanded its women's wear interests. Women's wear grew last year to provide about 9 per cent of sales. The traditional men's suit business fared well, as did the uniform interests. Although the shirt company suffered static sales.

The group has also expanded its interests in toiletries by manufacturing toiletry products and bags for retailers such as M and S, Boots and Superdrug. This division, which was set up six years ago, provided 20 per cent of sales last year.

The competitive conditions which affected the clothing industry in 1988 have continued in the opening months of 1989. The board says that so far this year sales have shown only modest growth over the same period in the previous year. Nevertheless the board is confident that profits will increase year on year.

Peter Black bids for Lambert

By John Thornhill

PETER BLACK, the Yorkshire-based consumer goods manufacturer and distributor, yesterday launched a takeover bid for Lambert Howarth Group. The cash-and-shares terms value the footwear and luggage group, which last month reported a loss for 1988, at £3.3m.

Lambert Howarth rejected the offer, describing it as unolicited and unwelcome. Peter Black is offering one share and 320p in cash for every three Lambert Howarth shares. This values each Lambert Howarth share at about 165p, compared with yesterday's market price of 159p, up 25p. Peter Black's share price remained unchanged at 175p.

As recently as last Wednesday, Lambert's share price stood at 122p but it rose rapidly when it was announced that Futura Holdings, a footwear and rubber compounds manufacturer run by Mr Beverley

Oates, a Manchester businessman, had bought a 5.56 per cent stake. Yesterday, Futura declined to comment on its holding in Lambert or its reaction to Peter Black's bid.

Mr Gordon Black, joint chairman of Peter Black, yesterday said: "We know Lambert Howarth extremely well and we think it is a fair price; it is a 85 per cent premium over their share price last week and above their asset value."

The two companies overlapped in many areas and there would be considerable benefits from economies of scale, rationalisation of design and pre-production costs and focusing of sales and marketing efforts, he said.

Mr Martin Jourdan, Lambert chairman, said the offer was nowhere near a reflection of the value of the company. In particular, he pointed out that the value of its freehold and

leasehold lands and buildings, especially the property in York Way, London, was in excess of book value.

In the last year, Lambert Howarth has been badly hit by highly competitive conditions in the UK footwear market. Cheap imports and difficulties in launching the new Hitz range of sports shoes led to Lambert incurring a £615,000 loss in 1988 against a £1.2m profit previously, on turnover of £44.52m (£41.97m).

Last autumn, Mr Alan Linton resigned as chief executive and his responsibilities were taken over by Mr Bernard Echee, deputy chairman, and Mr Jourdan, who is also chairman of Cornwell Parker, the fabrics and furniture group.

Full acceptance of the offer would involve the issue of 1.85m Peter Black shares which would represent about 3.5 per cent of its enlarged share capital.

ISA advances 81% and this year starts well

ISA International, the distributor of branded consumables for information processing equipment, followed up its 87 per cent rise at the interim stage with an 81 per cent increase in pre-tax profits at the year-end.

For the year to December 31, the company's taxable result was £2.45m, compared with £1.35m last time. In the first six months profits had jumped to £1.05m.

Turnover in the year advanced 55 per cent to £26.31m (£16.98m) and earnings were up 66 per cent to 7.9p (5.05p).

The directors have recommended a final dividend of 0.95p to make a total of 1.4p (0.27p) and have proposed a one-for-two scrip issue for May.

Mr John Parkinson, chairman, said that ISA had started 1989 well and was exceeding its budgets. Prospects for continued organic growth were excellent with the expansion of the customer base and the range of products, he said.

Durham Group reduces loss

A SUBSTANTIAL pick-up in the second half enabled D G Durham Group to cut its loss to £202,000 by the end of 1988. In the light of the result and prospects, the group is returning to dividends with a payment of 1p.

For the whole of 1987 the group incurred a loss of £667,000, and that had grown to £817,000 for the six months ended June 30 1988. The dividend was passed in 1987.

Mr Richard Read, chairman

of the USM-quoted insurance broker, said the loss-making companies in the Derek Bryant group were no longer part of Durham.

And with the acquisition of NCV Group, the profits from the continuing businesses indicated that current trading within the newly-restructured group was proceeding satisfactorily.

Now that the structural changes had been made, the chairman looked forward to

strong organic growth.

Restructuring had been expensive, Mr Read pointed out. An extraordinary charge of £1.62m (£155,000) covered provisions and other merger expenses, including a substantial amount in respect of the lease of the former head office of Derek Bryant.

Loss per share was 3.7p (11.1p) after goodwill amortisation. Attributable loss for the year came to £2.17m, compared with £1.56m.

Accord downturn to £451,000

IN A year of major reorganisation and change, Accord Publications saw pre-tax profits fall from £364,000 to £451,000. However, the dividend is held at 3.4p via a 2.6p final.

Practical reorganisation was completed by the half year end, but the results were affected throughout 1988 and benefits did not really come through. However, the half-time loss of £265,000 was wiped

out. The group, USM-quoted, publishes and distributes paper products in the greeting card market. There are now four separate operating companies, each having its own brand identity and different markets.

Turnover in 1988 improved to from £3.22m to £3.32m, but operating expenses were nearly £1m higher, interest payable was almost doubled, and the

exceptional charge rose to £224,000, compared with £138,000.

Earnings per 5p share were halved to 5.1p (10.1p). Mr Richard Horton, chairman, said the reorganisation led to a poorer Christmas than planned. Christmas was a little disappointing for the greeting cards industry as a whole and the September postal strike affected a period of improving sales.

What does Watsons say?

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THE FINANCIAL PROFESSIONAL'S PUBLISHER

UK COMPANY NEWS

Mowlem advances 19% to £59.5m

By Andrew Taylor, Construction Correspondent

PRE-TAX PROFITS at John Mowlem, the construction and building services group which owns London City Airport, rose by 19 per cent to £59.5m during the 12 months to end-December.

The increase would have been higher but for a £4.8m loss at London City Airport. After interest charges the loss increased to £7m.

The performance of the docklands airport was hampered by the temporary suspension of air traffic controllers of the Paris route at the end of 1987. The group intends shortly to submit a planning application to extend the runway to accommodate the BAe 146 jet which has a greater range and bigger payload than planes currently using the airport.

Earnings per share, following a lower tax charge, rose 28 per cent from 38.3p to 48.2p. The group's building services and housebuilding had a bumper year. Housebuilding profits jumped from £10.1m to £17m.

Mowlem, which builds almost 60 per cent of its homes in south east England, said sales during the first three months of this year were about 30 per cent lower than during the first three months of 1988. The group said house sales had raced ahead during the



Sir Philip Beck: boost as scaffolding contributes £31m.

first half of last year, only to drop sharply in the Autumn. Progress was likely to be more even this year.

The shape of Mowlem's business has changed radically since the acquisition of its scaffolding and plant hire companies three years ago. Last year building services accounted for 61 per cent of group operating profits.

Scaffolding profits rose by 43 per cent to £31.4m with the UK accounting for about three-quarters of profits. The Netherlands, the next biggest market, will be overtaken by France this year following Mowlem's recent purchase of Comabi, the French scaffolding group.

had increased from about £70m to £1bn by the year end. Total dividends for the year rose from 17.25p to 19.5p via a final of 14.25p.

COMMENT

The results are a further vindication of the purchases of the scaffolding and equipment hire businesses which were criticised at the time as too expensive. The businesses have been doing very well while UK construction output has been rising steeply. They have the added attraction in that a large slice of their businesses is generated from repair and maintenance work which is less likely to be affected when the current building boom comes to an end. Unfortunately for Mowlem, its airport investment has not been such a happy tale. There could be a long planning battle over moves to allow the BAe 146 to use the dockland airport. It is going to be very difficult for the airport to meet its target to break even by the end of 1990. Housebuilding will do well to hold its own this year, but contracting should do better from higher margin business. A pre-tax profit of £68m puts Mowlem on a p/e of just over 8 - a worthy enough rating but one which is not going anywhere in the short term.

Plant hire profits rose 39 per cent from £2m to £11.1m. Sales, helped by the opening of new outlets and the continuing rise in UK construction output, increased 40 per cent from £58m to £84m.

Contracting and property, once Mowlem's main business, fell from £13m to £11.8m. The decline was due to a lower contribution from international work, a lower number of contract settlements coming through and the incidence of low margin work in south east England.

The construction business has been reorganised to concentrate on higher value, better margin work. Order books

Expectations realised as Proudfoot tops £27m

A PROFIT of £27.39m was achieved in 1988 by Alexander Proudfoot, a US management consultancy which reversed into City and Foreign Holdings, an investment trust, in September 1987.

Turnover totalled £98m and earnings doubled to 27.1p which demonstrated that the initial expectations of the acquisition had been largely realised, the directors stated. Results included the Language School until disposal in July. Figures for 1987 - turnover £18m and profit £2m - took in Proudfoot since acquisition and the Language School for the whole period.

The company is paying a final dividend of 3.5p to make 5.5p for the year (2.92p).

There was an extraordinary credit of £2m (debit £388,000) being the surplus on the sale of Language School, goodwill previously been written off. Shareholders will be asked to sanction the purchase by the company of up to 15 per cent of its shares in the market.

Provident Mutual Life has disposed of 403,000 ordinary shares (0.65 per cent) in Proudfoot reducing its holding to 3.47m shares (5.6 per cent).

Pennine Optical

Pennine Optical, the Third Market-quoted spectacle group, made pre-tax profits of £200,000 for year to the end of October 1988, an improvement of 92 per cent of the £104,000 achieved in the previous year. Turnover rose to £1.23m (£1.02m).

Tax accounted for £69,000 (£36,000), leaving earnings of 4.9p (3.1p) per 2.5p share.

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LIT jumps to £5.6m in nine-month period

By Nikki Tait

LIT HOLDINGS, the acquisitive financial services group, yesterday announced pre-tax profits of £5.6m in the nine months to end-December, on income of £68.6m.

The figure contrasts with the £3.5m achieved on income of £51.5m in the year to end-March 1988. Earnings per share for the nine months was 8.5p, against the previous 12-month figure of 10.2p.

The company, which is changing to a calendar year-end, recommended a final dividend of 2.83p making 5.63p for

the period. Comparisons are unrealistic, however, because of a number of significant acquisitions made by LIT during the past nine months. These included the Goldberg interests in the US which contributed from early June, Jersey General Investment Trust in August, a 24.5 per cent interest in Levitt Group in late-October (subsequently raised to over 33 per cent in February), and Ashburton Group and Asset Trust in October and November respectively.

The purchase of Johnson Fry was not completed until after the end of the period under review and did not affect the figures.

LIT did not reveal the contribution from the purchases, but said that, with the exception of Asset Trust, they were all acquisition-accounted. The only profits break-down is given in terms of geographical area, with £1.7m coming from the UK and £3.9m from the US. Interest charges were £4.2m.

Yesterday, LIT said that

operating conditions for the futures and securities division were not easy during the period, due to a subdued trading environment. The division also underwent an integration of its separate operating businesses and saw certain management changes.

LIT added that Levitt made profits before tax of £2m, beating its expected target by about £1m.

York Waterworks stake raised

By Andrew Hill

EQUITY & Law Life Assurance Society, which has played a crucial role in a number of recent bids for UK statutory water companies, has increased its stake in York Waterworks Company to 16.1 per cent.

None of the large investors in the industry, notably France's three largest water

suppliers - has declared an investment in York Waterworks, the only statutory company in Yorkshire Water Authority's region.

Equity & Law, which took its investment in York over 15 per cent a few weeks ago, held a number of important stakes in water companies in the south east of England, which

it committed to French bids.

In January, the sale of the institution's 11 per cent holding in Folkestone and District Water Company helped thwart a counter-bid from a joint venture between Seaboard Water Authority and Mr Duncan Saville, a Sydney-based investor.

COMPANY NEWS IN BRIEF

A&M GROUP, the furniture and film-set supplier which is planning to buy City and Westminster Financial in a reverse takeover, has agreed to sell its 25 per cent interest in post-production digital facilities group Solo 601 for £75,000. In addition, inter-company loans totalling £240,000 will be repaid to A&M over the next three years.

ASSOCIATED PAPER Industries is to close all coating and converting operations at the Bollington factory of Henry and Leigh Slater, with the exception of the electron beam development project.

BARR & WALLACE Arnold Trust, the Leeds-based motor and leisure group, has paid £650,000 in cash for Albany Travel (Manchester), a tour operator and travel agency.

BRITISH EQUIPMENT Leasing, vendor leasing and trailer rentals, has been acquired by Commercial Leasing of Den-

mark for £6.7m. Vendors are Independent Finam of Sweden (51 per cent) and Mr Ronald Graham (managing director (49 per cent). Mr Graham remains in charge.

CI GROUP is acquiring the business and assets of the perforating and cable tray division of N Greening for £1m cash and an additional £750,000 for stock.

EUROPEAN HOME Products is buying Laboratoires Valdor, a private French decorative cosmetics and skincare company, for cash - £2.6m (70 per cent) initially and the remainder in three years, depending on profits. Valdor is a management buy-out from Rhone-Poulenc group in 1987.

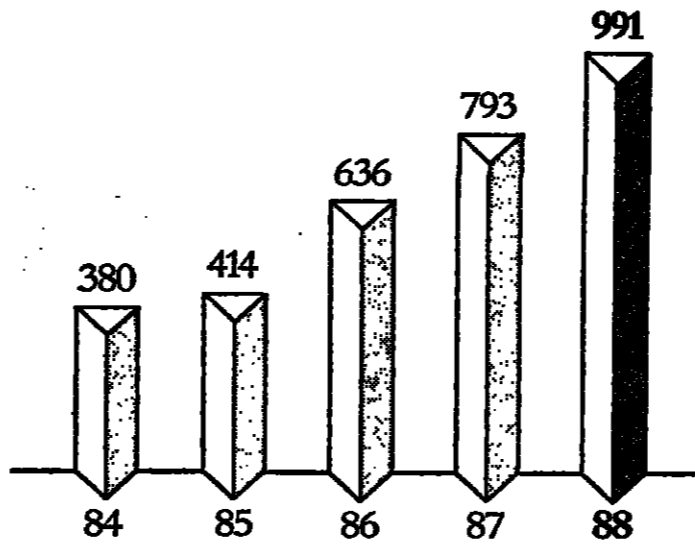
EV FACT is acquiring VATAX Advisory Services, specialist VAT consultants, for £250,000 cash. For the year ended June 30 1988 VATAX forecasts after tax profits of at least £50,000.

KENYON SECURITIES has acquired Ulster-based James Baird (Antrim) for £265,000 in cash and shares and also freehold property occupied by that company for £125,000 cash. The acquisition brings Kenyon's total number of funeral directing businesses to 122.

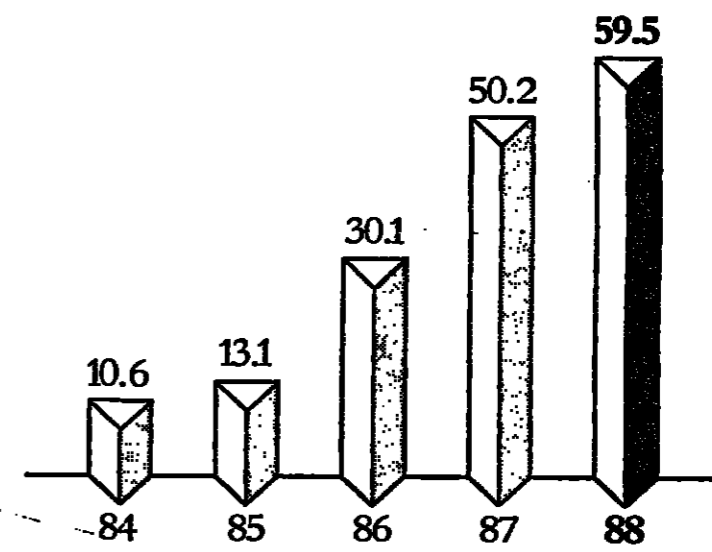
MOSAIC, the entrepreneurial holding company, has strengthened its presence in the car accessories market with the purchase of Electronics (GP International) for an initial £200,000 in cash with a deferred £250,000, payable in November. EGR, which is non-trading, owns 50 per cent of Fister UK, which assembles and distributes replacement car accessories in the UK and Scandinavian markets.

NOBLE RAREDON rights accepted in respect of 96.2 per cent. Balance placed in market.

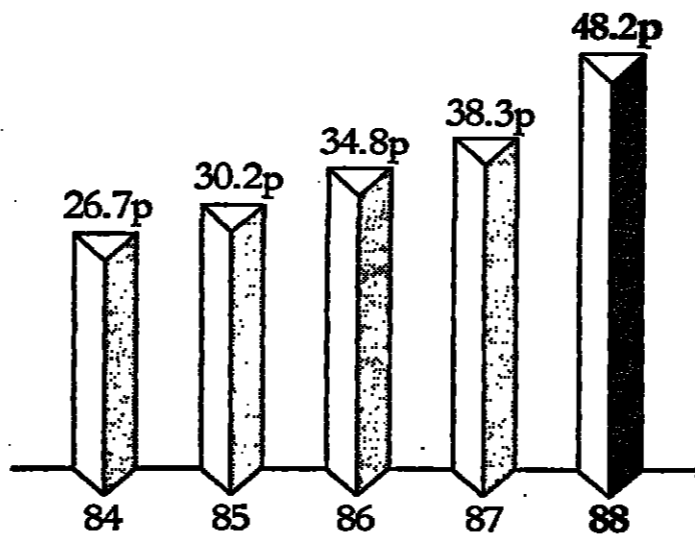
Excellent Progress at Mowlem



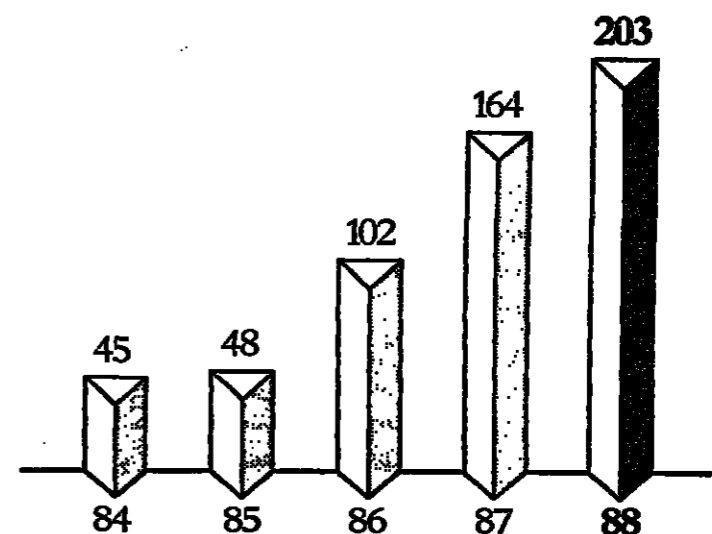
Turnover £m UP 25%



Profit before taxation £m UP 19%



Earnings per share UP 26%



Shareholder funds £m UP 24%

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Summary of Results	1988	1987
Turnover	£991m	£793m
Profit before tax	£59.5m	£50.2m
Earnings per share	48.2p	38.3p
Dividend	19.5p	17.25p

Mowlem

If you would like to receive a copy of the Annual Report containing the Chairman's Statement in full, please write to The Secretary, Westgate House, Ealing Road, Brentford, Middlesex TW8 0QZ.

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UK COMPANY NEWS

All-round lift gives Lamont £12m

By Alice Rawthorn

LAMONT Holdings, the Northern Ireland textiles group, yesterday announced a 26 per cent increase in pre-tax profits from £9.5m to £12m in 1988, on sales ahead by 2.5 per cent from £94.33m to £96.74m.

Sir Desmond Lorimer, chairman, said the group had fared well in every division with especially strong growth from its computing and property interests. Lamont was poised for further expansion by acquisition, he said, probably into niche areas of textiles. The share price rose by 5p to 274p.

Lamont, which is based in Belfast, saw operating profits rise to £12.06m (£9.9m). It has eradicated its borrowings - it

now holds £5m in cash - and reduced its interest payment to £55,000 (£477,000).

The tax rate rose to 31 per cent - as tax losses were exhausted - to make the charge £3.74m (£2.8m). The rate will rise again to about 33 per cent this year. Earnings per share increased to 35.21p (£1.04p). A final dividend of 6.75p is proposed, lifting the total from 7p to 9.5p.

Carpets, which form the largest part of Lamont, saw profits rise to £5.91m (£5.27m) on sales of £90.13m (£89m). Sir Desmond said the home market had been buoyant, despite the concern over consumer spending and

the corporate upheavals within the carpet industry. The group did, however, face a fall in carpet exports reflecting the impact of the strong pound on sales to its main market, the Middle East.

Lamont's other textile interests, which are dominated by Moygashel linen, increased profits to £3.44m (£3.05m) on sales of £25.63m (£25.52m). The computing division saw profits rise to £785,000 (£730,000) on sales of £6.25m (£5.25m), reflecting the introduction of new software products and growth in income from maintenance.

Engineering sustained a fall in profits to £284,000 (£304,000)

and in sales to £2.46m (£2.44m) following the disposal of the James H. Lamont business last summer. Property benefited from rent reviews towards the end of 1988 and experienced an increase in profits to £209,000 (£203,000) and in sales to £1.25m (£1.11m).

Having completed the reorganisation of Shaw Carpets - which was acquired three years ago - and strengthened its balance sheet Lamont now intends to return to the acquisition trail. Sir Desmond said the group was actively looking for sizeable textile businesses outside clothing - to reorganise, as it had done with Shaw.

Apricot's increased cash terms win DDT

By Nikki Tait

APRICOT Computers, the personal computer manufacturer, yesterday won its brief bid battle for DDT Group, the computer maintenance contractor, with a marginally increased cash alternative offer.

The new cash terms are worth 118p a share, and value DDT at £7.74m. The paper terms - 19 Apricot shares for every ten DDT are worth 64p, they value each DDT share at 121.6p.

Apricot said yesterday that, having talked to major shareholders, it became clear that slightly increased cash terms would have a chance of swift success. Accordingly, it had decided to end the uncertainty.

As a result, it was able to announce simultaneously that it has agreed to purchase a further 225,000 shares, or 12.71 per cent of the 1,767,000 shares already owned by Apricot, this takes the bidder's tally to 52.71 per cent. The latest shares are understood to have come principally from Scottish Amicable and English Trust. The bidder also recommended all-paper bid for DDT from Viste, the USM-quoted computer services and supplies group, was already on the table when Apricot entered the fray. The DDT board also subsequently indicated its preference on commercial grounds for the former suitor.

However, Viste last week decided that it would not add a cash alternative to its terms and - in the light of this decision and the revised Apricot terms - DDT is now switching its recommendation to the Apricot bid.

Yesterday, the two companies were due to meet for initial discussions. Both DDT and Apricot said it was too early to speculate on how the businesses might be integrated.

Apricot's formal offer document is due to be posted within the next few days.

Jacksons Bourne

Jacksons Bourne End has bought the shops and offices at 8-16 Oxford Street and 17-31 Westgate, High Wycombe, from Ruddy Securities for £2.42m.

The purchase represents Jacksons Bourne End's first acquisition since the company was reorganised after being taken over by Vassella. The deal is conditional upon the consent of Jackson's shareholders.

Strong & Fisher raises stake in Pittard Garnar to 9.95%

By Nikki Tait

AS MANUFACTURERS and the City await publication of the Monopolies and Mergers Commission reports into Britain's leather industry, Strong & Fisher has raised its stake in Pittard Garnar to 9.95 per cent.

The bulk of the shares are believed to have come from Charterhall, an investment company built up by Mr Russell Goward, an Australian businessman.

The MMC has been looking into two specific matters: a potential bid by Strong & Fisher for rival leather manufacturer Pittard; and any increase in the 16.6 per cent stake in Pittard held by Hillsdown Holdings, the much larger food, furniture and prop-

erty group. The MMC reports were delivered to the Department of Trade and Industry on March 10, but have yet to see the light of day - although market observers believe publication must now be imminent.

Strong & Fisher, whose previous 9.41m bid for Pittard was referred to the MMC in November, had already raised its stake once during the inquiry period to 5.3 per cent.

It has now announced further purchases of 895,000 shares on March 31, 10,000 on April 5, and 105,000 on April 7, taking its total holding to 2.16m shares.

Mr Richard Strong, chairman, yesterday said that the purchase had been made when

the company was offered a block of shares. Strong & Fisher is prohibited from raising its interest in Pittard beyond 15 per cent during the MMC inquiry period.

Charterhall confirmed that its interest had been sold into the market, and said that it was showing "a good profit" on the stake. It was an investor in the group back in late-1986 and now takes in some footwear retailing interests. The latest stake was built up about six months ago - shortly before and just after S&F's bid.

According to Pittard, Charterhall held around 200,000 shares directly, plus a further 600,000 through Eurovest, a Hong Kong company believed to be connected to Mr Goward.

Exacta advances to £1.85m

By James Buxton

EXACTA, an unquoted maker of printed circuit boards for the electronics industry, increased its pre-tax profits for the year to December 31 1988 by 26 per cent to £2.8m. Sales rose by 14 per cent to £24.4m, of which £12.4m was exported to Western Europe.

Based at Selkirk in the Scottish Borders, Exacta was acquired by its management from STC in 1986 with the backing of investors in Industry (SI) and other institutions.

The company - which now employs over 500 people - considers itself the UK's premier producer of the multi-layer printed circuit boards which

are used for conveying data in data-processing equipment, as well as defence and telecommunications.

It supplies major electronics manufacturers in the UK, and has strong markets in Ireland, West Germany and France.

Its customers include International Business Machines, Digital, Apple and NCR. The company said that demand has remained buoyant despite higher interest rates.

Last year it made capital investments worth £1.8m compared to £1.2m the previous year.

Mr Derrick Bumpstead, managing director, said that Exacta

was well on course to achieve a full stock exchange listing in the early 1990s.

The company was still looking for possible acquisitions in the printed circuit board field in continental Europe, especially West Germany, but so far had been unsuccessful in finding a suitable company to buy.

Mr James Hann, chairman, said that although Exacta was successful in selling to continental markets, it believed that it could penetrate them better if it owned a local subsidiary. It wanted to acquire greater size before going public.

Computer People profits advance 31%

Computer People Group, computer staff agency, announced pre-tax profits up 31 per cent from £2.47m to £3.23m in 1988. Turnover rose by £10.25m to £47.02m.

Earnings per share advanced 28 per cent to 17.84p (13.9p) and the directors have proposed a final dividend of 3.4p (2.4p) to make a total of 4.85p (3.9p). There was an extraordinary credit of £278,000 arising from the disposal of the principal business asset of VLM Projects, which held certain of the group's publishing interests.

Consulting revenue in the UK rose 32 per cent, while the recruitment business was a major success, said the company, with revenues up 56 per cent to £3.5m. Sterling Software of the US, acquired in August, exceeded the profit level necessary to trigger the first payment under the earn-out arrangements.

Mr Michael Bayfield, chairman, said that the computer services markets in the UK and US were "expected to grow between 15 and 25 per cent into the foreseeable future" and said that the company was on line to meet its profit targets for the current year.

Summit placing

Summit Group, an unquoted financial and property concern, has completed a £17m private placing of new shares with institutional investors led by ECI Ventures.

The placing involves an issue of preference shares with equity warrants, together with an issue of ordinary shares to the ECI funds. On full subscription of the warrants, the institutional investors, including ECI funds, will own just under 13 per cent of the Summit equity.

Miss World has acceptances for 75% of Piccadilly Radio

By Clare Pearson

MISS WORLD, the entertainments group, yesterday said it had received acceptances in respect of nearly 75 per cent of the voting shares of Piccadilly Radio, the Manchester-based radio station for which it has made a £39.5m recommended bid.

As at last Friday, completed valid acceptances had been

received covering 74.82 per cent of the voting shares. The total number of acceptances in respect of the voting shares came to 74.97 per cent, or 1.85m shares. Holders of 37.26 per cent of the non-voting shares, or 79.81 per cent of those of this class of shares for which Miss World had made an offer, had also accepted.

Miss World's offer, which closes on April 21, is still conditional on IBA approval. It cleared a crucial hurdle at the end of last month when Piccadilly Radio shareholders voted in favour of changing the articles of association of the company to allow an individual owner to hold more than 15 per cent of the shares.

Lanca growth holds to 43% rise

LANCA, the handbag and clothing manufacturer, maintained growth throughout the second half of 1988 to end the year with pre-tax profits up 43 per cent at £1.44m, against £1.01m.

With sales ahead 25 per cent to £14.8m, margins showed an increase to 9.7 per cent (8.6 per cent). The directors recommend a final dividend of 1.1p making a total of 1.85p - 68 per cent higher than the previous year's single 1.1p.

Mr Chimu Gidoomal, chair-

man, said a significant contribution came from the encouraging growth of Fashion Accessories International, the group's clothing division, together with the benefits arising from the centralisation of the warehousing and distribution function after the acquisition in 1987 of Frankel & Roths (International).

The company is aiming to expand through both organic growth and acquisitions. Consistent with this strategy, it has recently acquired Hayjax

Manufacturing from Prestwich Holdings for up to £233,000. Hayjax distributes a range of character merchandise towels, duvet covers and pillow cases.

As this acquisition was completed after the year end, the expected contribution to the trading position was not included in the results.

Tax took £27,012 (£294,901) and earnings per 2.5p share were 7.27p (5.46p) basic and 6.67p (5.03p) fully diluted. Previously, there was an extraordinary charge of £99,894.

Home Counties profits checked second half

DESPITE a static second half, Home Counties Newspapers Holdings, printer and publisher of local newspapers, reported taxable profits for 1988 ahead by 21 per cent. The result was achieved on turnover up by 20 per cent from £14.4m to £17.26m.

For the second six months pre-tax profits were £1.42m (£1.45m) making £3.15m for the year, against £2.6m last time. The result was struck after an exceptional charge of £801,000

(nil) relating to additional costs for rationalisation and redundancies.

Stated earnings per share were 39p (33p) and the directors are recommending an increased final dividend of 8.25p (5p) for a total for the year of 12p (7.5p). The board is also proposing a capitalisation issue on the basis of one-for-one.

The tax charge was £1.2m (£953,000). Dividends absorbed £600,000 (£275,000).

Satellite boosts Chepstow profits

The contribution from Satellite Information Services provided the main impetus as Chepstow Racecourse lifted taxable profits to £64,811 in 1988, up from £40,434 in the previous 12 months.

The chairman said that an application for planning consent has been lodged for the development of land adjoining the course.

Turnover expanded to £1.1m (£920,000). Earnings per share were 9.25p, against 6.55p last time, and the single dividend for the year is again maintained at 1p.

SHARE STAKES

The following changes in share stakes were announced recently:

British Mohair - Lawrie Group, through the purchase of 100,000 ordinary, has lifted its stake to 3.43m (25.79 per cent).

China and Eastern Investment - Esso Pension Trust is financial owner of 965,000 ord (5.94 per cent).

Delyn Packaging - Coast Investment and Development, Kuwait, has disposed of 50,000 ord, reducing its holding to 365,000 (4.59 per cent).

Gartmore Information Trust - Damian Securities, a wholly-owned subsidiary of British

and Commonwealth Holdings, has acquired 29,000 4.25 per cent cum pref stock. Also a further purchase of £132,600 5.25 per cent cum pref in Gartmore Information and Financial Trust, brings its total holdings to 21.2 per cent.

James Dickie - Specialist Holdings has acquired 20,000 ordinary and now holds 122,500 (6.62 per cent).

Macmillan Healthvet - Highland Distilleries has acquired 70,000 ord bringing its total holding to 831,752 (10.4 per cent).

Platon International - City and Westminster Financial has

disposed of 150,000 ord and now hold 281,966 (4.25 per cent).

Rights and Issues Investment Trust - Grieg Middleton, on behalf of investment clients, and by agreement with discretionary fund managers, has disposed of 100,000 capital shares. On the same date the company acquired 36,610 capital shares, resulting in a holding of 561,110 capital and 104,000 income shares (19.7 per cent). A further 10,000 capital shares have been acquired by Morris and Co Trust Fund, which now holds 6.25 per cent registered in the name of Greene Nominees.

Southampton Isle of Wight and South of England - Shires Investment has sold 35,000 shares, reducing its holding to 315,000 (9.3 per cent).

Satellite Speakman - NW Harvey Holdings has sold 150,000 ordinary at 162p and simultaneously acquired 150,000 warrants at 88p.

John Foster - Equity Capital for Industry has sold 222,615 ordinary, leaving its holding at 1.12m (10 per cent).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timesheets.

TODAY
Inferno - Portland, Warr's Shivers.
Plebe - American Plastic Tech, Ash & Lacey, Barr & Wallace Arnold, Blockways, Cussons Property, Earth's of Whitney, Elm, Fines (Mira), Higgs & Hill, Martin (Robert), Nest, Sancy Hotel, Taylor Woodrow, Yellon, Thompson Citiv Invs, Waco.

FUTURE DATES
Archer - May 25
Technology Trust - May 12
New Central Waterland - Apr. 12
New Industri - May 15
Plebe - Apr. 13
Anglo American - Apr. 20
Brene Walker - Apr. 20
City of Oxford - May 10
Duke Hotel - Apr. 14
Elsara - May 8
Hunting Association - Apr. 19
Lawrence Walker - Apr. 19
Mediana & Sonnet - Apr. 12
Roca - Apr. 17
Trangsa - Apr. 17
Waco - Apr. 16

GOLD FIELDS COAL LIMITED

(Incorporated in the Republic of South Africa)
(Registration No. 01/01124/06)

ISSUED CAPITAL: 16,862,721 shares of 50 cents each

	Consolidated Quarter ended 31 March 1989	Consolidated Quarter ended 31 December 1988
OPERATING RESULTS (Tone 000)		
Coal sold	2,240	2,304
	1,842	2,032
FINANCIAL RESULTS (R000)		
Sales	48,956	50,219
Cost of sales	43,243	42,034
Sundry revenue-net	5,713	8,185
Freight before tax	970	1,558
Profit before tax	6,683	8,743
Tax	1,740	3,416
PROFIT AFTER TAX	4,943	6,327
Capital expenditure	532	1,491
Dividend	-	8,431

NOTES

(1) Capital Expenditure: The unexpended balance of authorised capital expenditure at 31 March 1989 was R11.7 million, which includes estimates authorised for 1989.

(2) Dividend: A dividend (No 151) of 50 cents per share declared on 8 December 1988 was paid to members on 8 February 1989.

(3) Tax: The new rate of mining tax as announced by the Minister of Finance has been used in the tax computation.

On behalf of the Board
P R Jarvisch
M B Forsyth
Directors

10 April 1989

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 Court of Appeal (Lord Justice May, Lord Justice Neill and Lord Justice Ralph Gibson)
 March 23 1989

AN EMPLOYER owes no duty of care in tort to employees working abroad to protect them from economic loss caused by someone for whom he is not responsible, nor to advise them as to special risks unless there is some express or factually implied term to that effect in the contract of employment. Accordingly, in the absence of agreement to the contrary, employers who are not to blame for injuries suffered by an employee while driving in the course of his employment in a foreign country where third party insurance is not compulsory, cannot be sued for damages on the ground that they failed to take out insurance on his behalf or to advise him that in view of the lack of local cover he should make appropriate arrangements himself.

The Court of Appeal so held when dismissing an appeal by Mr Frederick Joseph Reid from a decision by Sir Douglas Frank QC sitting as a deputy High Court judge, striking out his claim for damages against his previous employers, Rush & Tompkins Group Ltd, on the ground that he had pleaded no reasonable cause of action and the claim could not succeed.

LORD JUSTICE RALPH GIBSON said that on January 26 1984 Mr Reid suffered severe injuries while driving his employers' landrover in Ethiopia in the course of his employment as a quarry foreman on the Armati Division project. His injuries were caused by a collision between the landrover and a lorry. The employers were in no way responsible. The sole cause was the lorry driver's negligence. The injuries were to both legs. Mr Reid was unable to return to work. He could not recover any damages.

Mr Reid alleged that the employers should have been aware there was no system of compulsory third-party motor insurance in Ethiopia. He claimed they were in breach of their duty of care as employers in failing to insure him against the negligence of a third party, or in failing to advise him to obtain such insurance for himself. He issued a writ on October 24 1986.

The action was struck out by Master Crichton. Sir Douglas Frank QC sitting as a deputy High Court judge, dismissed Mr Reid's appeal. In his view it was plain and obvious the case could not succeed. Mr Reid now appealed.

For Mr Reid it was said that the employers owed a duty in tort to take all reasonable steps necessary in the light of special risks arising from working in Ethiopia, to protect Mr Reid's economic welfare. It was also said that the relationship between him and the employers gave rise to a duty of care in tort within the principle in *Hedley Byrne* [1964] AC 413, in that by employing Mr Reid to work in Ethiopia, the employers undertook by necessary implication to advise him as to special risks, and he by necessary implication relied on them to furnish such advice.

Mr Ayles for the employers submitted there were rules of law which rendered the claim unavailing. He contended that economic loss was not recoverable because it was not caused by injury to Mr Reid or his property for which the employers were responsible (see *Donoghue v Stevenson*). Mr Smith for Mr Reid acknowledged the claim was for pure economic loss, with reference to the ordinary duty of care owed by a master to his servant. No case had been cited in which an employer's duty had been extended to protect the servant from economic loss. If a servant were to have a claim in tort against his employer in respect of economic loss, it must be based on some special factor in the circumstances or the relationship which justified extension of the duty - or on a separate principle of the law of tort which imposed such a duty.

Mr Ayles submitted that without proof of voluntary assumption of risk and reliance, on *Hedley Byrne* principles, questions of foreseeability did not arise (see *Anns v Merton* [1978] AC 728), because the claim was for economic loss not caused by physical injury or damage for which the employers were responsible. He relied on *D & F Estates* [1988] 3 WLR 269.

That decision had not established so wide or general a rule. The House of Lords was not dealing with all forms of negligence, and did not intend laying down a rule that in no

case could damages for economic loss be recovered except under *Hedley Byrne* principles. In *La Banque Paribas* [1988] 2 Lloyd's Rep 513 the Court of Appeal was prepared to accept that in some cases (if rare) of pure economic loss, the court might be willing to find the existence of a duty of care, even in the absence of voluntary assumption by the defendant of such a duty.

That meant that one of the grounds on which the employers had asserted that there was no reasonable cause of action had not been made out. Second, Mr Ayles said the relationship between the parties was contractual, and as there was no contractual term requiring the employers to incur the alleged obligations, Mr Reid was precluded from suing in tort.

It was impossible to hold on the facts that an implied term to advise arose from the contractual relationship. The only facts were the offer and acceptance of employment, the employers' knowledge of the circumstances in which Mr Reid would be exposed to special risk in Ethiopia, and his ignorance of that risk.

If the term was to be implied at all it must be implied by law. That meant it was to be implied in any contract of employment where the master engaged the servant to work abroad in a country where he would face a special risk of the present kind, and was, to the employers' knowledge, ignorant of that risk. A new term could be implied by law into contracts of employment. But in the present case it was impossible as a matter of law to imply a term creating a specific duty to advise Mr Reid to obtain insurance cover.

Such a duty was inappropriate for incorporation by law into all contracts of employment. The length of time during which the servant would work abroad and the nature of his work, and therefore the extent to which the servant would be exposed to the special risk, might vary greatly between one job and another. The usefulness of the principle contended for seemed, in social terms, to be plain enough. But to incorporate the duty by law into contracts of employment, if it were to work fairly, would require exemptions and limitations which could only properly be

achieved by legislation. The next question was whether, in the absence of a special term implied on the facts or by law, the alleged specific duty to inform and advise could be held arguable to have arisen by reason of an "assumption of responsibility" by the employers.

A defendant's actual or implied knowledge that the plaintiff was relying on him was vital to the concept of "voluntary assumption of responsibility" as used in *Hedley Byrne*. In the present case there had at no time been any reference by either side to the special risk. Mr Reid therefore had no reasonable cause of action based on voluntary assumption of responsibility.

With regard to a duty to provide personal accident insurance, it was impossible to hold that the scope of the duty in scope could extend so far. Compulsory insurance against liability to employees was required by the Employers' Liability (Compulsory Insurance) Act 1969, but applied only to bodily injury or disease sustained in Great Britain. The legislation had not in general extended the duty of compulsory employers' liability insurance to employment abroad. The Common Law could not devise such a duty. The legislature had not thought it to impose it, and it could not be just or reasonable for the court to impose it.

It had been stated on at least two occasions (*Dejong v Sherburn* [1948] 1 KB 236; *Edwards v West Hertfordshire Hospital* [1957] 1 WLR 6415) that in the absence of express or implied contractual term, the master's duty was limited to the protection of the servant against physical harm or disease. Therefore it was not open to the court to extend the duty of care owed by the employers to Mr Reid by imposing a duty in tort which was not contained in any express or implied term of the contract. The appeal should be dismissed.

Lord Justice May and Lord Justice Neill agreed.

For the employers: Walter Ayles QC and Richard Davies (Mackrell Turner Garrett)
 For Mr Reid: Colin Smith QC and David Radford (Caulhorn Billings Sharpe)

Rachel Davies
 Barrister



CREDIT SUISSE
 CREDIT SUISSE FINANCE (PANAMA) S.A.

Notice to the holders of 4 1/4% US\$ Bonds with Warrants 1987-97 of Credit Suisse Finance (Panama) S.A. (Swiss Security No. 804.880, No. 806.193 for the Warrants)

DESCRIPTION OF THE NEW STRUCTURE OF THE CREDIT SUISSE GROUP

On 2 March 1989 the General Meeting of Shareholders of CS Holding and the Board of Directors of Credit Suisse (CS) passed the resolutions required for the Group's reorganisation. CS Holding's current share capital of Sfr 50,000 will accordingly be increased in stages by a maximum of Sfr 2,349,950,000 to a maximum of Sfr 2,350,000,000, with the preferential subscription rights of the present shareholders and holders of participation certificates having been excluded. Of this amount, a maximum of Sfr 2,035,000,000 are set aside for the exchange of existing Credit Suisse shares together with CS Holding participation certificates for new shares in CS Holding. In the period from 17 to 27 April 1989 at noon, 1 current Credit Suisse bearer share with a nominal value of Sfr 500 with attached bearer participation certificate of CS Holding with a nominal value of Sfr 50 can be exchanged for 1.1 CS Holding bearer share with a nominal value of Sfr 500. Similarly, one current Credit Suisse registered share with a nominal value of Sfr 100 with attached registered participation certificate of CS Holding with a nominal value of Sfr 10 can be exchanged for 1.1 CS Holding registered share with a nominal value of Sfr 100.

CS Holding reserves the right to withdraw the exchange offer if less than two-thirds of all Credit Suisse shares are notified and deposited for the purposes of exchange. The Extraordinary General Meeting of Shareholders on 8 May 1989 will come to a decision on the outcome and make their decision known immediately.

The exchange for 1.1 share of CS Holding is without charge and has no economic effect on the current shareholder's interest in the CS Group. Each shareholder's overall equity interest remains the same as before the implementation of the new structure. His previous ownership of 1 CS share with 1 CS Holding participation certificate will now be embodied in 1.1 share of CS Holding (either bearer or registered, as appropriate).

CS Holding, at present a sister company of Credit Suisse, will become the central holding company and parent company of the CS Group upon completion of the exchange of Credit Suisse shares for shares of CS Holding. Following the exchange transaction, Credit Suisse will be a subsidiary of CS Holding and will continue to operate as a universal (full-service) bank. Its present interests in Electrowatt Ltd. and Fides Holding will be held directly by CS Holding. The exchange will result in a substantially simplified Group structure with enhanced transparency for shareholders. CS Holding will function purely as a holding company; it will not engage in banking operations.

After the exchange, an offer of rights to subscribe for further shares of CS Holding will be made to the shareholders and remaining participation certificate holders of CS Holding. Under the terms of this offer, the shareholders of CS Holding will have the right during the period from 29 May until noon on 9 June 1989 to purchase 1 new share for every 15 shares of the same class at par.

IMPLICATIONS FOR EXISTING US\$ BONDS WITH WARRANTS ISSUED BY CREDIT SUISSE FINANCE (PANAMA) S.A.

For the holders of warrants the exchange transaction has the following implications:

- In the event of exercise of options after 21 April 1989, a present entitlement to 1 CS bearer share with a nominal value of Sfr 500 plus 1 bearer PC of CS Holding with a nominal value of Sfr 50 per share, will be replaced by an entitlement to 1.1 bearer share of CS Holding with a nominal value of Sfr 500 per share. Delivery and settlement will be effected no earlier than 10 May 1989. All fractions of CS Holding shares resulting from the exercise of options will be reimbursed in cash at the day's closing price quoted on the Zurich Stock Exchange.
- No change in the currently valid warrant exercise price will result from the exchange offer made to the shareholders of Credit Suisse and the holders of PCs of CS Holding. After 21 April 1989, the warrant exercise price will, in accordance with the exchange ratio, refer to 1.1 CS Holding bearer share.
- Protection against dilution: Under the existing terms for the exercise of warrants, rights issues and certain other events lead to a reduction of the warrant exercise price. If such events occur after 21 April 1989, purchases of shares of CS Holding through the exercise of rights on existing warrants will be subject to the same procedure and conditions as would apply at present to Credit Suisse shares. This means that if an event affecting Credit Suisse would have led to a reduction in the warrant exercise price in relation to Credit Suisse shares, then an event of the same nature affecting CS Holding will lead to a reduction in the warrant exercise price in relation to the purchase of CS Holding shares.

4 1/4% US\$ bond with warrants 1987-97 (listing no. 804.880 and 806.193)	Warrants before exchange 10 warrants exercisable into 1 CS bearer share (with PC of CS Holding) at Sfr 3,700	Warrants after exchange 10 warrants exercisable into 1.1 bearer share of CS Holding at Sfr 3,700
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Supplementary information

- Shares reserved for holders of warrants: The owner of the Credit Suisse shares (with PCs of CS Holding) which serve to secure the rights of holders of warrants will notify these shares for exchange for shares of CS Holding and deposit them in safekeeping. The shares of CS Holding acquired through the exchange transaction will be kept by their owner and held available to secure the rights of holders of warrants as before.
- Entitlement to dividends: For all shares of CS Holding acquired through the exercise of warrants, entitlement to dividends will be decided by reference to the financial year of CS Holding.
- Trading in Switzerland: In order to ensure orderly and liquid trading during all stages of the exchange transaction, the following measures have been taken by the various Swiss stock exchange authorities:
 - Official trading in the shares of Credit Suisse with attached PCs of CS Holding will be maintained until Friday, 21 April 1989; trading will cease as from Monday, 24 April 1989;
 - Pre-market trading in the shares of CS Holding on an even issued basis will commence on Monday, 24 April 1989, with continuous trading in CS Holding bearer shares.
 Applications have been made for admission of CS Holding registered and bearer shares to listing on the various Swiss stock exchanges with effect from 10 May 1989. Trading in the bearer shares of CS Holding on the stock exchanges of Frankfurt and Tokyo will be instituted as soon as possible.

APPLICATION FOR EXISTING CREDIT SUISSE SHARES WITH CS HOLDING PCs

Holders of warrants for the aforementioned issue who still wish to subscribe for CS shares with attached CS Holding participation certificates are requested to deposit their warrants with an official exercise office not later than mid-day on Friday 21 April 1989.

Shares obtained in this manner may still take advantage of the exchange offer prior to expiry of the exchange period. Exercise of warrants directly into CS Holding shares may be made as from 24 April 1989. Delivery and settlement will be effected no earlier than 10 May 1989.

11 April 1989
 Credit Suisse
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COMMODITIES AND AGRICULTURE

Tin producers want to keep export quotas

By Wong Sulong in Kuala Lumpur

LEADING TIN producing countries, meeting in Kuala Lumpur yesterday to discuss the sharp upsurge in prices in recent weeks are in agreement that their supply rationalisation scheme, now in its third year, should be retained. They feel that the abandonment of export quotas at this stage could jeopardise a young and fragile boom. Tin prices have risen by 35 per cent since the start of the year and ended last week at \$6.29 ringgit a kilogram (\$5.630 a tonne). "The sharp price increase has caught everyone by surprise, and we do not quite know the reasons for it, and for how long the boom will last," said a Malaysian delegate.

He thought the lifting or relaxing of export curbs would be premature at this stage, although he added the executive committee of the Association of Tin Producing Countries could recommend an increase at the association's ministerial meeting in September, when the market situation would be clearer. "The seven ATPC members had decided to keep their exports to 105,400 tonnes tonnes for the 12 months to February 1990, while non-members Brazil and China agreed to keep theirs to 31,000 tonnes and 10,000 tonnes respectively. The association had estimated overhanging stocks at about 38,000 tonnes but many traders are now questioning that figure, saying the overhang is more likely to be around 20,000 tonnes. They note, moreover, that much of that tin is subject to litigation ensuing from the 1985 collapse of the International Tin Agreement, while a substantial proportion is in the form of tin concentrates at the mines. Delegates to the Kuala Lumpur meeting spent yesterday trying to reach a consensus over the various stocks figures supplied by producing countries, before getting down to discussing responses to the current bull market. "There is a feeling that some producers are not very forthcoming with actual figures of their stocks, and this makes it difficult to formulate concrete decisions," said an Indonesian delegate.

Turkey launches official gold trading

By Jim Bodgener in Ankara

TURKEY'S CENTRAL bank yesterday opened a gold market aimed at curbing gold smuggling and illicit dealing, and supporting the financial sector. A total of 1.5m tonnes of gold was sold last week during trial trading on the exchange. The official price fixed yesterday was \$382.50 an ounce - the dealing last week brought prices down to within \$65 dollars of spot international prices, compared with prices as high as \$300 above the Zurich rate previously. Before last week, the only legal gold sales in Turkey were the inadequate supplies by the central bank to jewellers. Players in the new market are banks and other financial institutions already licensed to deal in the central bank's in-house foreign exchange dealing room which fixes currency rates of exchange. Traditionally there has been extensive gold smuggling, particularly through Bulgaria, and a schedule of bribes and tariffs involving both countries' customs officials guaranteed delivery. But latterly with margins in the black market squeezed by falling world prices, and the threat of the central bank market opening, dealers in Istanbul's "bahakale" black market in currency, gems and precious metals had turned to speculation in shares instead. This partly has sustained a rally from last month which has kept the Istanbul stock exchange's index at about 470-500.

Papua New Guinea's Porgera gold estimate increased 26%

By Chris Sherwell in Sydney

ESTIMATES OF mineable reserves in the massive Porgera gold deposit in Papua New Guinea's central highlands have been increased by more than 26 per cent, the three international joint ventures involved in the project announced yesterday. The announcement, based on a major drilling programme into the high-grade core of the deposit, makes one of the world's biggest gold finds even larger. It was promptly welcomed by the Port Moresby Government, which is expected soon to give the project its final go-ahead. The three partners - Placer Pacific, Henderson Goldfields and MIM - said mineable reserves, based on a cut-off grade of 1.5 grams of gold per tonne, amounted to 60.1m tonnes at an average grade of 6.5 grams of gold per tonne. The previous figure was 53.6m tonnes at 4.9 grams per tonne. This in turn would mean higher revenues both for the Provincial Government of Enga and for local landowners in the Porgera area. This is important because of difficulties the National Government has faced securing landowners' agreement to the Government's agreement to the terms under which the mine will be developed. Mr Namaliu said yesterday it was important to give the go-ahead as soon as possible so that everyone could benefit. Currently it is running months overdue. The Government is taking a 10 per cent equity stake in the project, which will reduce the interest of each of the three partners from 33.3 per cent to 30 per cent. Porgera will be the country's fourth major mine: CRA's Bougainville Copper began in 1972 and the Ok Tedi gold and copper mine, involving a BHP-led consortium, started in 1984. Production at Placer Pacific's Misima island gold mine is due to commence shortly. Apart from Porgera, major gold deposits have been located at Mt Kare in the highlands, Hiden Valley and Mt. Jhir. The Government is hoping to use the revenues to fund economic development generally.

Tapping into rubber's renewed strength

Wong Sulong on a producer victory in price support talks

BATTLEWEARY producers walked away from a marathon session of the International Natural Rubber Organisation in Kuala Lumpur last Friday having won agreement from consumers for an 8 per cent rise in Luro support prices. The increase is seen by producers as a major achievement as it means that rubber prices will have to be defended at levels that are profitable for virtually all producers. "It is not often appreciated, but rubber is a politically sensitive commodity to South-east Asian countries, particularly Malaysia and Indonesia," said Mr Ahmad Faruk, leader of Malaysia's delegation and spokesman for the exporters' group. "We went to the Luro meeting not to demand unrealistically high prices, but prices that would be payable to our farmers, and we got them." There is no denying that the exporting countries had the cards stacked in their favour. When the new agreement was negotiated, it was agreed that the first council session should discuss a price increase, automatically provided for an automatic increase or decrease of 5 per cent in the support level to be triggered by average prices for the previous six months. Since the average price during the critical period was above the "may buy" level, that clause came into effect. Moreover, as there was a net sale of 300,000 tonnes since the last revision, the so-called "quantity trigger" was also activated and a further 3 per cent had to be added. Many importing countries argued for a lower price increase, pointing out that prices had peaked since last April, and were now below the "may sell" level. But in the end they had to agree that under the circumstances the 8 per cent increase was the minimum. During the Luro II negotiations in 1986/87 in Geneva, it was the importing countries themselves that had demanded automatic adjustment of support prices. At that time, rubber prices had been depressed, and Luro was accumulating massive stocks. The new reference price is 218.1 Singapore cents a kilogram, compared with 201.65 cents previously. At the lower intervention range, the "may buy" level is increased to 185 cents (from 171 cents), while the "may buy" level is 174 cents (from 161 cents). At the upper intervention range, the "may sell" level is increased to 251 cents (232), while the "must sell" level is now 262 cents (242). With rubber prices firm at the moment, Luro buying is not expected in the short term. But if and when it does become necessary, members will have to make bigger financial contributions. It is partly for this reason that some importing members, notably Canada and Australia, have decided not to renew their memberships. At a time when commodity prices are going out of fashion, the rubber agreement stands out as a success. The tin agreement has collapsed, while the cocoa and coffee pacts are foundering. The rubber accord has been tested at both ends of the price range. Its buffer stock manager had to buy more than 360,000 tonnes during the 1986/87 period to support prices, but during the past 18 months he has been able to sell off virtually his entire stock. As a result, Luro delegates last week found themselves tackling the relatively pleasant task of negotiating the distribution of assets from the first agreement, totalling 1,023m ringgit (US\$375m). It was decided that \$355m would be distributed immediately to members. A sum of \$70m ringgit would be retained as initial contributions to Luro II, and the rest would be distributed during the next Luro meeting in November. At the moment, 89 per cent of the exporting countries and 82 per cent of the importing countries in the first agreement have renewed membership. The rest have until the end of the year to do so. Luro is also trying to add South Korea to its list of members, as it has emerged as a significant rubber importer in recent years. Malaysia also gained a bonus from the Luro meeting when it secured delegates' approval for the Thai-Malaysian agreement that the two countries should share the total Luro job of executive director. The Thai nominee, Mr Pong Somo will serve for three years to the end of January 1992, after which the Malaysian nominee, Mr Wong Kum Choon, will take over. Last year, Malaysia produced 1.8m tonnes of natural rubber, followed by Indonesia with 1.2m tonnes and Thailand with just over 1m tonnes.

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EIU report sees bleak outlook for cocoa and coffee prices

By David Blackwell

A BLEAK outlook for cocoa and coffee prices is signalled in World Commodity Forecasts - a new publication to be published every other month by the Economist Intelligence Unit (EIU). The International Cocoa Organisation (ICCO) should be wary of a supportive world price indefinitely following the two disastrous meetings in January and March, says the opening edition of the report. And if the International Coffee Organisation (ICO) makes no progress during this week's talks about the future of the coffee agreement, quotas could be suspended from October, sparking an immediate collapse in robusta prices. The outlook is particularly bleak for cocoa, suggests the report. The Ivory Coast's unilateral stockpiling is "virtually the only block to total collapse." But it finds some evidence that the Ivory Coast's old minimum price of FF 1,200 per kilogram (\$1,200 a tonne) is being less rigidly applied. In addition, the prospect of sales from the ICCO's 250,000 tonne buffer stock looks against a background of fears of overproduction. The ICCO needs \$15m a year to finance the stock, and it is not allowed to borrow money. The EIU report's food and beverages section also includes grains, oilseeds, sugar and tea. A section on industrial raw materials includes crude oil, aluminium, copper, lead, nickel, tin, zinc, cotton and rubber.

Table with 3 columns: Commodity, 1989, 1988, 1986. Rows include Aluminium, Copper, Lead, Nickel, Tin, Zinc, Rubber, Cocoa, Coffee, Sugar, Soyabean oil, Crude oil.

Venezuela predicts big rise in agricultural output

By Joseph Mann in Caracas

VENEZUELA'S Government is optimistically predicting that agricultural output will grow by 9 per cent this year - compared with 4.5 per cent in 1988. It also predicts a 15 per cent rise in official prices for many products. But the country will still need to import large volumes of food for human and animal consumption in 1989, and imports could rise sharply since many crop farmers delayed planting until the new government, in office since February 2, raised official prices. Venezuela always requires imported items such as wheat, cooking oil, sugar, cotton, soyabean flour and sorghum, and this year it will also need maize, and perhaps other goods. Under an optimistic production scenario developed by the Agriculture Ministry, the country this year will need to spend \$70m to import 241,000 tonnes of cooking oils, 1.7m tonnes of sorghum, 18,000 tonnes of rice,

280,000 tonnes of refined sugar, 740,000 tonnes of soyabean flour, 22,000 tonnes of cotton fibre and 93,000 tonnes of maize. The Government recently announced that it planned to invest \$2bn to increase domestic fertilizer production, but until then, the country will continue to import substantial quantities of this product. The Minister of Agriculture, Mr Fanny Bello, said that higher prices were approved recently for 14 agricultural lines, including grains, sugar cane, cocoa, sugar, milk, poultry and pork, and that this incentive should spur new production. But some Venezuelan farmers are not satisfied, since many business costs have risen sharply under an economic programme announced by the government in mid-February, while others are still awaiting approval for higher minimum prices. Venezuela's new Government has had to cope with retail shortages of several pop-

ular food items, some of which - like coffee - have been missing from markets for months. In some cases, shortages were caused by waves of nervous buying, since many Venezuelans were frightened by rioting earlier this year. In other cases, crop and livestock farmers delayed any new investments until they obtained official approval for higher minimum prices. Some farmers have been pushing for new prices for over two years.

The report concentrates on the fundamental supply and demand picture for each commodity, and then gives its price forecast. It also contains a new EIU commodity price index - a slimmer, down-to-earth version of the EIU's 200 oil commodity price index. This is seen as falling in the next 15 months because prices for raw materials are seen as easing. Aluminium is forecast to be \$1,750 a tonne this time next year, copper at \$900 a lb, and nickel at \$8.50 a lb. The exception is tin, which is seen at more than \$4 a lb next year after averaging \$3.88 a lb this year. "For over three years, sales of TIC creditors' collateral in tin depressed prices to below the costs of many producers, who shut up shop. Now the most creditor tin is sold and the rest firmly held, mine pro-

WORLD COMMODITIES PRICES

Large table containing various commodity price data including LONDON MARKETS, COCOA, LONDON METAL EXCHANGE, POTATOES, LONDON BULLION MARKET, SOYABEAN MEAL, FREIGHT FUTURES, RUBBER, COPPER, GRAINS, and various oil and metal prices.

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Main table containing unit trust information, organized into columns for various trust categories and providers. Includes sub-sections like 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

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Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, NAV, and other financial metrics. Includes sub-sections like 'ISLE OF MAN', 'LUXEMBOURG', and 'OFFSHORE INSURANCES'.

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Table of London Share Service, listing various share indices and funds. Includes sub-sections like 'BRITISH FUNDS', 'AMERICANS', 'INT. BANK AND O'SEAS', 'CORPORATION LOANS', 'COMMONWEALTH & AFRICAN LOANS', and 'FOREIGN BONDS & RAILS'.

Table of Money Market Trust Funds and Bank Accounts, listing various financial products with columns for Name, NAV, and other details. Includes sub-sections like 'Money Market Trust Funds' and 'Money Market Bank Accounts'.

Handwritten note: 'Just, no tip'

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ENGINEERING - Contd

Continuation of engineering share prices.

INDUSTRIALS (Misc.) - Contd

Continuation of industrial share prices.

INDUSTRIALS (Misc.) - Contd

Continuation of industrial share prices.

BANKS, HP & LEASING

Table of share prices for banks, hire purchase, and leasing.

CHEMICALS, PLASTICS

Table of share prices for chemicals and plastics.

FOOD, GROCERIES, ETC

Table of share prices for food, groceries, and other consumer goods.

Hire Purchase, Leasing, etc.

Table of share prices for hire purchase and leasing companies.

DRAPERY AND STORES

Table of share prices for drapery and stores.

BEERS, WINES & SPIRITS

Table of share prices for beer, wine, and spirit companies.

BUILDING, TIMBER, ROADS

Table of share prices for building, timber, and roads.

ENGINEERING

Table of share prices for engineering companies.

HOTELS AND CATERERS

Table of share prices for hotels and caterers.

INDUSTRIALS (Misc.)

Table of share prices for various industrial companies.

INSURANCES

Table of share prices for insurance companies.

LEISURE

Table of share prices for leisure companies.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

Handwritten note: "LTD, INC, LTD"

LEISURE - Contd

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PROPERTY

Table of share prices for Property companies including Property Property, Property Property, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades companies including Motors Motors, Aircraft Aircraft, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco Tobacco, Tobacco Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Overseas, Overseas Overseas, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations Plantations, Plantations Plantations, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market Third Market, Third Market Third Market, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies including Commercial Vehicles Commercial Vehicles, Commercial Vehicles Commercial Vehicles, etc.

Investment Trusts

Table of share prices for Investment Trusts companies including Investment Trusts Investment Trusts, Investment Trusts Investment Trusts, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance Finance, Land Land, etc.

TESTS

Table of share prices for Tests companies including Tests Tests, Tests Tests, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

Central Rand

Table of share prices for Central Rand companies including Central Rand Central Rand, Central Rand Central Rand, etc.

Components

Table of share prices for Components companies including Components Components, Components Components, etc.

Garages and Distributors

Table of share prices for Garages and Distributors companies including Garages Garages, Distributors Distributors, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance Finance, Land Land, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

Central Rand

Table of share prices for Central Rand companies including Central Rand Central Rand, Central Rand Central Rand, etc.

Eastern Rand

Table of share prices for Eastern Rand companies including Eastern Rand Eastern Rand, Eastern Rand Eastern Rand, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies including Newspapers Newspapers, Publishers Publishers, etc.

SHIPPING

Table of share prices for Shipping companies including Shipping Shipping, Shipping Shipping, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance Finance, Land Land, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

Central Rand

Table of share prices for Central Rand companies including Central Rand Central Rand, Central Rand Central Rand, etc.

Eastern Rand

Table of share prices for Eastern Rand companies including Eastern Rand Eastern Rand, Eastern Rand Eastern Rand, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, and Advertising companies including Paper Paper, Printing Printing, Advertising Advertising, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes Shoes, Leather Leather, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance Finance, Land Land, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

Central Rand

Table of share prices for Central Rand companies including Central Rand Central Rand, Central Rand Central Rand, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans South Africans, South Africans South Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance Finance, Land Land, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

Central Rand

Table of share prices for Central Rand companies including Central Rand Central Rand, Central Rand Central Rand, etc.

NOTES: Stock Exchange dealing classifications are indicated to the right of security names; Alpha, Beta, Gamma, Delta, Epsilon, and Feta are in parentheses. United Kingdom listed securities are in italics. Dividends are in pence unless otherwise stated. Dividends are based on latest annual reports and accounts and, where available, are updated on half-yearly figures. P/E ratios are calculated on the 'net' distribution basis, earnings per share being computed on profit after taxation and minority interests. Dividends are based on 'gross' distribution, excluding exceptional profits/losses. Dividends are based on the latest annual report and accounts. Dividends are based on the latest annual report and accounts. Dividends are based on the latest annual report and accounts.

REGIONAL & IRISH STOCKS

Table of share prices for Regional and Irish stocks including Regional Regional, Irish Irish, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options companies including Traditional Options Traditional Options, Traditional Options Traditional Options, etc.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound hold firm

THE DOLLAR and sterling were generally firm on the foreign exchanges yesterday. Both currencies were supported by high interest rate differentials over Continental Europe and Japan, while the dollar was also propped up by the threat of political instability in Japan.

Britain's economic situation involving inflation and the trade deficit overhung London's financial markets, but sterling was buoyed by speculation that this will lead to a rise in UK bank base rates. March UK producer prices rose 1.4 per cent on the input side, about double the expected figure.

Nevertheless the possibility of higher US interest rates remained a strong background factor for the dollar, as the market continued to watch political developments in Japan. There was a tendency to extend long dollar positions against the yen, ahead of today's statement in Parliament by Mr Noboru Takeshita, Japanese Prime Minister, on his involvement in the Recruit Cosmos share scandal.

At the close in London the dollar had climbed to ¥132.00 from ¥132.40. It had also improved to DM1.8795 from DM1.8745; to SF1.6560 from SF1.6485; and to FF6.3450 from FF6.3325. According to the Bank of England the dol-

lar's exchange rate index was unchanged at 82.4. The Swiss franc was unchanged at 82.4. The Swiss franc was unchanged at 82.4. The Swiss franc was unchanged at 82.4.

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EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates with columns for currency, rate, and change.

STERLING INDEX

Table showing Sterling Index with columns for date, index value, and change.

CURRENCY RATES

Table showing Currency Rates with columns for currency, rate, and change.

CURRENCY MOVEMENTS

Table showing Currency Movements with columns for currency, rate, and change.

OTHER CURRENCIES

Table showing Other Currencies with columns for currency, rate, and change.

MONEY MARKETS

London rates higher

UK INTEREST rates edged firmer in London yesterday amid speculation of another rise in clearing bank base rates from the current level of 12 per cent. As a result, institutions are reluctant to lend money into the longer dated periods, preferring to wait until a better return is on offer, should base rates rise. Consequently, the shorter end of the market has become extremely liquid as funds were held on

surety bills, together with repayment of any late assistance draining £394m. Exchequer transactions took out a further £50m. These were partly offset by a fall in the note circulation of £502m and banks' balances brought forward £30m above target.

The forecast was revised to a flat position, and there was no assistance in the morning or in the afternoon. In Paris, the Bank of France left its money market intervention rate unchanged at 8.25 per cent when allocating funds to the money market through a sale and repurchase facility.

The strength of the French franc against the D-Mark provided speculation that the French authorities would cut their key lending rates. However, the absence of any change probably underlines the authorities' determination to keep the franc firm. While interest rate differentials remain constant in favour of the franc, there are fears that a possible rise in West German interest rates - to defend the weak D-Mark - could put renewed downward pressure on the franc.

In New York, the US Federal Reserve added temporary reserves to the money market through \$1.5bn of customer repurchase agreements. At the time, overnight Federal funds were trading at 9 1/8 per cent, unchanged from Friday

FINANCIAL FUTURES

Short sterling prices hold firm

A RISE in cash rates amid fears of higher base rates and rising inflation should have been enough to push short sterling futures sharply weaker in Liffe trading yesterday. However, technical considerations played a significant part in ensuring that the price for June delivery finished two ticks up from Friday's close at 86.73.

The contract was marked down at the start of trading, and touched a low of 86.60. This was close to the all-time low of 86.57 touched on February 28, but the contract failed to reach this level as fresh demand developed at around 86.60.

Most investors were carrying short positions, but the support anticipated around the previous low encouraged short covering slightly above this price. This reflected the fear of being caught out if the contract bounced off its historic low. But the placing of these orders meant that the lower support level was never reached, and the contract moved back up to 86.76. Volume was brisk, with over 25,000 lots changing hands.

LIFFE LONG GILT FUTURES OPTIONS

Table showing LIFFE Long Gilt Futures Options with columns for strike, call, and put.

LIFFE EURO DOLLAR OPTIONS

Table showing LIFFE Euro Dollar Options with columns for strike, call, and put.

LIFFE SHORT STERLING

Table showing LIFFE Short Sterling with columns for strike, call, and put.

LIFFE 6% STRIPS

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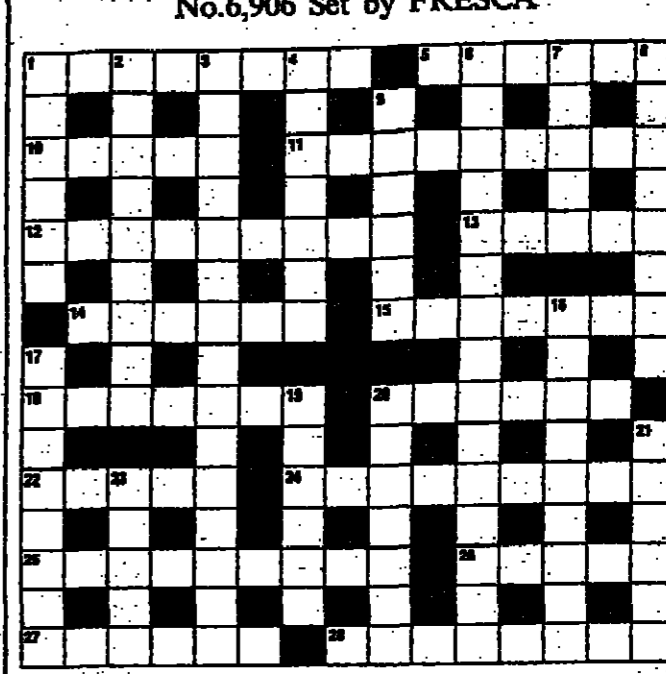
Table showing LIFFE Euro Dollar Strips with columns for strike, call, and put.

LIFFE SHORT STERLING STRIPS

Table showing LIFFE Short Sterling Strips with columns for strike, call, and put.

CROSSWORD

No.6,906 Set by FRESCA



ACROSS
1 Commercial study on mud returning something extra (5)
2 Shaped like fashion editor (6)
3 Expert in expensive car? (5)
4 He takes a tumble in the shower (9)
5 A cut-out sign for insurance (6)
6 Region round pole a scene of conflict (5)
7 Pass out when asleep? (6)
8 Embarrassed at use of aprons English in recent times (7)
9 Agreement to study company course? (7)
10 Dignified lot to road: extremely lofty (6)
11 Get to make you duck - quick! (6)
12 Composer with rear end caught in duct; result of drunken revel? (9)
13 Absence of directional change in California at night? (6)
14 Sound entertainment from a Greek character - thrust (5)
15 Greek vehicle (5)
16 It may keep viewers in the dark (5)
17 student disconcerted producer at end of performance (6,9)
18 Approved by family artist in east Soviet republic (7)
19 Sam told the RAF he's indisposed - but he keeps rolling along (3,5,5)
20 Cowlike sounds associated with English caribou (5)
21 Scatterers princess's ribbons (8)
22 Alfie Stapleton's car? (5)
23 A Milanese production group in the Pacific (9)
24 Bill is of some importance in this department (6)
25 Show up for a dip outside East Berlin initially (6)
26 Pass up to accomplice in the neighbourhood (7)
27 'A' club? phrase? definitely not! (6)
28 Fall for a trendy scoundrel (5)
Solution to Puzzle No.6,905

DOWN
1 Tar on highway in foreign parts (5)
2 Olympic event of the month at Irish town - almost (9)
3 Standard practice of opera

JOTTER PAD
A large blank area for writing notes.

COMPANY NOTICES
EUROPEAN SMALLER COMPANIES FUND
Notice of Meeting
Messes Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 25, 1989 at 3.00 p.m. at the offices of Kreston, 11, rue Altkirch, L-2090 Luxembourg, with the following agenda:

AGENDA
1. Submission of the reports of the Board of Directors and of the Auditor.
2. Approval of the balance sheet and the profit and loss statement as at December 31, 1988 and allocation of results.
3. Discharge to the Directors in respect of the carrying out of their duties during the fiscal year ended December 31, 1988.
4. Receipt of and action on nomination for election of the Directors for a new statutory term.
5. Election of an Authorized Independent Auditor.
6. Miscellaneous.

CHEMICAL NEW YORK CORPORATION
US\$ 250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE OCTOBER 1997
In accordance with the provisions of the notes notice is hereby given that for the interest period from 11 April 1989 to 11 July 1989 the notes carry an interest rate of 10 1/8 per cent per annum. The interest payable on the relevant interest payment date 11 July 1989 against coupon no 10 will be US\$ 191.28 per US\$ 100,000.

BASE LENDING RATES
Table showing base lending rates for various banks and currencies.

LIFFE 6% STRIPS
Table showing LIFFE 6% Strips with columns for strike, call, and put.

LIFFE EURO DOLLAR STRIPS
Table showing LIFFE Euro Dollar Strips with columns for strike, call, and put.

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WORLD STOCK MARKETS

Handwritten note: "Handwritten note in the top right corner of the page, possibly a signature or initials." (Note: The image shows a handwritten signature "John" in the top right corner.)

Table of stock market data for various countries including Australia, Belgium/Luxembourg, Germany, Italy, Japan, and the UK. Columns include stock names, prices, and changes.

Table of stock market data for various countries including Canada, France, Hong Kong, India, and New Zealand. Columns include stock names, prices, and changes.

Table of stock market data for Canada, listing various Canadian stocks and their performance.

Table of stock market indices for New York, Tokyo, and other major markets, including Dow Jones and Nikkei.

Table of stock market data for Australia, listing various Australian stocks and their performance.

Table of stock market data for AMEX Composite Prices, listing various American stocks and their performance.

Advertisement for "Travelling by air on business?" featuring British Airways, British Midland, Canadian Pacific Air, KLM, Lufthansa, Pan-Am, Singapore Airlines, Thai Airways International, and Transavia.

FINANCIAL TIMES logo and "Europe's Business Newspaper" tagline.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for 12 Month High/Low, Dividend Yield, and various stock symbols and prices.

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OVER-THE-COUNTER

Nasdaq national market, 3pm prices April 10

Table of Over-the-Counter prices with columns for Stock Div., Sales, High, Low, Last, and various stock symbols and prices.

Advertisement for 'Have your F.T. hand delivered in Germany' with contact information for Frankfurt 0130-5351.

Advertisement for 'Travelling by air on business?' with contact information for various airlines.

AMERICA

Dow stagnates before next economic data

Wall Street

IN A week which sees a clutch of key economic releases, the equity market started on a cautious note and traded in a very tight range in low volume.

rate fell to 5 per cent - against expectations of a rise to 5.2 per cent or 5.3 per cent from 5.1 per cent in February - but the non-farm payroll rose by only 180,000.

to combat inflationary pressures or even ease at some point. As things now stand, the Federal Reserve seems likely to keep interest rate policy on hold.

Time Inc jumped 3 3/4% to \$115 1/2, McGraw Hill rose 3 1/4% to \$72 1/2, MCA added 3% to \$56 1/2 and Tribune gained 1 1/4% to \$44.

ley Group, which has an 81 per cent stake in the company, said that Fisher was considering selling its instrumentation laboratory and its fixed health care business in order to concentrate on its scientific laboratory products subsidiary.

ASIA PACIFIC

Recruit scandal continues to trouble wary investors

Tokyo

THE POSSIBILITY of further political repercussions of the Recruit scandal kept investors cautious and share prices tumbled in dull trading.

of total sales. Interest and dividend receipts and proceeds from securities transactions are counted as non-taxable sales and Hitachi was reported to have decided to eliminate tokiin investment to keep non-taxable sales to no more than 5 per cent of total sales.

shareholder. Large Japanese shareholders have sometimes been forced to buy back shares acquired by unfriendly investors at inflated prices.

EUROPE

Frankfurt's FAZ climbs to new 1989 high

IT WAS a particularly positive start to the week for West German stocks as the market climbed to a 1989 record.

cent a year ago, encouraged market sentiment. "There's a recognition among investors that 1989, and not 1988, may now be the peak year for cyclical earnings," said one analyst.

casts of robust economic growth underpinned gains. Cheesemaker Fromageries Bel was the star, jumping 11 1/2% to \$100.

trading on takeover rumours. Domestic investors were present in strength and the market was encouraged by the announcement by the Kuwait Investment Office that all the proceeds from the sale of its stake in Banco Central would be reinvested in Spain.

MILAN remained unexciting, with activity estimated at little more than Li00bn and the Comit index edging up 0.35 to 604.14.

FRANKFURT finally breached its year's high with a sharp rise driven by growing confidence about corporate earnings. Volume remained strong at DM3.76bn and the FAZ index sailed to 571.02, a rise of 6.64 on the day and well clear of the previous high of 569.27 reached on February 8.

However, utilities, usually chosen for their high-yield defensive nature, topped the active, with Veba rising DM7 to DM297 as shares worth DM422m changed hands.

One of the most active stocks was Générale Occidentale, which rose FF43 to 4.9 per cent, to FF913 as a hefty 101,000 shares changed hands.

ZURICH had a quiet day, but the Credit Suisse index gained 3.8 at 574.0, with trading dominated by domestic investors.

STOCKHOLM saw government warnings about further anti-inflationary measures add momentum to the downturn.

Roundup

OTHER Asia Pacific markets, with the exception of Singapore, drifted lower in quiet trading.

SINGAPORE

was encouraged by Friday's strong close on Wall Street, ending slightly in active trading.

AUSTRALIA

was nervous in the run-up to tomorrow's economic statement. On low volume of 123m shares worth A\$194m, the All Ordinaries index edged up 0.4 points to 1,413.3.

Nervousness again haunts trading

Table with columns: MARKET IN PERSPECTIVE, % change in sterling, 1 Week, 4 Weeks, 1 Year, Start of '89. Lists various countries and their market performance.

Interest rates were also a preoccupation last week in Australia, which put in the worst performance of the 24 markets covered by the FT-Actuaries World Indices, falling 5.5 per cent.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, MONDAY APRIL 10 1989, FRIDAY APRIL 7 1989, DOLLAR INDEX. Includes sub-tables for US Dollar Index, Pound Sterling Index, Local Currency Index, and Dollar Index.

Nomura International Limited advertisement. Includes logo for Silver Jubilee Year 1964-1989, text about re-registration as a public limited company, and contact information for Nomura International plc.